

the country the people

Extraordinary Meeting of Council

Thursday 8 May 2025 4:00 PM Yass High School Grampian Street, YASS

ATTACHMENTS TO REPORTS

Extraordinary Meeting of Council

Attachments to Reports

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Attachme	nt A - Tabl	e One					
Site	Service level	Annual cost to operate facility 2023/2024	Current \$ recovery from annual fees 2024/25	Current % recovery from annual fees 2024/25	Proposed 15% Cost Recovery Rate	Proposed 20% Cost Recovery Rate	Proposed 30% Cost Recovery Rate
Walker Park, Yass (4 fields)	 Mowing – weekly Water & sewer service Cleaning fees General maintenance Utility Costs Waste service Line marking 	\$143,735	\$13,231	9%	\$21,560	\$28,747	\$43,121
O'Connor Park, Yass (1 field + 7 netball Courts)	 Mowing – weekly Water & sewer service Cleaning fees General maintenance Utility Costs Waste service Line marking 	\$49,722	\$5,007	10%	\$7,458	\$9,945	\$14,917
Murrumbateman Recreation Grounds - Sports Field	 Mowing – fortnightly Water & sewer service Cleaning fees General maintenance Utilities fees Waste service Line marking 	\$29,554	\$3,499	12%	\$4,433	\$5,911	\$8,866
Murrumbateman Recreation Grounds - Equestrian Areas	 Mowing – fortnightly Water & sewer service Cleaning fees General maintenance Utilities fees Waste service 	\$25,797	\$2,755	11%	\$3,870	\$5,159	\$7,739
Victoria Park, Yass (2 fields)	 Mowing – fortnightly Water & sewer service 	\$69,384	\$6,851	10%	\$10,408	\$13,877	\$20,815

		TOTALS	\$367,747.00	\$31,988.00		\$54,907.00	\$73,550.00	\$110,325.00
Bookham Recreation Grounds (1 field)	•	Field maintenance by community Waste service	\$10,580	\$0	0%	\$1,587	\$1,959	\$2,939
Sutton (1 field)	•	Mowing – quarterly Cleaning fees	\$9,795	\$0	0%	\$1,469	\$2,116	\$3,174
Bowning Recreation Grounds (1 field)	•	Mowing – monthly Cleaning fees Waste Service	\$13,500	\$0	0%	\$1,770	\$2,700	\$4,050
Binalong Recreation Grounds (1 field and 1 multipurpose court)	• • •	Mowing – quarterly Cleaning fees Waste service	\$15,680	\$645	4%	\$2,352	\$3,136	\$4,704
	•	Cleaning fees General maintenance Utilities fees Waste service Line marking						

Attachme	Attachment B - Table Two											
User Group	Facility	User percentage	2024/25 Fees	15% Cost Recovery Rate	Proposed 2025/26 Fee	Total % of Recovery Cost including community use	20% Cost Recovery Rate	Proposed Annual fee	Total % of Recovery Cost including community use	30% Cost Recovery Rate	Proposed Annual fee	Total % of Recovery Cost including communit use
enior Netball		27%	\$1,432		\$2,014			\$2,685			\$4,028	
ass Australian ules		26%	\$2,624		\$1,939			\$2,586			\$3,878	
enior Cricket	O'Connor Park Yass	17%	\$2,854	\$7,458	\$1,268	11%	\$9945	\$1,691	14%	\$14,917	\$2,536	21%
ass Kennel Club		4%	\$0.00		\$298			\$398			\$597	
ommunity use e.g. schools)		26%	\$0.00		\$1,939			\$2 <i>,</i> 586			\$3,878	
enior Cricket		16%	\$2,854		\$1,665			\$2,220			\$3,330	
ass Rams Rugby Inion	Victoria Park Yass	43%	\$3,046	\$10,408	\$4,475	9%	\$13,877	\$5,967	12%	\$20,815	\$8,950	18%
ommunity use e.g. schools)	Park Yass	41%	\$0.00		\$4,267			\$5 <i>,</i> 690			\$8,534	
ass Soccer	Walker	22%	\$4,256	\$21,560	\$4,743	14.5%	\$28,747	\$6,324	19.5%	\$43,121	\$9,487	29%

ass Junior ugby League	Park Yass	25%	\$2,477		\$5,390			\$7,187			\$10,780	
ass United ugby League		21%	\$2,106		\$4,528			\$6,037			\$9,055	
ouch Football		29%	\$4,392		\$6,252			\$8,337			\$12,505	
ommunity use e.g. schools)		3%	\$0.00		\$647			\$862			\$1,294	
inalong RLFC	Binalong Recreation	93%	\$645.00	ća 252	\$2,187	14%	¢2,120	\$2,916	19%	¢4 704	\$4,375	200/
ommunity use e.g. schools)	Grounds	7%	\$0.00	\$2,352	\$165	14%	\$3,136	\$220	19%	\$4,704	\$329	28%
Aurrumbateman Justralian Rules		35%	\$2,624		\$1,552			\$2,069			\$3,103	
enior Cricket	Murrumbateman	24%	\$2,854		\$1,064		4	\$1,419			\$2,128	
furrumbateman ittle Athletics	Recreation Grounds - Sports Field	31%	\$875.00	\$4,433	\$1,374	14%	\$5,911	\$1,832	18%	\$8,866	\$2,748	27%
ommunity use - ports field (e.g. chools)		10%	\$0.00		\$443			\$591			\$887	
Aurrumbateman dult Riders	Murrumbateman Recreation	20%	\$821.50	\$3,870	\$774.00	9%	\$5,159	\$1,032	12%	\$7,739	\$1,548	18%

Aurrumbateman Australian Aounted Games ssociation	Grounds - Equestrian Areas	20%	\$997.50		\$774.00			\$1,032			\$1,548	
1urrumbateman ony Club		20%	\$936.00		\$774.00			\$1,032			\$1,548	
ommunity use - questrian		40%	\$0.00		\$1,548			\$2,064			\$3,096	
enior Cricket		25%	\$2,854		\$397			\$529			\$794	
community use e.g. schools)	Bookham	75%	\$0.00	\$1,587	\$1,190	4%	\$2,116	\$1,587	18%	\$2,939	\$2,381	7.5%
community use e.g. schools)	Bowning	100%	\$0	\$1,770	\$0	0%	\$2,360	\$0	0%	\$4,050	\$0	0%
community use e.g. schools)	Sutton	100%	\$0	\$1,469	\$0	0%	\$1,959	\$0	0%	\$3,174	\$0	0%

** Senior Cricket annual user fee for 2024/25 is \$2854. Proposed annual user fee is \$4,394 at 15%, \$5,859 at 20%, \$8,788 at 30%.

***Denotes a reduction in the annual user fee from 2024/25 charges

Attachmer	nt C - Table	Three										
User Group	Facility	User percentage	2024/25 Fees	15% Cost Recovery Rate	Proposed 2025/26 Fee	Total % of Recovery Cost including community use	20% Cost Recovery Rate	Proposed Annual fee	Total % of Recovery Cost including community use	30% Cost Recovery Rate	Proposed Annual fee	Total % o Recovery Cost including communit use
enior Netball		38%	\$1,432.00		\$2,834			\$3,779			\$5,668	
ass Australian ules	O'Connor Park Yass	38%	\$2,624.00	\$7,458	\$2,834	15%	\$9945	\$3,779	20%	\$14,917	\$5,668	30%
enior Cricket		24%	\$2,854.00		\$1,790			\$2,387			\$3,580	
enior Cricket	Victoria Park	27%	\$2,854.00		\$2,810			\$3,747	20%		\$5,620	
ass Rams Rugby nion	- Victoria Park Yass	73%	\$3,046.00	\$10,408	\$7,598	15%	\$13,877	\$10,130		\$20,815	\$15,195	30%
ass Soccer		23%	\$4,256.00		\$4,959			\$6,612			\$9,918	
ass Junior Rugby Bague	Walker Park Yass –	26%	\$2,477.00	\$21,560	\$5,606	15%		\$7,474	20%	\$43,121	\$11,211	20%
ass United ugby League	Walker Park Yass	21%	\$2,106.00	<i>γ</i> 21,500	\$4,528	13%	\$28,747	\$6,037			\$9,055	30%
ouch Football		30%	\$4,392.00		\$6 <i>,</i> 468			\$8,624			\$12,936	

inalong RLFC	Binalong Recreation Grounds	100%	\$645.00	\$2,352	\$2,352	15%	\$3,136	\$3,136	20%	\$4,704	\$4,704	30%
lurrumbateman ustralian Rules	Murrumbateman	39%	\$2,624.00		\$1,729			\$2,305			\$3,458	
enior Cricket	Recreation Grounds - Sports	34%	\$2,854.00	\$4,433	\$1,507	15%	\$5,911	\$2,010	20%	\$8,866	\$3,014	30%
lurrumbateman ttle Athletics	Field	27%	\$875.00		\$1,197			\$1 <i>,</i> 596			\$2,394	
lurrumbateman dult Riders		33%	\$821.50		\$1,290.00			\$1,720			\$2 <i>,</i> 580	
lurrumbateman Australian Iounted Games ssociation	Murrumbateman Recreation Grounds - Equestrian Areas	33%	\$997.50	\$3,870	\$1,290.00	15%	\$5,159	\$1,720	20%	\$7,739	\$2,580	30%
lurrumbateman ony Club		33%	\$936.00		\$1,290.00			\$1,720			\$2 <i>,</i> 580	
enior Cricket	Bookham	100%	\$2,854.00	\$1,587	\$1,587	15%	\$2,116	\$2,116	20%	\$2,939	\$3,174	30%

** Senior Cricket annual fees would increase significantly as they utilise 4 facilities. Proposed annual fee \$7,694 at 15%, \$10,259 at 20%, \$15,389 at

30%.

***Denotes a reduction in the annual user fee from 2024/25 charges



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COMMUNITY ENGAGEMENT STRATEGY

(including the Community Participation Plan)



Message from the Mayor

Our Community Engagement Strategy reflects Councils mission to serve and enrich the lives of the people who live and work in the Yass Valley.

At Yass Valley Council, we strive to ensure engagement with us is both meaningful and accessible. The Community Engagement Strategy places community feedback at its core. It recognises the challenges faced by our residents in providing feedback and offers a framework to overcome those barriers.

We want to make it easier for everyone to help shape our region's future.

This strategy is developed with the community and their voices at its core. We want to ensure community engagement in Yass Valley is not just about getting constructive input and feedback, but ensuring those voices are at the heart of our decision-making process.

This strategy is designed to foster trust, enhance transparency and strengthen our connection with our unique communities. It represents our commitment to making Yass Valley a better place for everyone.

Together we can build a future that reflects the needs, aspirations and priorities of our beautiful region.

Mayor Jasmin Jones

Introduction

Community engagement is at the heart of local government. It helps communities to be active participants in shaping their own future and play a part in positive changes. Council has a vital role to play in providing opportunities for people to be involved in creating good public policy and ensuring relevant, quality services.

Yass Valley Council is committed to engaging the community in a transparent, accessible, open, and accountable way. The Community Engagement Strategy and Participation Plan 2025-2029, presented in two sections within the document, has been developed in response to increasing community expectations and their right to have a say on Council's decision-making and to align engagement practices with State government legislation.

Glossary

Community

For the purpose of this document, community refers to anyone with an interest in decisions made in the Yass Valley Local Government Area including stakeholders from the public and private sector.

Stakeholder

An individual or group with a strong interest in the decisions of council or directly impacted by their outcomes. Community becomes stakeholders when a project or issue directly affects them.

IAP2

The International Association for Public Participation (IAP2) is an organisation advancing the practice for public participation. IAP2 supports people who implement participation in public decision-making processes.

Council's Corporate Values

Our corporate values form the foundation on which our Community Engagement Strategy is built. This strategy will play a key role in Council achieving our vision of being a trusted community partner.

Collaboration	Collaboration Moving Forwards Together	 We share knowledge, skills & experience with others to achieve the best outcomes We work with our community, Councillors, customers & colleagues to achieve shared goals. We act as one organisation & give support where needed.
Service	Service Delivering for Everyone	 We are responsible to the needs of our internal and external service users. We provide quality service. We make a real difference to our community. We value feedback.
Sustainability	Sustainability Thinking about Tomorrow	 We care for the environment for generations to come. We consider the long-term impact of the decisions we make today. Innovation & continuous improvement are 'business as usual'.
Integrity	Integrity Being Respectful & Honest	 We are responsive to the needs of our internal & external service users. We provide quality service. We make a real difference to our community. We value feedback.
Accountability	Accountability Taking Responsibility	 We take ownership of our actions, decisions and mistakes. We welcome scrutiny whenever it is needed. We put Council's values and objectives ahead of our own for our community.

What is Community Engagement?

Community engagement, also known as 'public participation' is about involving the community in making decisions that shape their lives. Engaging people on ideas, issues and opportunities is crucial for building a place where people want to live, work, and visit.

Robust community engagement is the basis for understanding decisions, sharing perspectives, improving outcomes and building trust between Council, the community and other partners.

Effective engagement will:

- Ensure community needs and expectations are understood and reflected in the decisions and actions of Council result in better, more sustainable decisions
- Build trust and improve accountability through transparency of decision-making
- Value local knowledge and foster local problem-solving
- Improve understanding of Council's planning, prioritising and resourcing
- Identify critical issues and opportunities early
- Optimise use of limited resources and maximise efficient resource allocation
- Feedback to the community the result of the engagement process
- Result in better, more sustainable decisions

Community Engagement Strategy

The Community Engagement Strategy Outlines Council's approach to engagement. It provides transparency and clarity for all stakeholders so they can understand their role in decisions they are interested in or impacted by, in order to achieve better outcomes for our community and environment. The strategy applies a principles-based approach and defines who, when and how we will engage. The level of community involvement varies depending on the project and the potential impact of the decision.

This document covers legislative requirements for mandatory public engagement for all of Council's planning functions. It builds on the approach established by the Community Engagement Strategy and includes specific information about community participation on planning and development decisions.

Legislative requirements

Local Government Act 1993, Section 8A and Section 402A

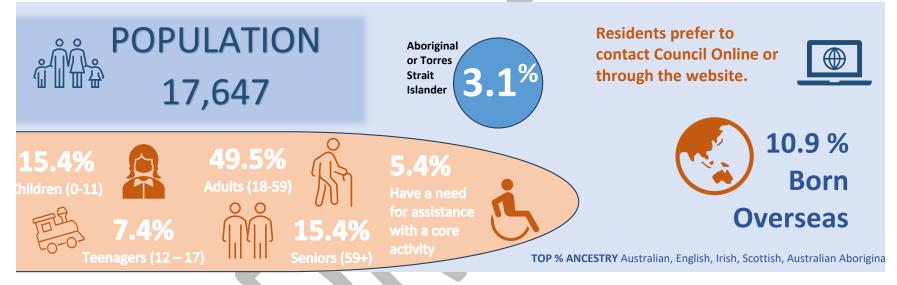
Council must establish and implement a Community Engagement Strategy based on social justice principles, for engagement with the local community when developing its plans, policies and programs and for the purpose of determining its activities (other than routine administrative matters).

Environmental Planning and Assessment Act 1979 (the EP&A Act)

Schedule 1 Community Participation Requirements and Part 2, Division 2.6 Community Participation

Our Community

A broad range of community voices are required to shape Yass Valley. This is why your feedback is important. Listening to residents, rate payers as well as visitors from different age groups, suburbs, cultural backgrounds and life stages helps Council get a better understanding of how a decision affects different people in our community. The more information we have about the impacts of a decision, the closer we are to achieving an outcome that benefits the wider community.



There are occasions where Council may choose not to engage with the community. This will occur where the impact to the community is minimal or applies a currently adopted policy. This may occur when:

- Council is confident that current and accurate data or information is available to make an informed decision
- Matters are administrative or routine management
- External timeframes imposed on council do not permit the inclusion of an engagement process
- Decisions are imposed by external agencies
- There is an emergency situation.

Engagement Challenges

Addressing these challenges requires tailored engagement strategies that consider the unique needs of our communities, including both in-person and digital methods of engagement, clear communication, and ongoing efforts to build trust and inclusion.

Community engagement in Yass Valley, like in many regional areas, faces several challenges. Some of the key challenges include:

Geographic Dispersion: Yass Valley is a large, regional/rural area with communities spread out over a wide region. This can make it difficult to engage people who live in more remote areas, especially when events or activities are concentrated in one central location.

Population Size and Demographics: Yass Valley has a relatively small population, with many residents being older, which can impact the level of participation in community events. Older demographics might also have less familiarity with digital engagement tools.

Connectivity Issues: While improving, internet access and digital connectivity can still be a barrier in our communities. Many residents may struggle to engage with online platforms or may not have access to technology to participate in virtual consultations.

Resource Constraints: Yass Valley Council has limited resources for community engagement activities. This may hinder our ability to conduct wide-reaching or frequent consultation efforts, especially in terms of organizing events, producing materials, or utilising advanced engagement tools. Lack of Awareness: If community engagement opportunities are not effectively communicated, residents may not be aware of the available platforms or initiatives. This is particularly true for less visible projects or more specialised events.

Diverse Interests and Needs: Yass Valley is home to a range of different groups. Engaging these diverse groups with different interests, priorities, and concerns can be challenging, requiring consideration of tailored approaches.

Limited Local Media: The media presence is limited, meaning that opportunities for engagement may not reach all areas effectively. Some residents may not be tuned into local radio or print publications, limiting the outreach of engagement campaigns.

Scepticism and Trust: In some of our communities, there may be a lack of trust in Council, which makes it harder to engage residents effectively. This might stem from past experiences or general cynicism about the impacts of engagement efforts.

Volunteer Fatigue: Our region relies on volunteers for local events, activities, and engagement initiatives. Consideration about the level of volunteer fatigue, especially when events and projects demand significant time and effort with limited returns.



Our approach to engagement can vary depending on the need and impact of the project and is guided by the IAP2 (International Association of Public Participation) Spectrum.

The role of the community as well as other stakeholders in a decision-making process is identified in five different levels of participation. Each level outlines how you could be engaged and the level of impact your involvement will have on the outcomes of the decision. This is dependent on the goals, timeframes, resources and levels of concern in the decision to be made.

The IAP2 spectrum is recommended by the Office of Local Government for preparation of Community Engagement Strategies. Importantly, the spectrum defines the public's role in any community engagement program and sets out the promise being made to the public at each participation level.

Where the community or stakeholders can impact the outcome or as required by legislation, Council will ask for feedback.

The levels of engagement and how we may engage are outlined below and should be thought of as building blocks; with inform being the first level of engagement, and each progressive level of engagement from consult to empower presenting more opportunity for community participation in the process. Please note that the techniques listed are examples only. Engagement plans are tailored to suit the project needs, stakeholders and level of engagement

A broad framework for community engagement in Yass Valley has been developed based on IAP2 Public Participation Spectrum and is detailed below.

Who we engage with

A vital component of undertaking community engagement includes identifying and understanding who the key stakeholders are who will be impacted by or who have an interest in a decision. Given the extensive scope of Council's work it is necessary that a range of views are heard. This will at times require engaging with communities outside of the LGA. The list of stakeholders is long and varied and by no means definitive. Stakeholders would be determined based on what Council is engaging on.



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What is our approach to Community Engagement?

Meaningful engagement helps shape the strategic direction of our region, as well as informing the various policies and plans that support this vision.

Our engagement is governed by the requirements specified in the Local Government Act 1993.

When Council can control the outcomes of a decision, we are committed to providing best practice engagement. We have chosen to follow the internationally recognised International Association for Public Participation (IAP2) as the framework for determining how we engage and on what issues.

Our engagement approach can vary depending on the need and impact of the project.

Legislation sets the minimum requirements for planning-related projects.

PUBLIC PARTICIPATION SPECTRUM

	Increased impa	ct on the decision			
	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER*
GOAL	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions	To obtain public feedback on analysis, alternatives and/or decisions	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution	To place final decision- making in the hands of the public
PROMISE	We will keep you informed	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible	We will implement what you decide
EXAMPLE	Website	Public exhibitions	Workshops	Community-centred Council committees	Deliberative
TECHNIQUES	e-newsletters	Surveys	Drop-in sessions		processes
				Community and stakeholder reference groups	

Source: IAP2 International Federation

* Empower will only be recommended for specific complex projects as part of a broader engagement plan endorsed by Council resolution.

A principles-based approach

Council is committed to the following engagement principles based on the social justice principles of equity, access, participation and rights.

PRINCIPLE	OUR COMMITMENT	IN PRACTICE
Tailored and Inclusive	We remove barriers to participation to ensure we hear from as many people as possible, with particular efforts made to identify and hear from underrepresented community groups	 Identifying groups impacted by a decision or project. Choosing methods that suit their needs. Identifying gaps and building relationships with groups we don't reach. Being flexible in the way we collect feedback
Clear and timely communication	We provide clear, accessible and prompt information about how you can have your say to give you time to provide informed feedback.	 Providing information early Using language which is easy to understand and concise Providing updates on progress and on the final outcome
Meaningful and genuine	We facilitate genuine opportunities to listen to and understand your aspirations, ideas, needs and concerns so you can inform the outcomes.	 Clarifying what can and can't be influenced by the engagement Respecting the time and effort of those who participate in the engagement Listening openly and applying feedback objectively
Work in partnership	We work in respectful partnerships, with the understanding that community and government are responsible for shaping the region	 Developing a vision together Agreeing on shared goals Fostering openness and trust Ensuring engagement opportunities are regular and feedback is communicated

How we engage – Implementation overview

The following table explains how we will engage with our community about plans and strategies, as well as other work we do, so our community knows what to expect from us. Planning-related projects have specific exhibition timeframes that must be met, which are outlined in the following pages.

PROJECT	ENGAGEMENT LEVEL	ноw	WHAT TO EXPECT	EXHIBITION PERIOD
Key long term plans including: Community Strategic Plan Delivery Program Resourcing Strategy Community Engagement Strategy Local Strategic Planning Statements Other plans and Strategies	Involve	Involve the community to ensure priorities are reflected in the decision. Provide a range of opportunities/channels for the community to share their views. Prior to public exhibition there may be multiple rounds of engagement undertaken to develop a draft plan	Reflect community concerns and aspirations in the finalised plan	28 Days
Annual Operational Plan, Budget and fees and charges	Involve	Involve the community to ensure priorities are reflected in the decision. Provide a range of opportunities/channels for the community to share their views	Reflect community concerns and aspirations in the finalised plan	28 Days
New capital works (eg. Skate parks, playgrounds) and consultation to prepare draft master plans prior to exhibition	Involve	Involve the community to ensure priorities are reflected in the decision. Provide a range of opportunities/channels for the community to share their views	Reflect community concerns and aspirations in the finalised plan	Minimum 21 Days
Key Policies including: Code of Meeting Practice Payment of expenses and Provision of Facilities to Councillors Policy Others as required	Consult	Councils Website	Consider points raised and provide feedback on how public input was considered in the decision.	28 days or 42 days as specified by legislative requirements or Council resolution.

PROJECT	ENGAGEMENT LEVEL	ноw	WHAT TO EXPECT	EXHIBITION PERIOD
Planning proposals for local environmental plans, subject to a determination	Consult	For site-specific amendments, a letter/ email will be sent to landowners and adjoining landowners. Minor amendments or general amendments that do not affect a specific site may not be notified by letter/email. Council's website. NSW planning portal.	Consider points raised and provide feedback on how public input was considered in the decision.	28 days (or as specified by the Gateway Determination, which may find that no exhibition is required for a minor proposal).
Reclassification of land Land in Council ownership must be classified for either community or operational use under the Local Government Act 1993.	Consult	Council's website. Letter/Email.	Consider points raised and provide feedback on how public input was considered in the decision.	28 days (or as specified by the Gateway Determination, which may find that no exhibition is required for a minor proposal).
Local Approvals Policy The Local Approvals Policy identifies low-impact activities that can be undertaken without approval from Council such as community events, footway dining and mobile vending, provided they meet certain criteria	Consult	Council's website.	Consider points raised and provide feedback on how public input was considered in the decision.	As per legislative requirements
PROJECT	ENGAGEMENT LEVEL	HOW	WHAT TO EXPECT	EXHIBITION PERIOD

Council's Website

Draft development control plans and guidelines Development Control Plans and Guidelines provide controls to guide new development, which are considered in the assessment of development applications.	Consult	If the Development Control Plan amendment is site-specific (for example, area plans which only apply to certain sites in the city) we notify landowners and adjoining landowners by letter/email. Minor amendments or general amendments that do not affect a specific site may not be notified by letter/email.	Consider points raised and provide feedback on how public input was considered in the decision.	As per the EPAA (28 Days)
Draft development contribution plans A plan that levies new development for facilities such as transport, community and recreational facilities required to service new development.	Consult	Council's website.	Consider points raised and provide feedback on how public input was considered in the decision.	As per the EPAA (28 Days)
Draft planning agreements Planning agreements entered into between Council and a developer. The planning agreement allows contributions for land dedication, recreation, community and transport facilities in lieu of development contributions under EPA Act (1979)	Consult	Council's website.	Consider points raised and provide feedback on how public input was considered in the decision.	As per the EPAA (28 Days)
PROJECT	ENGAGEMENT LEVEL	ноw	WHAT TO EXPECT	EXHIBITION PERIOD

Development applications Application for development consent (other than for complying development certificate, for designated development or for State Significant Development)	Consult	Council's website. Letter/Email. Refer the Environmental Planning and Assessment Act 1979 and Environmental Planning and Assessment Regulation 2021 for when notification is not required.	Consider points raised and provide information on how public input was considered in the assessment.	14 days* *Council may extend the public exhibition period without further notification to those already notified.
Development application consent for designated development Designated developments as detailed in Schedule 3 of the Environmental Planning and Assessment Regulation 2021.	Consult	Letter/Email. Council's website Site Notice	Consider points raised and provide information on how public input was considered in the assessment.	28 Days
Council-related development applications Council has a policy which sets out how to publicly exhibit Council related development applications, which is available on Council's website.	Consult	Letter/Email. Council's website	Consider points raised and provide information on how public input was considered in the assessment.	28 days* * Council may extend the public exhibition period without further notification to those already notified.
Environmental Impact Statement (EIS) – obtained under Division 5.1 EIS's prepared for development under Part 5 of the EPA Act.	As required by the NSW Department of Planning and Environment	These are managed by the NSW Department of Planning and Environment and will be viewable on the department's website.	As required by the NSW Department of Planning and Environment.	28 Days

A council related development application means a development application, for which a council is the consent authority, that is-

- a made by or on behalf of the council, or
- b for development on land of which council is an owner, a lessee or a licensee, or otherwise vested in or under the control of the council.

Note: land vested in or under the control of the council includes public land within the meaning of the Local Government Act 1993.

Notification of development applications or modification request may not be required for proposal that are:

- Consistent with the principal land uses permitted by the zoning
- Comply with the requirements of the Yass Local Environmental Plan
- Comply with the requirements of or meet the objectives of any applicable development control plan or planning policy
- Unlikely to have a significant impact on adjoining or opposite properties

Planning proposal/LEP amendments will be notified for the minimum period specified in the gateway determination for the proposal. If the gateway determination does not specify a period due to the minor nature of the proposal, no notice will be given.

Note: the period between 20 December and 10 January (inclusive) will be excluded from the calculation of a period consultation.

If written submissions are requested, they must be forwarded to Council during the period of notice concerning the matter. Before determining the matter notified, Council must consider all submissions made to it.

If a development application or planning proposal receives 10 or more submissions, a planning forum will be held with the applicant and submission authors. The forum provides the opportunity to address Councillors and provide a better understanding of issues prior to making a decision.

Council will advise the community of all development application determined on its website including the decision and date. The assessment report will also be made available if required which includes reasons for the decision and how community views were taken into account.

Submissions

Public exhibitions play an important role in enabling the community to participate in the planning process, and anyone is welcome to make a submission regarding a plan, planning and development application or other matter during the period of its public exhibition.

Submissions may be received online or by email or in writing by post or in-person submission at Council's Customer Service Centre.

While it is not a requirement, submitters are encouraged to include their name, suburb and a contact (email, phone or address) with their submission. This allows Council staff to keep submitters informed as the plan, planning and development application or matter progresses.

Form letters (i.e. templated letters with standardised content) will be considered as individual submissions. If form letters are received during public exhibition, the number of form letters received will be included in the Council report and/or assessment report alongside the total number of submissions received.

Multiple submissions received from the same person during the same exhibition period are considered as a single submission. Duplicate submissions will be counted as a single submission even if received across several notification periods.

Petitions, including e-petitions, will be considered as a single submission. Refer to Council's Code of Meeting Practice for more information on submitting a petition to Council.







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A message from the Mayor

The 2025-2029 Delivery Plan outlines Council's efforts to enhance core services and achieve financial sustainability. Since October 2024, Councillors have refreshed the executive team and hired key positions, including a Chief Financial Officer and Corporate Governance experts, to support this mission.

Councillors, as community members, understand the need for improvement and are committed to serving Yass Valley's growing population, projected to reach 27,000 by 2036.

The Council aims to protect the region's rural charm while fostering economic growth and enhancing infrastructure. The Financial Sustainability Roadmap will focus on:

- Identifying business improvements and Service Reviews.
- Reviewing Water, Sewer, and Domestic Waste finances.
- Developing an overhead attribution methodology.
- Conducting a Property Portfolio Review.
- Enhancing financial management systems and governance.
- Improving asset management.
- Investigating the need for a Special Rates Variation (SRV).

Annual service reviews will ensure continuous improvement, guided by community consultation. Key projects include the state and federal grant-funded Water Treatment Plant upgrade, improving water quality for Yass, Bowning, Binalong, and Murrumbateman. The Crago Mill Precinct will feature a new Library, Council administration building, heritage Crago Mill restoration, and a Commercial Building to attract economic opportunities. Performance measures include:

- Economic growth through business establishment and lower vacancy rates.
- Support for First Nations culture and creative expression.
- Advocacy for affordable housing and balanced growth.
- Implementation of the FOGO program.
- Improvement of phone and internet services.
- Maintenance and enhancement of roads.
- Increased community engagement and positive feedback.

We will engage with our residents, collect feedback and idea opportunities through our customer service team. Mondays with the Mayor & Deputy, We will check-in with Community Associations, holding village meetings and roadshows of our strategic plans, along with establishing community advisory committees aligned with our strategic plan pillars.

These committees will leverage local expertise and passion for our community, playing a vital role as, we make Yass Valley *better - together*.

Jasmin Jones Mayor

Yass Valley Council - 2025 2029 Delivery Program - DRAFT



About Yass Valley

Our Community's Vision

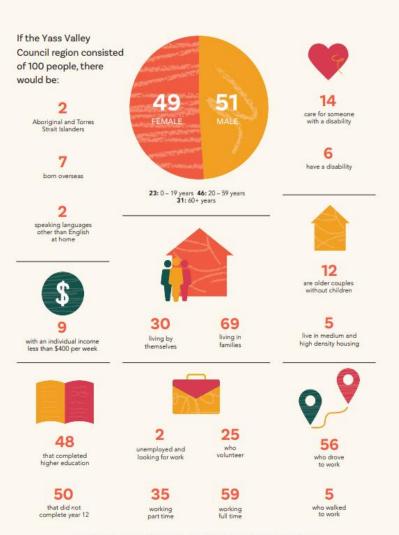
To build and maintain sustainable communities while recognising and respecting the environment and First nations people of the country.

About Yass Valley Council

Yass Valley Council is made up of nine elected Councillors. Elections are held every four years to determine the Councillors who will represent the people of Yass Valley. A Mayor and Deputy Mayor are elected by the Councillors every two years. The day-to-day operations are managed by the CEO and three Directors.

What services does council provide?

- Services and infrastructure, such as roads, waste management, water and sewer.
- Adds value to our lifestyle by enhancing the character and culture of our unique Valley.
- Grows our economy by supporting local businesses and attracting visitors and new residents to our area.
- Protects our green environment, making sure future generations get to use it and enjoy a clean, safe place to live.
- Works to make Yass Valley safe for everyone to enjoy.
- Makes sure facilities and amenities are there for all pathways, pools, sports facilities, halls and public spaces.
- Ensures sound financial decision-making to keep Yass Valley one of the most 'affordable' regions to live in.
- Engages residents, businesses, individuals and groups across the Yass Valley to determine the needs and aspirations of the community.



Source: Profile.id. Economy.id. ABS Census 2016. BOSCAR, NSW Health stats. NSW Population Health Survey.



Departments at Council

Yass Valley Council has almost 200 employees wh work to put the policies and aspirations of the Council into action.

Executive

- CEO
- Director Planning and Environment
- Director Corporate and Community
- Director Infrastructure and Assets

Planning and Environment

- Strategic Planning
- Development Control
- Environmental Health and Compliance
- Ranger Services
- Biosecurity Weeds
- Recreational Assets

Corporate and Community

- Finance including rates and water billing
- Information Technology
- Customer Service
- Organisational Development
- Records and Information Management
- Media and Communications
- Library Services
- Tourism
- Community and Economic Development

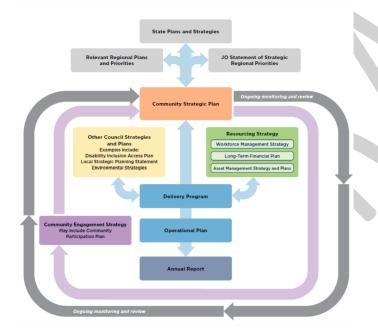
Infrastructure and Assets

- Parks and Gardens
- Water and Sewer
- Road Infrastructure
- Waste and Recycling
- Facilities and Building management
- Cemeteries
- Road Safety

How we plan and report

Councils in New South Wales are required to plan and report in line with the Office of Local Government's Integrated Planning and Reporting Framework.

The framework ensures that Council's plans and policies align with the community's goals and are interconnected rather than operating in isolation. By integrating various plans, Council can maximize its efforts and plan holistically and sustainably for the future.



The framework consists of four key elements:

- Yass Valley Community Strategic Plan (CSP) Defines the community's shared vision, values, and long-term aspirations, guiding strategies to achieve desired outcomes.
- 2. **Delivery Program 2025–2029** Council's four-year commitment to implementing the CSP. It outlines key activities, performance measures, and links all plans, projects, and funding allocations to this program.
- 3. Annual Operational Plans and Budgets Detail the specific projects and actions undertaken each financial year to achieve the Delivery Program's objectives.
- **Resourcing Strategy** The strategy ensures Council has the necessary people, budget, and infrastructure in place to deliver against its commitments. Three medium to long-term components make up the strategy:

Workforce Management Strategy

The Delivery Program assists Council to develop its Workforce Strategic Plan. Considering the activities and services contained in the Delivery Program Council determines the number and types of staff required to deliver the services and activities.

Long-term Financial Plan

The Long-Term Financial Plan (LTFP) prioritises financial sustainability by progressively eliminating operating deficits, establishing a clear revenue path for all rates linked to specific expenditure proposals, and ensuring that any proposed increases in services or assets are financially viable. The LTFP covers a minimum of 10 years and is reviewed and updated at annually in conjunction with the development of the Operational Plan. A more detailed review must also be undertaken as part of the four-yearly review of the Community Strategic Plan.

Asset Management Strategy

Council's assets include, but are not limited to, roads, drains, water, sewerage, parks and recreation areas, and public buildings. Their lifecycle and condition can be difficult to determine and are subject to the impacts of adverse climatic conditions and natural disasters. The lifecycle costs of these assets can be large and difficult to determine and often the financing of works goes through peaks and troughs as grants become available. Council's responsibility for the operation, maintenance, renewal, and upgrade of community assets places a significant burden on its budget. To ensure that Council maintains a sustainable asset base, detailed analysis and difficult decision making are required.

Implementing the CSP

To implement the CSP, councils create a **Delivery Program**, which outlines the priority activities and strategies they will undertake over a four-year period aligned to the term of council, to achieve the CSP's strategic outcomes. Each activity in the Delivery Program is directly linked to a CSP outcome.

Each year, council prepares two key documents:

- An **Operational Plan**, detailing specific activities for the year.
- An Annual Budget, detailing the allocation of financial resources.
- A **10-year Long-Term Financial Plan**, outlining funding strategies.

These plans align with the Delivery Program, ensuring a clear connection between long-term goals, financial planning, and required staffing and resources.

Council staff report quarterly, to Councillors and the community, on progress against the elements of the Delivery Program and Operational Plan activities. The Delivery Program is reviewed annually, with minor updates made as needed. If major changes are required, the revised document is publicly exhibited, and Council considers community feedback before adopting it.

Measuring progress and success

Council will review the progress made conducting activities and the outcomes of completed activities each quarter. The quarterly progress report will be tabled at an Ordinary Meeting of Council following the close of the reporting period. The report will be publicly available on Councils website.

Assessment methods

Assessment methods will be described in each activity recorded in the Delivery Program. Assessment methods may include, but not limited to, council and external survey results or the comparison of data from one reporting period to the next

Sustainable Development Goals

In 2015, United Nations Member States, including Australia, adopted the 2030 Agenda for Sustainable Development, which outlines 17 Sustainable Development Goals (SDGs). These goals serve as a global blueprint for peace, prosperity, and sustainability for people and the planet, now and into the future

As responsible global citizens, we have integrated the principles of the SDGs into the development of this Community Strategic Plan. By aligning our local strategies with these global goals, we ensure that our community not only addresses local priorities but also contributes to the broader vision of sustainable development worldwide.

These are the seventeen SDGs we have considered in the formulation of our strategies:

- 1. No poverty
- 2. Zero hunger
- 3. Good health and well-being
- 4. Quality education
- 5. Gender equality
- 6. Clean water and sanitation
- 7. Affordable and clean energy
- 8. Decent work and economic growth
- 9. Industry, innovation and infrastructure
- 10. Reduce inequalities
- 11. Sustainable cities and communities
- 12. Responsible consumption and production
- 13. Climate action
- 14. Life below water
- 15. Life on land
- 16. Peace, justice and strong institutions
- 17. Partnerships for the goals



Delivery Program

This Delivery Program has been developed in response to the 2042 Community Strategic Plan. It is Council's list of objectives over the next four years in progressing the outcomes the community has told Council are important.

The content of the Delivery Program has been arranged in the same order as the Community Strategic Plan, meaning each section of the Delivery Program can be read in the context of the Community Strategic Plan.

Council's role

Council's role in the CSP and Delivery Program is to:

- Provide: Deliver services, infrastructure, programs, planning, and engagement.
- Collaborate: Partner with the community, businesses, industry, and government.
- Advocate: Represent the community to achieve the best outcomes.

Who are our stakeholders?



Other Yass Valley Council Plans

Planning, Environment and Biosecurity Yass Gorge Plan of Management 2017-2027 Oak Hill Plan of Management Climate Change Action Plan OSSM Strategy Flood studies and Floodplain Risk Management Plan and Strategy Yass Settlement Strategy 2019 Local Strategic Planning Statement 2020

Recreational Strategies

Park and Playground Strategy 2017(PDF, 4MB) Walker Park Strategic Plan 2017(PDF, 1MB) Strategic Plan Murrumbateman Recreation Grounds 2021 Yass Valley Open Space Strategy 2024 Binalong Recreation Ground Masterplan Victoria Park Masterplan

Village and street Masterplans Binalong Masterplan Bowning Masterplan Sutton Masterplan Gundaroo Masterplan Bookham Masterplan Wee Jasper Masterplan Yass Mainstreet Masterplan Murrumbateman Masterplan

Asset Management Strategies Parks and Recreation Stormwater Drainage Swimming Pools Caravan Parks Transport Asset Management Strategy 2022-23

Tourism and Economic Development DSNSW Destination Action Plan DSNSW Tablelands Destination Development Plan Southern Tablelands REDS 2023 CREDS Canberra Region Economic Development Strategy 2022

Water and Wastewater

Yass Valley Water Source Strategy Water Supply Strategy Integrated Water Cycle Management Strategy Plan Development servicing plan - Water supply Development servicing plan - Sewerage

Council and Community

Bike Plan and Pedestrian Access Mobility Plan 2017-2027 Digital Yass Valley Smart Region Strategy 2017 Community Engagement Strategy Community Enhancement Funds YVC Federal and State Government Support Priorities

Financial Sustainability

A financially sustainable Council is one that, over the long - term, will generate sufficient funds to provide the level and scope of services and infrastructure agreed with its community through the Integrated Planning and Reporting process, whilst demonstrating capacity to maintain financial capital and infrastructure capital over the short and long term.

Financial sustainability is a key area of focus for Council, outlined in the Community Strategic Plan and Delivery Program. The position and projections outlined in the "2025-35 Long Term Financial Plan" whilst an improvement to the '2024-34 Long Term Financial Plan' remains unsustainable.

Council will work towards achieving its goal of being financial sustainable and look at all 'levers' to improve its financial position and increase sustainability. Acknowledging the level of urgency, significant work needs to be undertaken in a measured and well-planned way, through the development, and implementation, of a 'Financial Sustainability Roadmap'. This roadmap identifies steps Council will take to progressively reduce its deficits and achieving a balanced budget and strengthening Councils balance sheet position in the short and long term.

Measures currently identified for inclusion in the roadmap:

- Identify business improvement opportunities and areas to undertake service reviews across all functions of Council with a focus on:
 - efficiencies and cost containment/reductions
 - productivity improvements
 - o service delivery
- Review Council's Own Source Revenue streams and identify opportunities for improvement.
- Dedicated effort to achieving improvements in systems, processes, capacity, and capability in the application of Councils governance and financial management.
- Review and improve Council's Asset Management and Procurement systems to ensure prudent decision making and decreased risk.
- Undertake a review of income and expenditure cost allocation across all funds, such as, but not limited to:
 - Water, Sewer and Domestic Waste Funds.
 - Develop and implement a cost attribution methodology.
 - Pricing of Water, Sewer, and Domestic Waste to ensure revenue meets expenditure requirements.
- Undertake a Property Portfolio Review identifying core land and building assets, recommend strategies for saleability of existing assets to maximise return to Council along with an investment strategy to obtain/maintain existing assets for future benefit of Council and the Community.
- Develop a detailed Special Rate Variation report, which considers community engagement outcomes, that provides options including potential rate rises and/or service reduction, is reported to Council.
- Continued advocacy to State and Federal Governments for additional operational and capital grant funding. We will also continue to advocate to all levels of government for improved and increased funding for the local government sector to lessen the burden on the community.

How to read this Delivery Program

Each Delivery Program activity is identified as being an 'action' which progresses a strategy contained within the Community Strategic Plan. An example is provided below:

CSP Strategy	Delivery Program Principal Activity
CO 2 Events celebrate the identity of our towns, villages and suburbs, heritage and culture.	CO 2.1 Support community events and activities which celebrate local identity,
Advocate Collaborate	heritage, and culture

Budget Forecast for each CSP Outcome Area

The Delivery Program assists Council in developing a financial forecast for the funding required over a 4year period, to enable delivery of actions that are identified as priorities. The 4-year budget forecast is shown at the beginning of each CSP Theme. The primary document in this process is the Community Strategic Plan (CSP), which sets out the community's long-term goals for the Local Government Area over at least ten years. Councils develop the CSP in consultation with their communities.

Evaluation

How will we evaluate success of the Delivery Program?

Assessing the success of the Delivery Program is knowing when we have completed an activity and understanding the results of completing the activity. Each activity has an associated "measure of success". The extent to which that measure of a success is achieved will inform the evaluation of the activity.

Simply completing the activity is not always a measure of success. For example, a Council activity might be providing traineeships for young people starting their working career. While the activity is considered complete when the trainee finishes the training and is awarded the qualification, it is equally important to understand whether the person went on to find further employment because of the traineeship. For example, having two trainees be awarded a qualification is one measure of the completion of the activity, having both trainees find ongoing employment utilising the qualification is a measure of the value of conducting the activity.

Our Community's Vision

To build and maintain sustainable communities while recognising and respecting the environment and First nations people of the country.

Yass Valley - Strategic Priorities:

Our Community (CO)

- 1. Our health and well-being are supported by equitable access to services
- 2. We have a vibrant, inclusive, and creative community life
- 3. Our community is connected, safe and proud

Our Economy (EC)

- 1. Our location attracts business and industry to our region, boosting our local economy and jobs.
- 2. Our local established and emerging businesses are supported to thrive.
- 3. Our community can access education, training and employment options.

Our Environment (EN)

- 1. Our natural environment is maintained, protected and enhanced in line with community expectations.
- 2. Our community is resilient to climate impacts.
- 3. We have a robust planning framework that protects and maintains our rural character and natural landscapes.



Our Infrastructure (IN)

- 1. We are proud of our liveable and accessible local places and spaces.
- 2. Our existing community infrastructure is maintained and we plan for and support the development of infrastructure that meets community need
- 3. Water, waste and sewerage services meet the needs of our community.
- 4. We advocate for a more stable communication network.

Our Civic Leadership (CL)

1. Council is an effective, responsible and innovative organisation

2025-26 Budget Summary



Our Community (CO)

We are a network of vibrant, inclusive, and diverse communities that value our rural and regional lifestyle.

Council will work with the following partners to achieve outcomes:	Other guiding Council strategies and plans:
Southern Tablelands Art	Reconciliation Action Plan
NSW Health	Climate Change Master Plan
State Library of NSW and Public Libraries Australia	Yass Valley Disability Inclusion Action Plan
Headspace Yass	Council Engagement Strategy
Local community associations and businesses	Digital Yass Valley – Smart Region Strategy
Yass Liquor Accord	Community Enhancement Fund Agreements (Rye Park, Bango etc)
NSW Farmers Federation	
Canberra Region Joint Organisation	
Onerwal LALC	
Business Chamber	

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Our Health and Wellbeing are supported by equitable access to services			
CSP Strategy	Delivery Program Principal Activity	Measures	Responsibility
CO.1 Our community can access health and community services that support physical health and mental wellbeing	CO 1.1 Support current and emerging programs to deliver physical health and mental wellbeing to our community	Community projects and programs supported Community-based agency partnerships facilitated Community satisfaction with community programs	Corporate and Community Directorate
Collaborate Advocate		Advocate and collaborate with NSW Health support local community programs. Relationship with Southern NSW Local Health District	Corporate and Community Directorate
	CO 1.2 Support organisations to provide needs- based assistance to vulnerable members of our community	Community projects and programs supported to deliver assistance	Corporate and Community Directorate
	CO 1.3 Improve access to information and lifelong learning through access to library services and information technology	Library visits Library offered tech support classes Advocacy for improved connectivity in the region	Corporate and Community Directorat
We have a vibrant, i	nclusive and creative comm	unity life	
CSP Strategy	Delivery Program Principal Activity	Measures	Responsibility
CO 2 Events celebrate the identity of our towns, villages and suburbs, heritage and culture.	CO 2.1 Support community events and activities which celebrate local identity, heritage, and culture	Events or activities supported by Council across the Yass Valley	Corporate and Community Directorate
Advocate Collaborate			

We have a vibrant, inclusive and creative community life			
CSP Strategy	Delivery Program Principal Activity	Measures	Responsibility
CO 3 Creative expression through arts and culture is encouraged. Provide Collaborate	CO 3.1 Promote creative arts groups and organisations to support and celebrate creative expression through arts and culture	Promotion of creative expression through arts and culture by Council	Corporate and Community Directorate
CO 4 Traditional owners and First Nations to Country is recognised and supported Collaborate Advocate	CO 4.1 Respect and promote our cultural heritage and diversity and partner with and acknowledge Traditional Owners and First Nations people	Recognition and support of First Nations/Indigenous culture and heritage	Corporate and Community Directorate
CO 5 Community development is supported to enhance resilience and connection Provide Collaborate	CO 5.1 Support the development and implementation of a Statewide framework for social infrastructure and cohesion with a focus on disaster risk reduction	CRJO Resilience Blueprint are considered in State community development program	Corporate and Community Directorate

Our community is connected, safe and proud

CSP Strategy	Delivery Program Principal Activity	Measures	Responsibility
CO 6 Community connectivity and informal support networks support participation in a broad range	CO 6.1 Council lobbies telecommunications providers and State Government to improve community connectivity	Improved community connectedness	Corporate and Community Directorate
of activities. Collaborate	CO 6.2 Council works with Canberra Regional Joint Organsation (CRJO) to create a regional telecommunication working party	Improved connectivity for businesses	Corporate and Community Directorate

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Our community is connected, safe and proud			
CSP Strategy	Delivery Program Principal Activity	Measures	Responsibility
CO 7 We support and promote services, community groups and local initiatives as a way of including new residents and supporting existing residents	services, community groups and local nitiatives as a way of including new residents and supporting existing residents Provide Collaborate Advocate	Companion animals are registered Uptake of community animal microchipping opportunities Increase in desexed companion animals	Planning and Environment Directorate
Provide Collaborate Advocate		Provision of updated community services directory	Corporate and Community Directorate
		New residents accessing new residents pack	Corporate and Community Directorate
		Interagency meetings attended Number of agencies/community groups attending	Corporate and Community Directorate
CO 8 We support our community partners to foster respect and safety Provide	partners to foster respect and safety and community partners to enhance safety and	Reduced level of crime Reduced community perception of crime	Corporate and Community Directorate
Collaborate Advocate	# LEMO	Corporate and Community Directorate	
		Resilience is increased Higher level of funding identified to cope with climatic changes	Corporate and Community Directorate
		Betterment funding included in future natural Disaster Declarations	CEO

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Our Economy (EC)

We have a strong regional economy experiencing sustainable growth, which provides for a diverse range of employment opportunities

Other guiding Council strategies and plans:
Climate Change Master Plan
Council Engagement Strategy
Digital Yass Valley – Smart Region Strategy
DSNSW Destination Action Plan
DSNSW Tablelands Destination Development Plan
CREDS Canberra Region Economic Development Strategy

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Our location attracts business and industry to our regi	ion, boosting our local economy and
jobs	

CSP Strategy	Delivery Program Principal Activity	Measures	Responsibility
EC. 1 Enable business and industry growth and development. Provide Collaborate Advocate	EC. 1.1 Develop business planning strategy to work with local businesses to strengthen local economy	New businesses starting up/moving to area Decrease in vacancy rates	Corporate and Community Directorate
EC. 2 Promote the region as an ideal location for businesses and industry. Provide Collaborate Advocate	EC. 2.1 Promote Yass Valley as a destination of choice for compatible businesses and visitors	Increased visitor numbers Increased length stay Increase in businesses investing in area	Corporate and Community Directorate

Our local established and emerging businesses are supported to thrive

CSP Strategy	Delivery Program Principal Activity	Measures	Responsibility
EC. 3 Foster a diverse, adaptive and innovative agricultural industry. Provide Collaborate Advocate	EC. 3.1 Work with Yass Valley's agriculture industry to identify challenges and opportunities facing the industry, and develop a strategy to foster innovation, including agritourism	, ,	Corporate and Community Directorate

Our local established and emerging businesses are supported to thrive			
CSP Strategy	Delivery Program Principal Activity	Measures	Responsibility
EC. 4 Support businesses to develop by streamlined processes and business support. Collaborate	EC. 4.1 Work with businesses to identify opportunities for simplified processes and business support including education for small businesses	Increased business participating in council's business activities Decrease in compliance issues with small business	Corporate and Community Directorate
EC. 5 Businesses are supported and resilient to adapt and respond to shocks and natural disasters Collaborate	EC. 5.1 Implement CRJO Resilience Blueprint to assist economic response to natural, economic, or medical disasters	Businesses report on resilience plans	CEO & EMT
EC. 6 The local and regional tourism offering is expanded, increasing visitation to the region Collaborate	EC. 6.1 Collaborate with Destination Southern NSW to deliver tourism business development initiatives for the Yass Valley	Advocate through companies and regional, state & national telecommunications bodies for improved connections to the whole of the Yass Valley	Corporate and Community Directorate

Our community can access education, training and employment options

CSP Strategy	Delivery Program Principal Activity	Indicator	Responsibility
		Support analysis of education needs as population changes	Corporate and Community Directorate

Our community can access education, training and employment options			
CSP Strategy	Delivery Program Principal Activity	Indicator	Responsibility
EC.8 Create clear and accessible pathways that connect training and education with employment opportunities, ensuring a smooth transition from learning to work Advocate	EC. 8.1 Advocate to Tafe NSW, NSW Department of Education and local industry to investigate opportunities to improve opportunities to connect learning with local employment including with Council.	Opportunities identified for stronger connection between Tafe NSW, NSW Department of Education and local industry	Corporate and Community Directorate
EC.9 Foster job creation and equip employers to develop a skilled and capable workforce Collaborate Advocate	EC 9. 1 Support local business networks to provide training and resource support to develop and promote the Yass Valley as an accessible business community	Yass Valley considered an accessible and desirable place to do business	Corporate and Community Directorate

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Our Environment (EN)

We appreciate our diverse range of rural and regional landscapes and habitats and are stewards of the natural and built environment for future generations

Council will work with the following partners to achieve outcomes:	Other guiding Council strategies and plans:
Local Land Services (Funding for the Weed Action Plan)	Climate Change Action Plan
YVC Weeds Advisory Group (Priorities for actions to be undertaken)	Masterplans/Plans of Management
Crown Lands (CRIF Grants)	Yass Settlement Strategy 2036
NSW Farmers Federation	Flood studies and Floodplain Risk Management Plan and Strategy
Department of Planning and Environment	OSSM Strategy
Onerwal LALC	
ACT Government	

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Our natural enviror expectations.	ment is maintained, protec	ted and enhanced in line wit	h community
CSP Strategy	Delivery Program Principal Activity	Indicator	Directorate
EN. 1 Protect and enhance the existing natural environment, including flora and fauna native to	EN. 1.1 Collaborate with community and Government to protect and enhance the natural environment	Compliance achieved	Planning & Environment Directorate
the region. Collaborate		On-site sewage management system functioning satisfactorily	Planning & Environment Directorate
EN. 2 Implement effective integrated weed management Provide Collaborate	EN. 2.1 Priority weed management is identified and implemented	Priority weed management is identified and implemented	Planning & Environment Directorate
EN. 3 Protect and rehabilitate waterways, catchments, and groundwater. Collaborate	EN. 3.1 Continue providing support for Yass Dam and Yass River improvement program, to address water quality issues and improve water supply for the growing community	Vegetation maintenance programs supported	Infrastructure & Assets Directorate
Our community is r	esilient to climate impacts		
CSP Strategy	Delivery Program Principal Activity	Indicator	Directorate
EN. 4 Investigate and implement approaches to reduce our carbon footprint. Provide Collaborate	EN. 4.1 Investigate the use of electric and low emission powered vehicles as part of Council Commercial and Operational Fleet	Number of electric and low emission vehicles included in Council's fleet increasing.	Infrastructure & Asset Directorate

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Our community is resilient to climate impacts			
CSP Strategy	Delivery Program Principal Activity	Indicator	Directorate
EN. 5 Mitigate and adapt to the impact of climate change and adopt environmentally sustainable practices	EN. 4.2 Advocate for additional electric vehicle charging locations throughout Yass Valley	# electric vehicle chargers installed	Infrastructure & Assets Directorate
Collaborate	EN. 4.3 Investigate and install renewable power generation systems and energy reducing technologies in Council facilities.	Reduced energy usage across council	Infrastructure & Assets Directorate
	EN. 5.1 Council will work with others to reduce tree and biodiversity loss, while streamlining development processes	Tree Management policy developed Compliance with Biodiversity Conservation Act	Planning and Environment Directorate
We have a robust p and natural landsca	•	otects and maintains our rura	l character
CSP Strategy	Delivery Program Principal Activity	Indicator	Directorate
EN.6 Growth is strategically planned to ensure liveability Collaborate	EN 6.1 Forward planning is undertaken to integrate environmental, social, and economic factors for the benefit of the community and region.	Complete a growth strategy for the Yass Valley	Planning and Environment Directorate

We have a robust planning framework that protects and maintains our rural character and natural landscapes			
CSP Strategy	Delivery Program Principal Activity	Indicator	Directorate
EN.7 Plan for sufficient residential and economic land availability and employment generation Collaborate Provide	EN 6.1 Forward planning is undertaken to integrate environmental, social, and economic factors for the benefit of the community and region.	Yass Valley Economic Development Strategy adopted	Corporate and Community Directorate
EN. 8 Plan for the provision of a variety of affordable and quality and housing types Collaborate		Continue to plan for the development of Parkwood	Planning and Environment Directorate
Provide			
EN. 9 Our local character is maintained through the protection and preservation of our built, cultural and natural heritage	EN. 9.1 We will encourage and implement progressive urban design, sensitive to environmental and heritage issues and maintaining local character.	Masterplans include considerations to protection rural character, while also delivering housing growth.	Planning and Environment Directorate
Collaborate Provide			

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Our Infrastructure (IN)

Our community is well serviced and connected to built, social, and communications infrastructure

Council will work with the following partners to achieve outcomes:	Other guiding Council strategies and plans:	
Transport For New South Wales (TfNSW)	Bike Plan – Pedestrian Access mobility Plan 2017	
Department of Regional NSW	Park and Playground Strategy	
Department of Planning and Environment	Asset Management Strategy and Plans	
Department of Health	Rye Park Wind Farm Community Enhancement Fund Agreement	
Telecommunications Industry	Yass Valley Open Space Strategy 2024	
Community Groups and Sports Clubs	Rye Park Wind Farm Community Enhancement Fund Agreement	
Department of Climate Change, Energy, Environment and the Water	Masterplans and Plans of Management	
ACT Government	Yass Valley Open Space Strategy	

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We have transport significant centres	t links that connect towns wi	thin the region and increase	access to
CSP Strategy	Delivery Program Principal Activity	Indicator	Responsibility
IN.1 Deliver improved and increased public and community transport services within the region Advocate	IN. 1.1 Advocate through relevant authorities to ensure adequate public and community transport services	# have access to public and community transport	Planning and Environment Directorate
IN. 2 Plan for, maintain and improve road networks	IN. 2.1 Transport Asset Management Plan meets community needs	Completion of Transport Asset Management Plan and annual reviews	Infrastructure & Assets Directorate
Provide	IN. 2.2 Support NHVR to manage the efficient and effective movement of goods within the LGA	Number of NHVR requests completed	Planning and Environment Directorate
IN.3 Seek funding to improve road conditions and connectivity Advocate	IN. 3.1 Continue advocacy in regional forums and collaboration with key stakeholders to improve public transport and highway connectivity	Improved funding allocations	Chief Executive Officer Infrastructure & Assets Directorate
	IN. 3.2 Advocate for funding of the Barton Highway duplication, Murrumbateman Bypass, Binalong Bypass and Sutton Bypass.	Commitment Secured	Chief Executive Officer
IN. 4 Expand and connect footpaths, trails and cycleways to encourage walking, cycling and other forms of	IN. 4.1 Improve the amenity of our roads, pathways and drainage network	Grant funding opportunities applied for and secured	Infrastructure & Assets Directorate
sustainable transportation Advocate	IN 4.2 Advocate for Rail Trail Project	Funding commitment secured	Infrastructure & Assets Directorate

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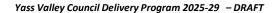
We are proud of our liveable and accessible local places and spaces.			
CSP Strategy	Delivery Program Principal Activity	Indicator	Responsibility
IN.5 Ensure community facilities are comfortable, accessible and meet diverse residents' needs	IN. 5.1 Maintain community facilities to be safe and functional.	Community facilities are well used User satisfaction with facilities	Infrastructure & Assets Directorate
Provide Collaborate	IN 5.2 Manage and facilitate the use of community, sport, recreation and open space facilities through Plans of Management	Plans of Management are implemented Community facilities are well used User satisfaction with facilities	Planning and Environment Directorate
IN. 6 Preserve and enhance green open spaces, ensuring accessibility, maintenance and natural beauty Provide Collaborate	IN 6.1 Plan for community facility, sport, recreation, play, open space infrastructure provision and support project delivery	Number of projects developed Number of projects funded Number of projects delivered	Planning and Environment Directorate
IN. 7 Encourage community pride through the beautification and upkeep of our villages and towns Provide Collaborate	IN. 7.1 Improve the amenity of our public spaces	Community satisfaction with public space amenity	Infrastructure & Assets Directorate
IN. 8 Invest in quality sports and recreation facilities that promote active lifestyles across all ages Provide	IN. 8.1 Undertake projects to improve recreation facilities, public toilets and sporting grounds and facilities	Implement Yass Valley Open Space Strategy recommendations	Planning and Environment Directorate
IN. 9 Develop and maintain parks, gardens, and playgrounds that offer safe inclusive spaces for relaxation and play	IN 9.1 Operate and maintain safe and inclusive recreation facilities, public toilets, sporting facilities and natural assets with community committees and groups	Implement Yass Valley Open Space Strategy recommendations	Planning and Environment Directorate

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We are proud of our	liveable and accessible local	places and spaces.	
CSP Strategy	Delivery Program Principal Activity	Indicator	Responsibility
IN.10 Design functional streetscapes that enhance local character, promote walking and create a sense of place	IN. 10.1 Work with business and community to make our streetscapes more vibrant and accessible	Streetscapes are activated and accessible	Planning and Environment Directorate
Our essential infrast	ructure is sound and reliable		
CSP Strategy	Delivery Program Principal Activity	Indicator	Responsibility
IN. 11 Ensure high quality water supply options for the towns in the region	IN. 11.1 Ensure high quality water supply options for the towns in the region and confirm ACT agreement to supply water	ACT-NSW water supply agreement executed	Infrastructure & Assets Directorate Chief Executive Officer
Provide Collaborate	IN. 11.2 Complete upgrade of Yass Water Treatment Plant	Water treatment plant commissioned	Infrastructure & Assets Directorate
IN. 12 Provide safe and efficient sewerage services across the region	IN. 12.1 Secure funding for augmentation of Yass Sewerage Treatment Plant	Funding secured	Infrastructure & Assets Directorate
Provide Collaborate	IN. 12.2 Maintain sewerage facilities.	Sewerage facilities functioning satisfactorily	Infrastructure & Assets Directorate Chief Executive Officer
IN. 13 Our waste management practices are accessible and efficient	IN. 13.1 Implement Food Organics and Garden Organics	FOGO implemented in accordance with requirements	Infrastructure & Assets Directorate
Provide Collaborate	IN. 13.2 Conduct a waste audit and a review of waste transfer stations	Waste audit and review conducted – recommendations considered	Infrastructure & Assets Directorate

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Our essential infrast	ructure is sound and reliable)	
CSP Strategy	Delivery Program Principal Activity	Indicator	Responsibility
IN. 14 Mobile telephone blackspot areas are removed Advocate	IN 14.1 Advocate with government and telecommunications peak bodies for elimination of communication blackspots	Advocacy occurring Blackspots eliminated	Chief Executive Officer
IN. 15 Deliver a reliable telephone and high speed internet communication network Advocate	IN 15.1 Advocate for improved internet and phone services to meet the growing population and demand.	Advocacy occurring Internet and phone services improved	Chief Executive Officer



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Our Civic Leadership (CL)

Our leaders operate ethically and implement good governance

Council will work with the following partners to achieve outcomes:	Other guiding Council strategies and plans:
NSW Food Authority	Reconciliation Action Plan
NSW Health	Council Engagement Strategy
NSW OLG – Companion Animals	Digital Yass Valley – Smart Region Strategy
Office of Local Government	
Canberra Region Joint Organisation	
Country Mayors	
Emergency Services	

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Strategy	Delivery Program Principal Activity	Indicator	Responsibility
CL. 1 Council resources, practices and processes are undertaken in a manner	CL.1.1 Develop a WHS Management System	Reduced number of safety incidents	Executive Management Team
that meets legislative requirements. Provide Collaborate	CL. 1.2 Support and drive the identification of business improvement opportunities and service reviews	Number of service reviews completed Number of business improvement initiatives delivered	Executive Management Team
	CL. 1.3 Manage Council's assets to minimise risk, reflect lifecycle costs and meet community needs	Assets managed Council continues to develop the organisation to manage growth and change	Executive Management Team
	CL. 1.4 Manage Councils systems, processes and projects in a sustainable way that maximises value for money for ratepayers.	Number of service reviews completed Number of business improvement initiatives delivered	Executive Management Team
	CL. 1.5 Council Financial Sustainability Improvement Strategy to ensure improvement in the short and long term	Significant Improvements made to Council's financial position including Deficits reduced; Balance sheet position strengthened.	Executive Management Team
CL. 2 Governance provides a sound basis for decision making. Provide Collaborate	CL. 2.1 Decisions made in accordance with LG Act and Regulations	Decisions are made within delegations	Executive Management Team
	CL. 2.2 Ensure our Integrated Planning and Reporting responsibilities are met	Compliance achieved	Executive Management Team
CL.3 Council actively participates in regional bodies such as CRJO to identify innovations and opportunities for our region.	CL. 3.1 Council actively participates in CRJO and regional interest groups to identify and action opportunities for our region	Active participation in CRJO and regional interest groups	Executive Management Team
Provide Collaborate			

Strategy	Delivery Program Principal Activity	Indicator	Responsibility
, ,	CL. 4.1 Community Engagement Strategy and Guidelines are informed by best practice and community needs	Increased community participation in Council's engagement opportunities	Executive Management Team
	CL. 4.2 Engage with the community with respect to service reviews and discuss options to ensure future financial sustainability	Engage with the community on service reviews being completed	Executive Management Team
CL. 5 Residents have access to timely, relevant and accurate information about issues that affect them	CL. 5.1 Ensure our community is actively informed about Council's news and activities	Timely and relevant access to Council information	Executive Management Team
Provide Collaborate	CL. 5.2 Provide a quality customer experience through face-to-face and online contact in line with the customer promise	Customer satisfaction with experience	Executive Management Team

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Corporate Enablers

Our workforce is our greatest asset, and we celebrate our people who contribute every day to the achievement of services to the community. Council's ambitions simply cannot be realised without our dedicated and motivated workforce.

At Yass Valley Council, "Corporate Enablers" are resources, processes, or individuals that facilitate and support the achievement of the organisation's goals and objectives, often by removing obstacles and empowering teams to succeed. They matter because they improve efficiency, foster innovation, and enhance overall organisational performance. These services and their activities, categorized under Outcome 5 for budgeting purposes, include:

Function	Activity			
Information Technology	Engage with and understand our 'internal and external customers' to help them deliver effective services.			
	Strengthen our approach to disaster recovery and cyber security to ensure we are in a strong position to mitigate and respond to any threats.			
	Work closely with services on key transformational projects to streamline, automate and drive efficiencies across all our key areas.			
Media and Communications	Provide communication and engagement channels that create a positive experience for those who interact with the Council, so people are empowered to get involved, have their say, ask questions, and feel that their feedback is valued.			
	Ensure that Council messages do not conflict and that we remain on message and on-time, and that we are giving audiences clear and concise information from a single trusted source.			
	Promote understanding of Council objectives, values, services, challenges, and achievements.			
Council and Corporate Governance	Promote ethical behaviour through awareness and advice, and manage investigations of alleged corruption, maladministration or breaches of the Code of Conduct.			
	Providing a source of assurance about the Council's arrangements for managing risk, maintaining an effective control environment, and reporting on financial as well as non-financial performance.			
	Participate in reviews and forums and make submissions that affect the community in respect to local government governance.			
Executive Services	Provide support to the Mayor, Councillors and the Executive Leadership team.			
	Manage council's meeting calendar, meeting processes and business papers to ensure transparent decision making.			

Yass Valley Council Delivery Program 2025-29 - DRAFT

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Financial Management Services	Ensure financial management policies, procedures, processes, and reporting is compliant with legislative and statutory requirements.		
	Provide Councillors, Executive Management, Managers and staff with timely and accurate financial information and advice to inform decision making.		
Human Resource	Work together, be open, honest, fair and inclusive.		
Management	Ensure human resources management policies, procedures and practices are person centered and compliant with statutory requirements.		
Internal Audit	Undertake the audit program as agreed with the Audit and Risk and Improvement Committee (ARIC) to ensure Council's operations are ethical ad efficient.		
	Build a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, internal control and governance processes.		
	Internal Audit function provides a quality, independent and objective audit service that effectively meets the Council's needs, adds value, improves operations, and helps protect public resources.		
Work Health and Safety	Build a system that facilitates the implementation and maintenance of a robust WHS management program, ensuring compliance and promoting a safe workplace for all employees.		
	Encouraged greater ownership of health and safety across the Council, to manage the challenges arising from evolving employment and operational arrangements.		
	Enable the exchange of information on best practice and successful initiatives, enabling the roll out across Council, to achieve better outcomes for workers.		
Customer Service	Provide superior Customer Service to the community in line with Council's adopted Customer Service Charter.		
	Engages with internal stakeholders to improve and simplify Council's business processes.		



Yass River, Y

Operational Plan 2025–2026



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Yass Valley Council – 2025 2029 Delivery Program

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A Message from the Chief Executive Officer

Yass Valley Council's (YVC) 2025/26 Operational Plan is a responsible budget that targets financial sustainability, community engagement and core community infrastructure. The Operational Plan is one document within Council's Integrated Planning & Reporting framework, which consists of:

- Delivery Program
- Operational Plan
- Annual Budget
- Fees and Charges
- Revenue Policy;
- Workforce Management Strategy;
- Asset Management Strategy; and
- Long Term Financial Plan.

The budget includes a 4.1% rate rise in line with the NSW Independent Pricing and Regulatory Tribunal (IPART).

Over the 12 months, Council will establish and implement a clear roadmap to achieve financial sustainability in order to safeguard the Yass Valley for future generations. The financial forecasts, detailed in the revised 10-year Long Term Financial Plan, demonstrates that without significant intervention and change (i.e. increase in revenue or decrease in operating costs), Council remains in an ongoing deficit position.

Our Financial Sustainability Roadmap will be critical to achieving the financial improvements that we need to make. This important body of work will be delivered over four (4) financial years to ensure Council achieves our goal of financial sustainability.

Key actions including, but not limited to, those listed below will form part of our Financial Sustainability Roadmap.

Actions include:

- Undertaking Service Reviews to determine level of service required as
- well as seeking to increase the efficiency and effectiveness of council operations.
- Investigate ways to implement enhancements to Council's Own Source Revenue streams



- Continuous improvement of Council's *financial management and* good governance frameworks
- Review and improve Council's Asset and Procurement Systems that lead to improved financial performance, better decision making and decrease in risks
- Undertake a Property Portfolio Review identifying core land and building assets, recommend strategies for saleability of existing assets to maximise return to Council along with an investment strategy to obtain/maintain existing assets for future benefit of Council and the Community.
- Develop a detailed Special Rate Variation report, which considers community engagement outcomes, that provides options including potential rate rises and/or service reduction, is reported to Council.
- Continued advocacy to State and Federal Governments for additional operational and capital grant funding. We will also continue to advocate to all levels of government for improved and increased funding for the local government sector to lessen the burden on the community.

This Plan allocates \$38.3M in funding to critical and essential community services, including:

- Local Roads \$2.9M
- Regional Roads \$1.7M
- Flood Repairs \$1.6M

We know that safe, reliable, and sustainable water and sewer services remain a high priority for our community. In 2025/26 we will continue the planning work for the Water Reticulation Upgrade Program with project expenditure being \$1M and Laidlaw Street Sewer Pump Station decommissioning project costing \$300K.

We will also complete the construction of the Crago Mill Precinct (Stages 1 and 2) project which will result in a state-of-the art library, with diverse community spaces as well as a new Council Administration Building/Council Chambers, retail and commercial spaces, plus a number of Community Infrastructure this financial year.

Whilst Council recognises that we are operating in difficult times, Councillors, Management and Staff remain dedicated to meeting all challenges and ensuring that the decision-making process is transparent, taking into account cultural, economic, environmental and social implications.

Thank you for your ongoing support.

Gayleen Burley,

General Manager



Our Community's Vision

To build and maintain sustainable communities while recognising and respecting the environment and First nations people of the country.

Yass Valley - Strategic Priorities:

Our Community

- 1. Our health and well-being are supported by equitable access to services
- 2. We have a vibrant, inclusive, and creative community life
- 3. Our community is connected, safe and proud

Our Economy

- 1. Our location attracts business and industry to our region, boosting our local economy and jobs.
- 2. Our local established and emerging businesses are supported to thrive.
- 3. Our community can access education, training and employment options.

Our Environment

- 1. Our natural environment is maintained, protected and enhanced in line with community expectations.
- 2. Our community is resilient to climate impacts.
- 3. We have a robust planning framework that protects and maintains our rural character and natural landscapes.



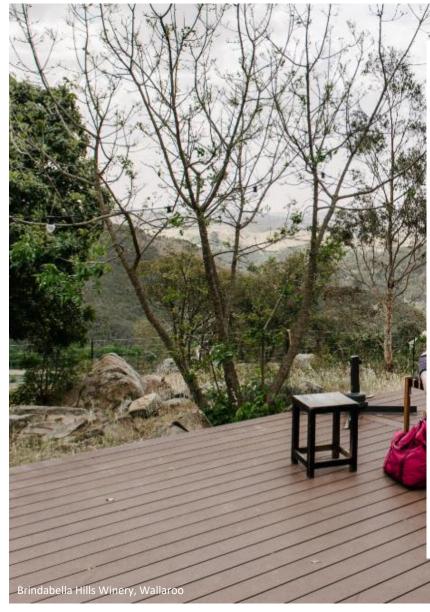
Goodradigbee River Bridge, Wee Jasper

Our Infrastructure

- 1. We are proud of our liveable and accessible local places and spaces.
- 2. Our existing community infrastructure is maintained and we plan for and support the development of infrastructure that meets community need
- 3. Water, waste and sewerage services meet the needs of our community.
- 4. We advocate for a more stable communication network.

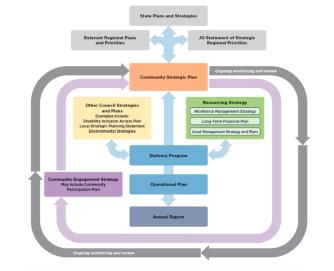
Our Civic Leadership

1. Council is an effective, responsible and innovative organisation



How we plan and report

Council's responsibility for the operation, maintenance, renewal, and upgrade of community assets places a significant burden on its budget. To ensure that Council maintains a sustainable asset base, detailed analysis and difficult decision making are required.



Each year, council prepares two key documents:

- An Operational Plan, detailing specific activities for the year.
- A 10-year Long-Term Financial Plan, outlining funding strategies.

These plans align with the Delivery Program, ensuring a clear connection between long-term goals, financial planning, and required staffing and resources.

What is the Operational Plan?

The Operational Plan is one component of Council's Integrated Planning and Reporting Framework. It is a sub-plan of the Delivery Program - and therefore is not a separate entity.

The Delivery Program describes the strategies that Council intends to action during its term in office.

The Operational Plan on the other hand spells out the individual actions that will be undertaken in a specific financial year to achieve those strategies. The Operational Plan also includes the Council's annual budget and is accompanied by Council's Revenue Policy and Fees and Charges which include the proposed rates and annual charges for water, sewer and waste.

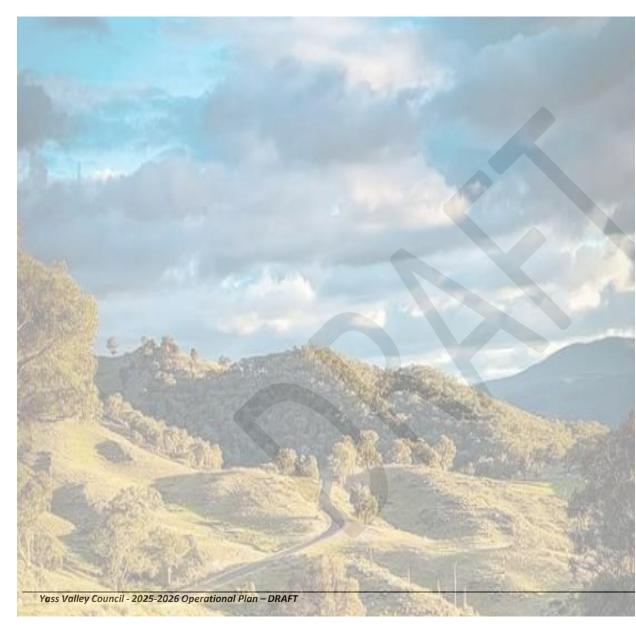
The Operational Plan forms part of a larger corporate planning process - the Community Strategic Plan sets the community's agenda for the future; the Resourcing Strategy identifies the dollars, assets and staff resources Council needs to deliver on community's aspirations; the Delivery Program sets out Council's strategic response to these aspirations; the annual Operational Plan outlines Council's activities in each financial year.



The Community Strategic Plan identifies the objectives up these strategies and then at the specific actions (directions) that the links them to the actions Council will undertake over community wants to head towards and sets out the the period of the Delivery strategies (key goals) on how Program. they will get there

The Delivery Program picks The Operational Plan looks Council will undertake within EACH financial year. It identifies the annual budget required to deliver the actions plus the responsible officer who will implement them.

Yass Valley Council - 2025-2026 Operational Plan – DRAFT



Departments at Council

Yass Valley Council employees put the vision and aspirations of the Council into action.

Executive

- CEO
- Director Planning and Environment
- Director Corporate and Community
- Director Infrastructure and Assets

Planning and Environment

- Strategic Planning
- Development Control
- Environmental Health and Compliance
- Ranger Services
- Biosecurity Weeds
- Recreational Assets

Corporate and Community

- Finance including rates and water billing
- Information Technology
- Customer Service
- Organisational Development
- Records and Information Management
- Media and Communications
- Library Services
- Tourism
- Community and Economic Development

Infrastructure and Assets

- Parks and Gardens
- Water and Sewer
- Road Infrastructure
- Waste and Recycling
- Facilities and Building management
- Cemeteries
- Road Safety

Tourist Drive 7 Mas Jacpar

Financial Summary 25-26

This table shows Council's Income and Expenditure by Service Area. This table demonstrates Council's allocation of resources to enable achievement of the Operational Plan 26-27.

Income from Continuing Operations	Corporate & Community	Infrastructure & Asset	Planning & Environment	Total
Rates and Annual Charges	\$14,194,614	\$9,843,406	\$0	\$24,038,021
User charges and fees	\$176,480	\$4,700,653	\$1,540,606	\$6,417,739
Grants and contributions provided for operating purposes	\$2,911,311	\$9,778,500	\$163,500	\$12,853,310
Grants and contributions provided for capital purposes	\$0	\$3,163,757	\$1,732,000	\$4,895,757
Interest and Investment Income	\$884,911	\$434,078	\$0	\$1,318,989
Other Revenues	\$58,247	\$353,443	\$52,000	\$463,690
Other Income	\$0	\$751,627	\$0	\$751,627
Net gain/loss from the disposal of assets	-\$240,000	\$1,240,000	\$0	\$1,000,000
Total Income from Continuing Operations	\$17,985,563	\$30,265,464	\$3,488,106	\$51,739,133
			1-,,	1- , - , ,
Expenses from Continuing Operations	Corporate & Community	Infrastructure & Asset	Planning & Environment	Total
	Corporate &	Infrastructure &	Planning &	
Expenses from Continuing Operations	Corporate & Community	Infrastructure & Asset	Planning & Environment	Total
Expenses from Continuing Operations Employee benefits and on-costs	Corporate & Community \$4,324,213	Infrastructure & Asset \$8,302,330	Planning & Environment \$2,960,080	Total \$15,586,624
Expenses from Continuing Operations Employee benefits and on-costs Materials and services	Corporate & Community \$4,324,213 \$4,674,846	Infrastructure & Asset \$8,302,330 \$12,285,123	Planning & Environment \$2,960,080 \$1,230,674	Total \$15,586,624 \$18,190,643
Expenses from Continuing Operations Employee benefits and on-costs Materials and services Depreciation, amortisation and impairment of non-financial assets	Corporate & Community \$4,324,213 \$4,674,846 \$8,168,796	Infrastructure & Asset \$8,302,330 \$12,285,123 \$2,643,336	Planning & Environment \$2,960,080 \$1,230,674 \$0	Total \$15,586,624 \$18,190,643 \$10,812,132
Expenses from Continuing Operations Employee benefits and on-costs Materials and services Depreciation, amortisation and impairment of non-financial assets Borrowing costs	Corporate & Community \$4,324,213 \$4,674,846 \$8,168,796 \$2,454,567	Infrastructure & Asset \$8,302,330 \$12,285,123 \$2,643,336 \$575,756	Planning & Environment \$2,960,080 \$1,230,674 \$0 \$0	Total \$15,586,624 \$18,190,643 \$10,812,132 \$3,030,322
Expenses from Continuing Operations Employee benefits and on-costs Materials and services Depreciation, amortisation and impairment of non-financial assets Borrowing costs Other Expenses	Corporate & Community \$4,324,213 \$4,674,846 \$8,168,796 \$2,454,567 \$207,647	Infrastructure & Asset \$8,302,330 \$12,285,123 \$2,643,336 \$575,756 \$840,000	Planning & Environment \$2,960,080 \$1,230,674 \$0 \$0 \$19,200	Total \$15,586,624 \$18,190,643 \$10,812,132 \$3,030,322 \$1,066,847

Yass Valley Council - 2025-2026 Operational Plan – DRAFT

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Our Community (CO)

We are a network of vibrant, inclusive, and diverse communities that value our rural and regional lifestyle

Our health and wellbeing are supp	ported by equitable access to services		
Delivery Program Principal Activity	Actions	Responsibility	Indicator
CO. 1.1 Support current and emerging programs to deliver physical health and	CO. 1.1.1 Promote NSW Health community-based initiatives for wellbeing programs and events	Manager Community & Economic Development	Number of Events promoted
mental wellbeing to our community	CO. 1.1.2 Advocate to the NSW Government to ensure the regions medical infrastructure is aligned with the region's needs.	CEO Manager Community & Economic Development	Number of Advocacy actions
CO. 1.2 Support organisations to provide needs- based assistance to vulnerable members of our community	CO. 1.2.1 Promote community organisations servicing vulnerable members of our community	Manager Community & Economic Development	Number of organisations promoted
CO. 1.3 Improve access to information and lifelong learning through access to library services and information technology	CO. 1.3.1 A variety of library program and activities designed and delivered for adult, youth and children audiences	Library Coordinator	% participation increased Monitor and increase mobile library usage

Yass Valley Council - 2025-2026 Operational Plan - DRAFT

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Delivery Program Principal Activity	Actions	Responsibility	Indicator
CO. 1.3 Improve access to information and lifelong learning through access to library services and information technology <i>cont'd</i>	CO. 1.3.2 Funding sought for appropriate programs for that aim to increase the community's engagement with the Library.	Library Coordinator	Grants identified and applications submitted
	CO. 1.3.3 Provides free access to information technology and internet	Library Coordinator	Monitor usage
	CO. 1.3.4 Complete the Library relocation to the Crago Mill Precinct	Library Coordinator	Relocation completed
	CO. 1.3.4 Develop Library engagement strategy	Library Coordinator	Strategy Develope

We have a vibrant inclusive and creative community life

Delivery Program Principal Activity	Actions	Responsibility	Indicator
CO. 2.1 Support community events and activities which celebrate local identity, heritage, and	CO. 2.1.1 Coordinate and host Australia Day event for Yass Valley.	Manager Community & Economic Development	Event delivered
culture	CO. 2.1.2 Support local RSL Sub-Branch and community with coordination of Anzac Day	Manager Community & Economic Development	Events delivered
	CO. 2.1.3 Seek funding and deliver annual community 'Christmas on Comur' event.	Manager Community & Economic Development	Funding secured Event delivered
	CO. 2.1.4 Installation of flags on all flag poles in Comur Street for NAIDOC, Christmas, Australia Day.	Manager Community & Economic Development	Flags installed

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Delivery Program Principal Activity	Actions	Responsibility	Indicator
CO. 3.1 Promote creative arts groups and organisations to support and celebrate creative expression through arts and culture.	CO. 3.1.1 Continue to work with Southern Tablelands Arts (STA) to support community participation in STA's events	Manager Community & Economic Development	STArts Events promoted
	CO. 3.1.2 Support local arts and community organisations to take advantage of grant funding opportunities	Manager Community & Economic Development	Support letters provided
	CO. 3.1.3 Commence Crago Mill restoration and community and commercial hub construction within Crago Mill Precinct	Manager, Facilities & Waste	Restoration/constr ction commenced
CO. 4.1 Respect and promote our cultural heritage and diversity and partner with and acknowledge Traditional Owners and First	CO. 4.1.1 Provide an opening ceremony with Traditional Owners and First Nations to Country for NAIDOC Week	Manager Community & Economic Development	Ceremony delivere
Nations people	CO. 4.1.2 Review Council Reconciliation Action Plan	Director Corporate and Community	Plan reviewed
CO. 5.1 Support the development and implementation of a Statewide framework for social infrastructure and cohesion with a focus on disaster risk reduction	CO. 5.1.1 Advocate for CRJO Resilience Blueprint to be considered in State community development programs	CEO Manager Community & Economic Development	Advocacy undertaken

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Delivery Program Principal Activity	Actions	Responsibility	Indicator
CO. 6.1 Council lobbies telecommunications providers and State Government to improve community connectivity	CO. 6.1.1 Council advocates to improve community connectivity	CEO Director Corporate and Community	Advocacy completed
CO. 6.2 Council works with Canberra Regional Joint Organisation to create a regional telecommunication working party	CO. 6.2.1 Engage with Canberra Regional Joint Organisation, to lobby State Government and telecommunications providers for improved regional telecommunications	CEO Director Corporate and Community	Participate in CRJO advocacy
CO. 7.1 Council works to promote services and access to various community groups to help include new residents and support existing residents	CO. 7.1.1 Incorporate a 'residents' guide section onto the Yass Valley Council website	Manager Community & Economic Development	Website updated
	CO. 7.1.2 Advocate for the volunteer sector by supporting volunteer recruitment expos.	Manager Community & Economic Development	Volunteer Expo promoted
	CO. 7.1.3 Undertake Seniors Week event where funding is secured	Manager Community & Economic Development	Funding secured Events delivered
	CO. 7.1.4 Undertake Youth Week and School Holiday events where funding is secured	Manager Community & Economic Development	Funding secured Events delivered
	CO. 7.1.5 Deliver the Community Enhancement Funding Program (on behalf of renewable energy initiatives) for the community in line with the agreements with each relevant funding provider (Wind farms etc.)	Manager Community & Economic Development	Programs delivered

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	Actions	Decreasibility	Indicator
Delivery Program Principal Activity	Actions	Responsibility	Indicator
CO. 7.1 Council works to promote services and access to various community groups to help	CO. 7.1.6 Review and update community services directory	Manager Community & Economic Development	Directory reviewed and updated
include new residents and support existing residents Cont'd	CO. 7.1.7 Promote responsible pet ownership through social media, public events and markets	Manager Environmental Services	2 events or campaigns/year
	CO. 7.1.8 Provide a free working dog microchipping day	Manager Environmental Services	1 event/year
CO. 8.1 Council actively works with takeholders and community partners to enhance safety and foster respect across the	CO. 8.1.1 Undertake retail food business inspection program in accordance with NSW Food Authority Food Regulation Partnership (FRP)	Manager Environmental Services	FRP requirements met
region.	CO. 8.1.2 Undertake inspection programs in accordance with the Public Health Act and the Local Government Act	Manager Environmental Services	100% inspections completed
	CO. 8.1.3 Council supports the NSW Local Government Road Safety Program and operates the Local Traffic Committee	Manager Engineering Services	Meetings held quarterly LGRSP projects completed
	CO. 8.1.4 Council provides a LEMO and supports the LEMC, providing coordinated support to combat agencies	Director Infrastructure and Assets	LEMO provided LEMC support provided

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Our community is connected, saf	e and proud		
Delivery Program Principal Activity	Actions	Responsibility	Indicator
CO. 8.1 Council actively works with stakeholders and community partners to enhance safety and foster respect across the region. <i>Cont'd</i>	CO. 8.1.5 Complete the outstanding projects associated with the Aug- Nov 2022 Natural Disaster declarations	Manager Engineering Services Manager Roads Delivery	# Projects complete Funding finalised
	CO. 8.1.16 Advocate to NSW and Australian governments for betterment/asset upgrades to strengthen resilience when undertaking natural disaster repair work	CEO	# Advocacy actions
	CO. 8.1.17 Council provides an effective and efficient after hours call out system and emergency response to provide safe out-of-hours services to the community	Manager Water & Wastewater Manager Roads Delivery	After hours services available

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Our Economy (EC)

We have a strong regional economy experiencing sustainable growth, which provides for a diverse range of employment opportunities

Delivery Program Principal Activity	Actions	Responsibility	Indicator
EC. 1.1 Develop business planning strategy to work with local businesses to strengthen local	EC. 1.1.1 Promoting Yass Valley as an ideal location for businesses and industry	Manager Community & Economic Development	Promotions undertaken
economy	EC. 1.1.2 Continue to build partnership and recognition of the 'Shop Local Shop Yass Valley' gift card program.	Manager Community & Economic Development	Increase partnership by 10% Increase gift card purchases by 15%
	EC. 1.1.3 Promote the Crago Mill Precinct rental space.	Manager Community & Economic Development Manager Facilities and Waste Assets	Crago Mill Precinct rental spaces occupied
	EC. 1.1.4 Promote initiatives for programs and events aimed at boosting employment in Yass Valley.	Manager Community & Economic Development	Programs promoted Interagency meetings attended
EC. 2.1 Promote Yass Valley as a destination of choice for business and visitors	EC. 2.1.1 Connect with local organisations for combined initiatives and support - including the CDWIA, MOM, Yass Valley Business Chamber.	Manager Community & Economic Development	Yass Valley promoted

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Our location attracts business and industry to our region, boosting our local economy and jobs

Delivery Program Principal Activity	Actions	Responsibility	Indicator
EC. 2.1 Promote Yass Valley as a destination of choice for business and visitors. Cont'd	EC. 2.1.2 Revise Yass Valley Destination Management Plan	Manager Community & Economic Development	Revision completed
	EC. 2.1.3 Support and contribute to partnerships with the Destination Network and Southern Tablelands Steering Committee – including opportunities for cross-border regional destination programs	Manager Community & Economic Development	4 meetings attended Associated campaigns/participa tion

Our local established and emerging businesses are supported to thrive

Delivery Program Principal Activity	Action	Responsibility	Indicator
EC. 3.1 Work with Yass Valley's agriculture industry to identify challenges and opportunities facing the industry, and develop a strategy to foster innovation, including agritourism	EC. 3.1.1 Support and collaborate on efforts to promote Yass Valley as an ideal location for agricultural businesses and industry	Manager Community & Economic Development	Programs promoted
EC. 4.1 Work with businesses to identify opportunities for simplified processes and business support including education for small businesses	EC. 4.1.1 Actively consider how to make council and business interactions as simple and user friendly.	Manager Community & Economic Development	Process reviewed
EC. 5.1 Implement CRJO Resilience Blueprint to assist economic response to natural, economic, or medical disasters	EC. 5.1.1 Establish new Emergency Operations Centre (EOC) in Crago Mill Precinct	Manager Facilities & Waste Assets	Centre Establish

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Our local established and emerg	ing businesses are supported to thrive		
Delivery Program Principal Activity	Action	Responsibility	Indicator
EC. 5.1 Implement CRJO Resilience Blueprint to assist economic response to natural, economic, or medical disasters	EC. 5.1.2 Participate in project control group to further develop the Regional Drought Resilience Plan	Manager Community & Economic Development	Participation in Control Group
or medical disasters	EC. 5.1.3 Actively seek funding to further develop the Regional Drought Resilience Plan	Manager Community & Economic Development	Funding opportunities identified
			Applications submitted
EC. 6.1. Collaborate with Destination Southern NSW and others to deliver tourism business development initiatives for the Yass Valley	EC. 6.1.1 Provide destination marketing, information services and access to customer service operations.	Manager Community & Economic Development	Visitation increased
	EC. 6.1.2 Provide regional marketing of Yass Valley both online and direct.	Manager Community & Economic Development	Yass Valley Destination Social Media Strategy updated
	EC. 6.1.3 Provide regional showcase of products through the Yass Valley Information Centre	Manager Community & Economic Development	Products promoted
	EC. 6.1.4 Review accreditation requirements for the Visitor Information Centre	Manager Community & Economic Development	Review completed
	EC. 6.1.5 Foster strategic partnerships with tourism industry and network bodies.	Manager Community & Economic Development	Partnerships developed
	EC. 6.1.6 Service Review to identify potential alternate models of operation for Destination Information Services including the location of VIC and services provided	Manager Community & Economic Development	Service Review conducted

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Delivery Program Principal Activity	Action	Responsibility	Indicator
EC. 6.1. Collaborate with Destination Southern NSW and others to deliver tourism business development initiatives for the Yass Valley Cont'd	EC. 6.1.7 Continue to collaboration with Destination NSW on the growth of the Southern Tablelands as a regional destination.	Manager Community & Economic Development	Meetings attended
Our community can access educ	ation, training and employment options	;	
Delivery Program Principal Activity	Action	Responsibility	Indicator
EC. 7.1 Advocate for new or expanded education and training infrastructure as the community grows.	EC. 7.1.1 Advocate for appropriate range of courses at Yass TAFE and from other service providers to meet the community's demands.	Manager Community & Economic Development	Advocacy undertaken
EC. 8.1 Advocate to Tafe NSW, NSW Department of Education and local industry to investigate opportunities to improve opportunities to connect learning with local employment	EC. 8.1.1 Support the school sector by meeting with local school representatives and advocate for needs as appropriate – advocate for inclusion in school opportunities (CSIRO STEM Program etc.)	Manager Community & Economic Development	Meetings attende

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Our Environment (EN)

We appreciate our diverse range of rural and regional landscapes and habitats and are stewards of the natural and built environment for future generations

Delivery Program Principal Activity	Actions	Responsibility	Indicator
EN. 1.1 Collaborate with community and Government to protect and enhance the natural environment	EN. 1.1.1 Participate in ACT and Region Catchment Management Coordination Group	Director Planning & Environment	# Meetings attende
	EN. 1.1.2 Develop Review of Environmental Factors Framework	Director Infrastructure and Assets Director Planning and Environment	Framework complete
	EN. 1.1.3 Develop and implement a self-funding program for inspection of onsite sewage management facilities in accordance with the NSW OLG Onsite Wastewater Management Guidelines and plumbing under the Local Government Act	Manager Environmental Services Manager Development Control	Inspection program/developed Inspection program/implemented
	EN. 1.1.4 Revise the existing Onsite Sewage Management Strategy in accordance with the NSW OLG Wastewater Management Guidelines Model Strategy	Manager Environmental Services	Strategy/adopted
	EN. 1.1.5 Finalise draft Contaminated Land Policy	Manager Environmental Services	Policy/adopted

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Delivery Program Principal Activity	Actions	Responsibility	Indicator
EN. 1.1 Collaborate with community and Government to protect and enhance the natural environment Cont'd	EN. 1.1.6 Respond to unlawful activity in accordance with the Enforcement Policy	Manager Environmental Services	Activity/managed
EN. 1.2 Priority weed management is identified and implemented	EN. 1.2.1 Undertake priority weed spraying of roadside reserves and Council managed land in accordance with annual program	Manager Environmental Services	Annual program/completec
	EN. 1.2.2 Undertake priority weed spraying on Crown land where grants are obtained for this work	Manager Environmental Services	Spraying/completed
EN. 1.2 Priority weed management is identified and implemented Cont'd	EN. 1.2.3 Complete high risk pathways and identified high risk site inspections for priority weeds	Manager Environmental Services	2 Inspections of each: High Risk Pathways (total 800kms) High Risk Sites (tota 80 sites)
	EN. 1.2.4 Complete property inspections for new, emerging and priority weeds	Manager Environmental Services	400 inspections/year
	EN. 1.2.5 Weed awareness posts on social media	Manager Environmental Services	10 posts/year
	EN. 1.2.6 Participate in Field Days/markets etc, providing education on priority weed identification and management	Manager Environmental Services	2 events /year

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Delivery Program Principal Activity	Actions	Responsibility	Indicator
Dam and Yass River improvement program,	EN. 1.3.1 Provide financial assistance to ensure the maintenance of natural vegetation surrounding Yass Dam and Yass River	Manager Water & Wastewater	Financial assistance provided
Our community is resilient to clim	ate impacts		
Delivery Program Principal Activity	Actions	Responsibility	Indicator
EN. 4.1 Investigate the use of electric and low emission powered vehicles as part of Council Commercial and Operational Fleet	EN. 4.1.1 Service review of Council's commercial and recreational fleet, with a focus on reducing emissions and costs.		Review commenced
EN. 4.2 Advocate for additional electric vehicle charging locations throughout Yass Valley	EN. 4.2.1 Engage with EV charging organisations to encourage installation of additional charging stations.	Manager, Facilities and Waste Assets	Increased number of EV charging stations
EN. 4.3 Investigate and install renewable power generation systems and energy reducing technologies in Council facilities.	EN. 4.3.1 Consider opportunities for renewable power generation and energy reducing technologies in Council facilities.	Manager, Facilities and Waste Assets	Opportunities considered
	EN. 4.3.2 Installation of energy efficient and sustainability technology in Crago Mill Precinct	Manager, Facilities and Waste Assets	Installation completed
EN. 5.1 Council will work with others to reduce tree and biodiversity loss, while streamlining development processes	EN. 5.1.1 Compliance with Biodiversity Conservation Act	Manager Development Control	Compliance/achie ed

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Delivery Program Principal Activity	Actions	Responsibility	Indicator
EN. 6.1 Forward planning is undertaken to integrate environmental, social, and economic factors for the benefit of the community and region.	EN. 6.1.1 Completion of the Parkwood Development Control Plan.	Strategic Planning Team	Plan completed
	EN. 6.1.2 Ensure satisfactory arrangements for delivery of designated State public infrastructure and public utility infrastructure for Parkwood is agreed in accordance with Yass Valley Local Environmental Plan (Parkwood) 2020	CEO Director Planning and Environment Strategic Planning Team	Satisfactory arrangements/agree d
	EN. 6.1.3 Commence new growth strategy	Strategic Planning Team	Strategy/commence d
	EN. 6.1.4 Complete community infrastructure needs assessment to inform development of North Murrumbateman	Director Planning and Environment Strategic Planning Team	Assessment/comple ted
	EN. 6.1.5 Commence Murrumbateman Masterplan to inform development of North Murrumbateman	Strategic Planning Team	Masterplan/comme nced
	EN. 6.1.6 Review the Regional Economic Development Strategy in line with Yass Valley's aspirations	Manager Community & Economic Development	Review undertaken
	EN. 6.1.7 Provision of Development Engineering Advice and undertake infrastructure inspections in accordance with Development Consents	Manger Water and Wastewater Manager Engineering Services	Number of DA's processed Number of asset inspections

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We have a robust planning framework that protects and maintains our rural character and natural landscapes

Delivery Program Principal Activity	Actions	Responsibility	Indicator
EN. 6.1 Forward planning is undertaken to integrate environmental, social, and economic factors for the benefit of the community and region. Cont'd	EN. 6.1.8 Engage with NSW and ACT Government to plan and coordinate growth in the region	Director Planning and Environment	Number of Engagement
	EN. 6.1.9 Participate in the Steering Committee for the Parkwood Urban Release Area Governance Framework	CEO Director Planning and Environment	Meetings/attended
EN. 9.1 We will encourage and implement progressive urban design, sensitive to environmental and heritage issues and maintaining local character.	EN. 9.1.1 Develop a tree management policy	Recreational Assets	Policy/completed
	EN. 9.1.2 Complete a strategic tree management plan for Council managed land and road reserves	Recreational Assets	Plan/completed
	EN. 9.1.3 Provide a heritage advisory service	Strategic Planning Team	Service/provided
	EN. 9.1.4 Provide a Local Heritage Fund	Strategic Planning Team	Fund/provided

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Infrastructure (IN)

Our community is well serviced and connected to built, social, and communications infrastructure.

We have transport links that connect towns within the region and increase access to significant centres				
Delivery Program Principal Activity	Actions	Responsibility	Indicator	
IN. 1.1 Advocate through relevant authorities to ensure adequate public and community transport services	IN. 1.1.1 Engage with relevant authorities to advocate for improved public and community transport services	CEO Manager Engineering Services	Advocacy complete	
IN. 2.1 Transport Asset Management Plan meets community needs	IN. 2.1.1 Maintain and Update Council's Transport AMP, asset register and condition assessments, ensuring that assets align with agreed standards of service	0 0 0	Asset Register updated	
	IN. 2.1.2 Provide road users with road information to support road users including road closures and heavy vehicle permits etc.	Manager Engineering Services	Number of NHVR permit requests processed Number of Service requests completed	
	IN. 2.1.3 Continuously maintain accurate and quality assured GIS information on Council assets, to allow users to visualise, analyse and understand spatial relationships.	Manager Engineering Services	GIS system is current and updated	

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We have transport links that connect towns within the region and increase access to significant centres			
Delivery Program Principal Activity	Actions	Responsibility	Indicator
IN. 2.2 Support NHVR to manage the efficient and effective movement of goods within the LGA	IN. 2.2.1 Support provided to NHVR to manage the efficient and effective movement of goods within the LGA	Manager Engineering Services	NHVR permit requests processed Service requests completed
IN. 3.1 Continue advocacy in regional forums and collaboration with key stakeholders to improve public transport and highway connectivity	IN. 3.1.1 Advocate for increased funding for public transport and highway connectivity	CEO Director Infrastructure and Assets	# Advocacy Undertaken
IN. 3.2 Advocate for funding of the Barton Highway duplication, Murrumbateman Bypass, Binalong Bypass and Sutton Bypass.	IN. 3.2.1 Engage with relevant Transport authorities to advocate to prioritise funding for the Barton Highway duplication, Murrumbateman Bypass, Binalong Bypass and Sutton Bypass.	CEO	Engagement completed
IN. 4.1 Improve the amenity of our roads, pathways and drainage network	IN. 4.1.1 Complete annual maintenance programs	Manager Engineering Services Manager Roads Delivery	Maintenance programs completed
	IN. 4.1.2 Annual sealed and unsealed road maintenance program	Manager Roads Delivery	General Maintenance Complete
	IN. 4.1.3 Stormwater maintenance	Manager Roads Delivery	Stormwater maintenance undertaken
	IN. 4.1.4 Seek funding for transport asset rehabilitation	Manager Engineering Services Manager Roads Delivery	Funding opportunities explored

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Delivery Program Principal Activity	Actions	Responsibility	Indicator
IN. 4.1 Improve the amenity of our roads, pathways and drainage network Cont'd	IN. 4.1.5 Complete current grant funded projects connecting footpath, trails and cycleways to provide safe and usable active transport options from Crago Street to Berinba Public School	Manager Engineering Services	Petit and Shaw Streets pathways construction completed
IN. 4.2 Advocate for Rail Trail Project	IN. 4.2.1 Complete the design for Rail Trail Project	Manager Engineering Services	Design Completed
	IN. 4.2.2 Seek external funding opportunities for Rail Trail Project	CEO Director Infrastructure and Assets	Funding opportunities sought
We are proud of our liveable and	accessible local places and spaces		
Delivery Program Principal Activity	Actions	Responsibility	Indicator
IN. 5.1 Maintain community facilities to be safe and functional.	Actions IN. 5.1.1 Development of the Yass Valley Cemeteries Masterplan and Strategic Plan.	Responsibility Manager Facilities and Waste Assets	Indicator Plans developed
IN. 5.1 Maintain community facilities to be safe	IN. 5.1.1 Development of the Yass Valley Cemeteries	Manager Facilities and Waste	
IN. 5.1 Maintain community facilities to be safe	 IN. 5.1.1 Development of the Yass Valley Cemeteries Masterplan and Strategic Plan. IN. 5.1.2 Implement an electronic program to track and file the interments of ashes and burials across our 	Manager Facilities and Waste Assets Manager Facilities and Waste Assets Manager Facilities and Waste	Plans developed

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We are proud of our liveable and accessible local places and spaces			
Delivery Program Principal Activity	Actions	Responsibility	Indicator
IN. 5.2 Manage and facilitate the use of community, sport, recreation and open space facilities through Plans of Management	IN. 6.2.1 Complete the Murrumbateman Recreation Grounds Plan of Management	Strategic Planning Team	PoM/completed
	IN. 6.1.5 Complete review of the Victoria Park Plan of Management and Masterplan to accommodate YassFM at this facility	Strategic Planning Team	Review/completed
IN. 6.1 Plan for community facility, sport, recreation, play, open space infrastructure provision and support project delivery.	IN. 6.1.1 Commence planning proposal for rezoning and reclassification of Council land as recommended by the Open Space Strategy	Strategic Planning Team	Planning proposal/commencec
	IN. 6.1.2 Review the Walker Park Strategic Plan 2017	Recreational Assets	Review/completed
IN. 6.1 Plan for community facility, sport, recreation, play, open space infrastructure provision and support project delivery. CONT'D	IN. 6.1.6 Commence a business plan for the Yass Caravan Park	Recreational Assets	Plan/commenced
	IN. 6.1.7 Source Grants to deliver community facility and recreation projects	Recreational Assets	Grants secured
	IN. 6.1.8 Complete the upgrades of the Community Centre	Manager, Facilities and Waste Assets Recreational Assets	Refurbishment complete
	IN. 6.1.9 Advocate for funding for Yass heated pool	CEO	Advocacy competed
	IN. 6.1.2 Complete Yass Caravan Park cabin upgrades	Recreational Assets	Upgrades completed
	IN. 6.1.4 Review the Park and Playground Strategy 2017	Recreational Assets	Review/completed

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We are proud of our liveable and accessible local places and spaces			
Delivery Program Principal Activity	Actions	Responsibility	Indicator
IN. 7.1 Improve the amenity of our public spaces	IN. 7.1.1 Maintain parks, gardens and recreational facilities in accordance with scheduled maintenance program	Manager Maintenance Delivery	Maintenance program delivered
IN. 8.1 Undertake projects to improve recreation facilities, public toilets and sporting	IN. 8.1.2 Construction of a Category 1 playground in Murrumbateman	Recreational Assets	Constructioncomplete
grounds and facilities	IN. 8.1.3 Maintain parks, gardens and recreational facilities in accordance with scheduled maintenance program	Manager Maintenance Delivery	Maintenance program completed
	IN. 8.1.5 Select site for the Murrumbateman pump track	Recreational Assets	Site/selected
	IN. 8.1.6 Complete design for the Murrumbateman pump track	Recreational Assets	Design/completed
IN. 9.1 Operate and maintain safe and inclusive recreation facilities, public toilets, sporting facilities and natural assets with community committees and groups	IN. 9.1.1 Implement Sports Facility Field Remediation Program	Manager Maintenance Delivery Recreational Assets	Remediation Program implemented
	IN. 9.1.2 Undertake annual comprehensive playground audit in accordance with adopted Parks and Play Strategy	Manager Maintenance Delivery Recreational Assets	Audit completed
	IN. 9.1.3 Develop and install signs of remote supervision at Riverbank Park, Victoria Park, Murrumbateman Recreation Ground, Binalong Recreation Ground, Bookham Recreation Ground, Sutton Recreation Ground and Bowning Recreation Ground	Manager Maintenance Delivery Recreational Assets	Signs/installed

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We are proud of our liveable and accessible local places and spaces			
Delivery Program Principal Activity	Actions	Responsibility	Indicator
IN. 10.1 Work with business and community to make our streetscapes more vibrant and accessible	IN. 10.1.1 Advocate for grants to undertake works identified in the Yass and villages masterplans	CEO	Advocacy/completed
Our essential infrastructure is sou	und and reliable		
Delivery Program Principal Activity	Actions	Responsibility	Indicator
IN. 11.1 Ensure high quality water supply options for the towns in the region and	IN. 11.1.1 Work with ACT and NSW governments to finalise cross border agreement for water supply	CEO	Agreement confirmed
confirm ACT agreement to supply water	IN. 11.1.2 Operate and maintain water supply network in Yass, Bowning, Binalong and Murrumbateman	Manager Water & Wastewater	Water supply system is maintained
	IN. 11.1.3 Deliver Morton Avenue Low Level Reservoir	Manager Water & Wastewater	Reservoir design complete
	IN. 11.1.4 Plan for water reservoir at the Old Saleyards site	Manager Water & Wastewater	Planning commenced
	IN. 11.1.5 Implement Reservoirs and Pump Stations Upgrade Program	Manager Water & Wastewater	Program implemented
	IN. 11.1.6 Implement water distribution mains upgrade program	Manager Water & Wastewater	Upgrade complete
	IN. 11.1.7 Upgrade Telemetry System (water)	Manager Water & Wastewater	System upgraded

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Our essential infrastructure is sound and reliable			
Delivery Program Principal Activity	Actions	Responsibility	Indicator
IN. 11.2 Complete upgrade of Yass Water Treatment Plant	IN. 11.2.1 Design Yass Water Treatment Plant Upgrade Project	Manager Water & Wastewater	Design completed
IN. 12.1 Secure funding for augmentation of Yass Sewerage Treatment Plant	IN. 12.1.1 Advocate NSW Government for funding for project	CEO Director Infrastructure and Assets	Advocacy undertaken
IN. 12.2 Maintain sewerage facilities.	IN. 12.2.1 Complete Integrated Water Cycle Management Strategy (Water)	Manager Water & Wastewater	Strategy complete
IN. 12.2 Maintain sewerage facilities. CONT'D	IN. 12.2.2 Implement sewer main upgrade program	Manager Water & Wastewater	Upgrade program Implemented
	IN. 12.2.3 Implement sewage pump station upgrade program	Manager Water & Wastewater	Upgrade program implemented
	IN. 12.2.4 Upgrade Telemetry System (sewer)	Manager Water & Wastewater	System upgraded
	IN. 12.2.5 Complete decommissioning of Laidlaw Sewage Pump Station (SPS)	Manager Water & Wastewater	Pump Station decommissioned
	IN. 12.2.6 Complete Integrated Water Cycle Management Strategy (Sewer)	Manager Water & Wastewater	Strategy complete
IN. 13.1 Implement Food Organics and Garden Organics	IN. 13.1.1 Advocate for funding for Food Organics and Garden Organics implementation as per EPA requirements	Director Infrastructure and Assets Manager Facilities & Waste Assets	Advocacy complete

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Our essential infrastructure is sound and reliable				
Delivery Program Principal Activity Actions Responsibility Ind				
N. 13.2 Conduct a waste audit and a review of vaste transfer stationsIN. 13.2.1 Review waste transfer stations and conduct waste audit		Manager Facilities & Waste Assets	Audit conducted	
	IN. 13.2.2 Complete Murrumbateman Landfill remediation/closure	Manager Facilities & Waste Assets	Remediation and closure complete	
	IN. 13.2.3 Complete transfer station safety upgrades at Yass and Murrumbateman	Manager Facilities & Waste Assets	Safety upgrades complete	
IN.14.1 Advocate with government and telecommunications peak bodies for elimination of communication blackspots	IN. 14.1.1 Engage with government and telecommunications peak bodies to address the issue of blackspots	CEO	Black spots reduced	
IN. 15.1 Advocate for improved internet and phone services to meet the growing population and demand.	IN. 15.1.1 Advocate for improvements to connectivity with government and telecommunications peak bodies	CEO	Advocacy undertaken	

Our Civic Leadership (CL)

Our leaders operate ethically and implement good governance

Council is an effective, responsible and innovative organisation				
Delivery Program Principal Activity	Actions	Responsibility	Indicator	
CL. 1.1 Develop a WHS Management System	CL. 1.1.1 Progress the development and implementation of WHS Management System	Work, Health & Safety	20% of the WHS Management system Development and implementation of	
	CL. 1.1.2 Develop action plan to implement findings and recommendations of the Culture review.	Manager Organisation Development	Action Plan developed	
CL. 1.2 Support and drive the identification of business improvement opportunities and service reviews	CL. 1.2.1 Develop and implement a service review schedule	EMT/CEO/CFO Leadership Team	Service review schedule developed and implemented	
	CL. 1.2.2 Internal Business Systems improvement working group completing continuous improvement projects	ЕМТ	10 Continuous Improvement Projects completed	
	CL. 1.2.3 Review Customer Service Charter	Manager Customer Service	Charter reviewed and updated	
	CL. 1.2.4 Digitisation of Council records prior to relocation to Crago Mill Precinct	Manager Customer Services	Digitisation complete	

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Delivery Program Principal Activity	Actions	Responsibility	Indicator
CL. 1.2 Support and drive the identification of business improvement opportunities and service reviews cont'd	CL. 1.2.5 Undertake development assessment in accordance with NSW League Table expectations	Manager Development Control	Expectations/met
	CL. 1.2.6 Complete review of Council's Building Certification service	Director Planning and Environment	Review completed
	CL. 1.2.7 Issue 10.7 certificates within 5 days of receipt	Manager Development Control	All Certificates issued within 5 Days of receipt
CL. 1.2 Support and drive the identification of business improvement opportunities and	CL. 1.2.8 Finalise draft Enforcement Policy	Manager Environmental Services	Policy adopted
service reviews cont'd	CL. 1.2.9 Commence housekeeping review of the Yass Local Environmental Plan 2013	Strategic Planning Team	Review commenced
	CL. 1.2.10 Complete housekeeping review of the Yass Valley Development Control Plan	Strategic Planning Team	Review completed
	CL. 1.2.10 Measure and monitor Customer Service charter standards	Manager Customer Services	Quarterly report to EMT
CL. 1.3 Manage Council's assets to minimise risk, reflect lifecycle costs and meet community needs	CL. 1.3.1 Review and improve Council Asset Management Strategy, Policies and Plans	CFO/CEO/EMT Manager Engineering Services	Strategy, Policies and Plans reviewed and improved
	CL. 1.3.2 Develop and Implement Fleet Management replacement program	Manager Facilities & Waste Assets	Replacement Program implemented
	CL. 1.3.3 Complete recreational assets revaluations	Recreational Assets	Revaluations completed

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Delivery Program Principal Activity	Actions Responsibility		Indicator	
CL. 1.4 Manage Councils systems, processes and projects in a sustainable way that maximises value for money for ratepayers.	CL. 1.4.1 Deliver monthly financial reports to council	CFO	Reporting delivered	
	CL. 1.4.2 Deliver quarterly financial reporting obligations to ensure compliance with statutory requirements	CFO	Reporting delivered	
	CL. 1.4.3 Deliver annual financial reporting obligations to ensure compliance with statutory requirements	CFO	Reporting delivered	
	CL. 1.4.4 Review grants and commitments to ensure compliance with statutory requirements	CFO/EMT	Grants use reviewed and compliant	
	CL. 1.4.5 Implement Grants process which ensures prudent decision making and positive outcomes for our community	CEO/EMT	Grant application procedure developed	
	CL. 1.4.6 Provide education opportunities to key position holders to build internal capacity and capability with respect to financial management	Manager Organisation Development CFO	Education provided Capability improved	
	CL. 1.4.7 ICT planning enables the Head Office and Library relocation to the Crago Mill Precinct	Manager ICT	Project plan develop Relocation complete	
	CL. 1.4.8 Review internal costing model used to allocate overheads from Water, Sewer and Waste Funds to the general fund.	CFO	Review completed	

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Delivery Program Principal Activity	Actions	Responsibility	Indicator
CL. 1.4 Manage Councils systems, processes and projects in a sustainable way that maximises value for money for ratepayers. Cont'd	CL. 1.4.9 Discovery Drive progressed to Market	Manager Facilities and Waste	Land on the market Land sold
	CL. 1.4.10 Commence remediation of identified sites for preparation to market	Manager Facilities & Waste Assets	Remediation commenced
	CL. 1.4.11 Enhance technology systems usability and integration to enable effective and efficient operations	Manager Information Communication Technology	8 improvements implemented
CL.1.5 Council Financial Sustainability Strategy to ensure improvement in the short and long term	CL. 1.5.1 Develop and Implement Council Financial Sustainability Improvement Strategy	EMT/CFO	Strategy developed and implementation commenced
	CL. 1.5.2 Investigate and consider the need for an increase in rates revenue through a Special Rate Variation (SRV)	CFO/EMT	Recommendation to Council by 30 November 2025
	CL. 1.5.3 Improve methodology used by Council to determine Fees and Charges to support the optimal outcomes of Council and the community.	CFO/EMT	Fees and Charges methodology improved
	CL. 1.5.3 Complete a Property Portfolio Review	CEO Manager Facilities and Asset	Review complete
	CL. 1.5.4 Review Procurement Framework, including Policies and Processes to ensure compliance and cost-effectiveness	Director Corporate and Community Governance	Review complete

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Council is an effective, responsible and innovative organisation			
Delivery Program Principal Activity	Actions	Responsibility	
CL. 2.1 Decisions made in accordance with Local Government Act and Regulations	CL.2.1.1 Council Delegations are reviewed and updated	Director Corporate and Community Governance	Delegations reviewed and update complete
	CL. 2.1.2 Develop action plan for development and implementation of Governance Frameworks identified by the ARIC	Director Corporate and Community Governance	Action Plan developed and implementation commenced
	CL. 2.1.3 Review and improve Information Management Framework	Director Corporate and Community Governance Manager Customer Service	Review conducted 20% Improvements Implemented
	CL. 2.1.4 Develop a Cyber Security Framework	Manager ICT	Framework developed
	CL. 2.1.5 Provide education opportunities to key position holders to build internal capacity and capability with respect to governance and the associated frameworks	Manager Organisation Development Governance	Education provided Capability improved

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Council is an effective, responsible and innovative organisation				
Delivery Program Principal Activity	Actions	Responsibility	Indicator	
CL. 2.2 Ensure our Integrated Planning and Reporting responsibilities are met	CL. 2.2.1 Develop and deliver IP&R requirements in line with Local Government Act	EMT Leadership Group	IP&R documents enhanced	
	CL 2.2.2 Implement Council Workforce Management Strategy	Manager Organisation Development Relevant Directors/Managers	Activities identified in strategy implemented	
	CL 2.2.3 Provide education opportunities to key position holders to build internal capacity and capability with respect to IP&R Processes and the associated frameworks to improve compliance	Manager Organisation Development Governance	Education provided Capability improved Compliance achieved	
CL. 3.1Council actively participates in CRJO and regional interest groups to identify and action opportunities for our region	CL. 3.1.1 Attend CRJO meetings and participate in CRJO sub-committees/networks meetings	CEO Relevant Directors/Managers	Number of Meetings attended	
CL. 4.1 Community Engagement Strategy and Guidelines are informed by best practice and community needs.	CL. 4.1.1 Review and revise the Community Engagement Strategy and Public Participation Plan to ensure it is current and meets IP&R requirements	CEO EMT	Community Engagement Strategy and Public Participation Plan reviewed	
	CL. 4.1.2 Implement Community engagement tools to help increase community interest, understanding and engagement with Council	CEO EMT	Enhanced opportunities for the Community to engage with council	

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Council is an effective, responsible and innovative organisation			
Delivery Program Principal Activity	Actions	Responsibility	Indicator
CL. 4.2 Engage with the community to review upcoming service reviews and discuss options for future financial sustainability	CL. 4.2.1 Develop and implement a community engagement plan with respect to the service reviews	CEO Director Corporate and Community	Develop Service review community engagement plan
CL. 5.1 Ensure our community is actively informed about Council's news and activities	CL. 5.1.1 Increase Community Engagement to meets the community needs and expectations	Media & Communications	Feedback Community Engagement improved
CL. 5.2 Provide a quality customer experience through face-to-face and online contact in line with the customer service charter	CL. 5.2.1 Develop and implement an action plan from the recommendations of the 2024 Yass Valley Council Community Satisfaction Survey	Manager Customer Service Director Corporate and Community	Action plan developed and implementation commenced

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2025 - 2026 Capital Works Program

(\$'000)	Total Cost
308 - Recreational Assets	941.1
Murrumbateman Adventure Playground	594.5
Murrumbateman Sports Field Irrigation Installation SCCF 0232	-
Signage Replacement - Sporting Facilities & Park Reserves	5.0
Sporting Facilities Internal Road Network Upgrades	200.0
Stage 1 'Signage as remote Supervision'	10.0
Wee Jasper Reserve Carpark Upgrade Recreational Assets	131.6
310 - Local Roads	2,135.6
5020122 - 2025-26 NSW LGRG Grant	410.0
5020126 - 2025-26 RTR Grant Program	999.1
RERRF Local Road Programme	726.5
311 - Local Roads Capital	843.0
Petit/Shaw Street pathways	843.0
320 - Regional Roads	1,767.1
5021032 - 2025-26 RTR Grant Program	591.6
5021035 - BLOCK Grant Capital Works FY 25-26	632.8
RERRF Regional Road Program	542.7
342 - Caravan Park	30.0
4 Cabin Replacements (32,34,3,4)	30.0
345 - Cemeteries	65.0
Yass Lawn Cemetery Improvement and Expansion works	65.0
350 - Property Management	22,826.6
Annual Fire Safety Statements	50.0
Crago Mill Precinct	22,098.7
Old Gas Works EPA monitoring as per VMP & 2 extra wells	150.0
Old sale yard remediation	250.0
Yass Valley Community Centre Upgrade SCCF5 0232 Buildings	277.8
370 - Plant & Equipment	1,500.0
Plant Acquisition - Renew & Replace Assets	1,500.0
374 - Council Emergency Task / special Event	1,602.9
Flood event Oct 22 Emergency Task or Special Events	1,602.9
500 - Sewer Network	920.0
Integrated Water Cycle Management Plan - Sewer (Capital)	10.0
Laidlaw Street SPS - decommissioning	310.0
Sewer Main Upgrade Program (Capital)	150.0
Wastewater Pump Station Upgrade Program (Capital)	100.0
Wastewater Treatment Plant Upgrade Program (Capital)	100.0
	200:0

Yass Valley Council - 2025-2026 Operational Plan – DRAFT

(\$'000)	Total Cost
400 - Water Supply Network	5,647.0
Developer Servicing Plan (DSP) (Capital)	30.0
Integrated Water Cycle Management Plan - Water (Capital)	-
Morton Low Level Reservoir Repair	2,180.0
Telemetry System Upgrade Upgrade - Water (Capital)	140.0
Telemetry Upgrade Sewer (Capital)	145.0
Village Water Main Extensions (Capital)	2.0
Water Pump Station Upgrade Program (Capital)	210.0
Water Reservoir Upgrade Program (Capital)	60.0
Water Reticulation Upgrade Program (Capital)	1,000.0
Water Reticulation Upgrade-Election Fund (capital)	850.0
WTP Improvement (Capital)	100.0
WTP Upgrade Pre-Design and Tender Management	930.0
601 - General Waste Management	304.5
Landfill Closure	50.0
Murrumbateman Landfill Closure Stage 2	104.5
Transfer Station Improvements Yass and Murrumbateman	150.0
Sub - Total	38,582.7
Developer Contribution Plan - S7.12 & S7.11	-
400171181 - Water Supply Network - s64 Contributions	-
500171181 - Sewer Network - s64 Contributions	
Total	38,582.7
* Cargo Mill Precinct project is multi-year project. Total project cost is approximately \$50mil	

** Morton Low Level Reservoir is a multi-year project. Total project cost is approximately \$7.9mil

*** WTP Improvement is a multi-year project. Total project cost is approximately \$38m

Proposed 2025/26 Works Program

This program is subject to change following asset inspections by Council staff

Local Roads Resealing Program - RERRF Funded

Suburb 🖵	Road	Segment	Treatment Type	Cost [I	Ex GST] 🔻
Bowning	Wargeila Road	Segment 2	Heavy Patch & Reseal	\$	51,200
Bowning	Wargeila Road	Segment 3	Heavy Patch & Reseal	\$	51,200
Bowning	Fagan Drive	Conroy St to Garry Street	Heavy Patch & Reseal	\$	10,800
Bowning	Fagan Drive	Dale St to Tomago St	Heavy Patch & Reseal	\$	10,200
Bowning	Fagan Drive	Tomago St to Childowla Rd	Heavy Patch & Reseal	\$	17,400
Bowning	Fagan Drive	Childowla Rd to Hume	Heavy Patch & Reseal	\$	7,800
Bowning	Fagan Drive	Garry Street to end	Heavy Patch & Reseal	\$	13,600
Bowning	Glover Place	Walls J Rd to end of maintained	Heavy Patch & Reseal	\$	6,480
Bowning	Harrow Street	Silver St to end of seal	Heavy Patch & Reseal	\$	10,080
Bowning	Montem Street	Bowning Rd to Silver St	Heavy Patch & Reseal	\$	4,200
Bowning	Short Street	Montem St to Hop's Lane	Heavy Patch & Reseal	\$	10,800
Bowning	Silver	Bowning Rd to end of seal	Heavy Patch & Reseal	\$	5,520
Murrumbateman	Goldfields Lane	Segment 1	Heavy Patch & Reseal	\$	9,520
Murrumbateman	Gooda Creek Road	Segment 2	Heavy Patch & Reseal	\$	56,000
Murrumbateman	Gooda Creek Road	Segment 3	Heavy Patch & Reseal	\$	1,680
Murrumbateman	Johnson Road	Segment 2 - 80m & 240m sections	Heavy Patch & Reseal	\$	10,240
Murrumbateman	Johnson Road	Segment 3 - ch 480	Heavy Patch & Reseal	\$	9,280
Murrumbateman	Kaveneys Road	Segment 2 plus dip at CH900	Heavy Patch & Reseal	\$	52,000
Murrumbateman	Kaveneys Road	Segment 3	Heavy Patch & Reseal	\$	52,000
Murrumbateman	Yass River Road	Segment 4	Heavy Patch & Reseal	\$	51,200
Murrumbateman	Yass River Road	Segment 11	Heavy Patch & Reseal	\$	64,000
Murrumbateman	Yass River Road	Segment 12	Heavy Patch & Reseal	\$	1,920
Yass	Banksia Drive	Segment 1	Heavy Patch & Reseal	\$	24,640
Yass	Cooks Hill Road	Segment 9 part	Heavy Patch & Reseal	\$	81,200
Yass	Grevillea Drive	Segment 1	Heavy Patch & Reseal	\$	11,200
Yass	Kirketon Road	Segment 2	Heavy Patch & Reseal	\$	51,200
Yass	Bradford Drive	Grand Junction Road to end	Heavy Patch & Reseal	\$	16,000
Yass	Browne Street	Church St to Comur St	Heavy Patch & Reseal	\$	23,920
Yass	Duffy Place	Glebe St to End	Heavy Patch & Reseal	\$	6,160
Yass	Dutton Street	Meehan St to Station end	Heavy Patch & Reseal	\$	2,400
Yass	Dutton Street	Rossi St to end of maint (b)	Heavy Patch & Reseal	\$	2,688
			ΤΟΤΑ	i s	726.528

TOTAL \$ 726,528

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Regional	l Roads Resea	ling Program -	RERRF Funded
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Suburb	Road	Segment	Treatment Type	Cost	
Woolgarlo	Burrinjuck Road	Segment 17	Heavy Patch & Reseal	\$	60,000
Woolgarlo	Burrinjuck Road	Segment 26	Heavy Patch & Reseal	\$	48,000
Woolgarlo	Burrinjuck Road	Segment 27	Heavy Patch & Reseal	\$	48,000
Woolgarlo	Burrinjuck Road	Segment 29	Heavy Patch & Reseal	\$	48,000
Woolgarlo	Burrinjuck Road	Segment 30	Heavy Patch & Reseal	\$	19,200
Woolgarlo	Burrinjuck Road	Remaining Length	Heavy Patch	\$	319,490
			Т	OTAL \$	542,690

Regional Roads Resealing Program - BLOCK GRANT Funded

Suburb	Road	Segment	Treatment Type	Cost	
Wee Jasper	Wee Jasper Road	Segment 28a	Heavy Patch & Reseal		
Wee Jasper	Wee Jasper Road	Segment 30	Heavy Patch & Reseal	\$	51,200
Wee Jasper	Wee Jasper Road	Segment 31	Heavy Patch & Reseal	\$	51,200
Wee Jasper	Wee Jasper Road	Segment 53	Heavy Patch & Reseal	\$	51,200
Wee Jasper	Wee Jasper Road	Segment 54	Heavy Patch & Reseal	\$	52,000
Wee Jasper	Wee Jasper Road	Segment 55	Heavy Patch & Reseal	\$	52,800
Wee Jasper	Wee Jasper Road	Segment 57	Heavy Patch & Reseal	\$	102,800
Wee Jasper	Wee Jasper Road	Seg 16-28	Heavy Patch	\$	271,610
			Т	DTAL \$	632,810

Local Roads Gravel Resheeting Program - ROADS TO RECOVERY Fund

Suburb	Road	Segment	Treatment Type	Cost	
Bowning	Wargeila Road	Segment 15 - 22 (7km)	Gravel Resheet	\$	460,000
Bowning	Moorbys Lane	Segment 1 - 5 (5km)	Gravel Resheet	\$	350,000
				TOTAL \$	810,000

Resealing Program - ROADS TO RECOVERY Funded

Suburb	Road	Segment	Treatment Type	Cost	
Yass	Meehan Street	Comur St to Church St	Asphalt Overlay	\$	219,063
Gundaroo	Gundaroo Road	Segment 4 - 17 (13km)	Reseal	\$	561,568
				TOTAL \$	780,631

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DRAFT 2025-35 LONG TERM FINANCIAL PLAN

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Integrated Planning and Reporting Framework

The NSW Government requires all councils to prepare a suite of documents to satisfy the reporting outcomes with the Integrated Planning and Reporting (IP&R) Framework.

The Long Term Financial Plan (LTFP) is part of the Resourcing Strategy which along with the Assets Management Plan and Workforce Plan provide the assumptions and background to assist in the completion of Council's program of works and services.

Executive Summary

The Long Term Financial Plan (LTFP) is a financial projection that quantifies the cost of Council's services, investments and capital programs for the next ten years, given certain assumptions and estimates.

It is the mechanism where Council can test the assumptions and objectives against financial realities. It has been prepared to provide the community with the appropriate information about how Council's finances will operate over the next ten years in line with the different choices that can be made.

The LTFP is based on a set of assumptions, which generally relate to those matters which are most likely to affect the overall outcome of the LTFP. The following assumptions have been considered, discussed and used as a basis to forecast Council's long term financial position over the ten year plan.

Estimates, Assumptions and Forecasts

Council's financial strategy has been developed considering Council's current financial position and identified financial sustainability challenges where Council needs to identify and develop and implement a range of strategies to improve its financial position, whilst maintaining Council's commitment to invest in our infrastructure assets and providing services to our community in a financially prudent and sustainable way.

This strategy has been used to underpin the development of the 2025/26 budget, which forms the first year of the LTFP, and is the first step in forming the basis for Council to develop a "Financial Sustainability Roadmap" to improve its financial sustainability, and to position Council to adequately respond to future community aspirations and expectations whilst achieving and to then maintain its financial sustainability.

This LTFP excludes any provision for:

- Grant funds not yet awarded under the Commonwealth Government's Regional Precincts and Partnerships Program
- Additional revenue and expenditure associated with the 'PARKWOOD' development
- Revenues associated with a broad program of land sales, until a Property Portfolio review is undertaken.

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Inflation and Indexation

The Consumer Price Index has been broadly applied throughout the LTFP to forecast the movement in both expenditure and revenues. An estimate of the Consumer Price Index over the duration of the LTFP is provided below.

Year	Consumer Price Index
2025/26	2.5%
Future Years	2.7%

Consolidated Income Statement 2025/26

Income from Continuing Operations	2025-26 Budget (Previously reported)	2025-26 Budget (For Adoption)
Rates and Annual Charges	\$23,210,366	\$24,038,021
User charges and fees	\$6,407,255	\$6,417,739
Grants and contributions provided for operating purposes	\$11,133,768	\$12,853,310
Grants and contributions provided for capital purposes	\$14,387,558	\$4,895,757
Interest and Investment Income	\$592,002	\$1,318,989
Other Revenues	\$340,283	\$463,690
Other Income	\$362,871	\$751,627
Net gain/loss from the disposal of assets	\$0	\$1,000,000
Total Income from Continuing Operations	\$56,434,103	\$51,739,133
Expenses from Continuing Operations	2025-2026 Budget (Previously reported)	2025-2026 Budget (For Adoption)
Employee benefits and on-costs	\$15,213,443	\$15,586,624
Materials and services	\$20,723,634	\$18,190,643
Depreciation, amortisation and impairment of non-financial assets	\$10,047,399	\$10,812,132
Borrowing costs	\$2,952,060	\$3,030,322
Other Expenses	\$1,002,654	\$1,066,847
	\$49,939,190	\$48,686,569
Total Expenses from Continuing Operations		
Operating result from Continuing Operations	\$6,494,913	\$3,052,564

*For explanatory notes, refer to the Budget 2025-2026 Document.

Rating Income

Under the *Local Government Act 1993*, Council can choose to structure its rates in a number of ways. Yass Valley Council has chosen to employ the system of both base rates and minimum rates and ad valorem rating structure, and has applied three rate categories – Residential, Farmland and Business. Further detail in respect to Council's Ordinary Rates and the structure of the Ordinary Rate can be found in Council's 2025/26 Revenue Statement.

Growth within the Yass Valley from subdivisions and new land releases increases Council's rates base. Council's rating structure is reviewed regularly and is assumed to remain the same over the life of the LTFP. Council estimates, on average, and extra 100 lots are developed each year.

Rates and Annual Charges

The Rates and Annual Charges income includes the following charging categories:

- Ordinary Rates
- Water
- Sewer
- Domestic Waste
- Non Domestic Waste

Rates for 2025/26 have been increased overall by the Rate Peg (explained below) of 4.1 per cent set for Yass Valley Council by the Independent Pricing and Regulatory Tribunal NSW (IPART).

Water and Sewer charges, which are not restricted by the Rate Peg, following review of a range of factors including consideration of cost pressures and increases outlined by IPART when setting the rate peg, these charges have been increased by 4.1 per cent for 2025/26.

Rate Peg

Since 1977, the regulation of council rates in NSW has been largely based on an approach known as 'rate pegging'. Under this approach, each year the NSW Government determines the maximum amount by which councils can increase their annual general income. Individual councils can then adjust their rates and annual charges so their general income increases up to this maximum amount, or seek a special variation to exceed the amount.

From 2011/12 the responsibility for determining the annual rate peg has been delegated to the Independent Pricing and Regulatory Tribunal NSW (IPART). Under this framework a new Local Government Cost Index has been established by IPART and this index, less a productivity coefficient, will form the basis for the rate peg each year. This LTFP assumes that this process will continue for the life of the plan.

	Actual 24-25		Budget	QBR2 vs Budg	et 2025-26
Rates and Annual charges	(YTD 31/03/25)	QBR2 24-25	2025-26	\$	%
Annual charge					
Annual charges levied	\$9,536,346	\$9,482,410	\$9,769,849	\$287,439	3%
Domestic waste management services	\$2,266,620	\$2,400,000	\$2,323,286	-\$76,714	-3%
Drainage	\$59,408	\$60,000	\$60,000	\$0	0%
Sewerage services	\$2,774,398	\$2,768,953	\$2,893,228	\$124,275	4%
Waste management services (non-domestic)	\$2,255,441	\$2,100,000	\$2,334,382	\$234,382	11%
Water supply services	\$2,253,354	\$2,241,057	\$2,293,839	\$52,782	2%
Less: pensioner rebates (mandatory)	-\$72,875	-\$87,600	-\$134,886	-\$47,286	54%
Pensioner rate subsidies received	\$0	\$48,000	\$73,557	\$25,557	53%
Domestic waste management	\$0	\$24,000	\$24,000	\$0	0%
Sewerage	\$0	\$24,000	\$22,328	-\$1,672	-7%
Water	\$0	\$0	\$27,229	\$27,229	-
Total Annual charge	\$9,536,346	\$9,530,410	\$9,843,406	\$312,996	3%
Ordinary Rates					
Rates levied to ratepayers	\$13,436,213	\$13,324,951	\$14,123,810	\$798,859	6%
Business	\$1,051,852	\$1,049,049	\$1,105,496	\$56,447	5%
Farmland	\$4,893,960	\$4,892,612	\$5,143,552	\$250,939	5%
Residential	\$7,682,315	\$7,662,360	\$8,076,069	\$413,708	5%
Less: pensioner rebates (mandatory)	-\$191,913	-\$279,070	-\$201,306	\$77,764	-28%
Pensioner rate subsidies received	\$0	\$73,990	\$70,804	-\$3,186	-4%
Financial Management - Pensioner Subsidy	\$0	\$73,990	\$70,804	-\$3,186	-4%
Total Ordinary Rates	\$13,436,213	\$13,398,941	\$14,194,614	\$795,673	6%
Total Rates & Annual Charges	\$22,972,560	\$22,929,352	\$24,038,021	\$1,108,669	5%

Rates and Annual charges for Yass Valley Council for 2025/26 are outlined in following table:

User Charges and Fees

Yass Valley Council is a multi-disciplinary organisation that provides a range of services to the community and this category of income provides approximately 12 per cent of Council's revenue. User fees and charges income includes Statutory Charges and User Fees and Charges including those for commercial activities but excludes Domestic Waste Charges.

The schedule of "Fees and Charges" is included in the 2025/26 Revenue Statement. The majority of Council's Fees and Charges which are not determined by legislation have increased by a minimum of 2.5%. This is the January 2024 to January 2025 consumer price index (CPI). Where non-legislative fees and charges have increased higher than the CPI a market based review has been undertaken.

Statutory Fees charged by Council are subject to the direction through regulation and other State Government Controls. Council does not set these fees and does not have the power to vary the fee once set. Examples of statutory fees include development and planning applications.

Interest and Investment

Council is anticipating current investment rates to reduce during the 2025/26 Financial Year. Council will review its investment revenues during the required quarterly budget reviews throughout 2025/26 to assess any movement that may occur as a result of decisions made by the Reserve Bank of Australia and investing institutions.

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Other Revenues

Other revenues include items such as Legal Fees recovered from debt recovery, Fuel Tax Credits, Insurance Claims, Lease Back Vehicles, Library, Visitor Information Centre, Rural Fire Service (RFS), Heritage, and sale of assets and equipment.

Grants are provided to Councils for roads, in the form of the Financial Assistance Grant (FAG), Roads2Recovery (R2), Regional Emergency Road Repair Fund (RERRF), and the Roads Block Grant.

The majority of community activities over the last 12 months have only been possible due to grant funding. Community activities have been so well received by the Yass Valley residents, that they are now considered a standard item when developing the budget. Council is reviewing its financial position to contain operating expenditure within operating revenue as such all community activities (except for those where Council provide in-kind support, such as ANZAC day) will only proceed if grant funding is secured. Council will continue to source grant funding to enable it to provide a variety of fun, educational, artistic, and mental health wellbeing programs for all ages.

Employee Benefits and On-Costs

Employee costs are one of Council's biggest areas of expenditure each year, representing 33 per cent of councils operating expenditure in 2025/26. Forward projections of annual salary increases have been modelled at 3 per cent from 2025/26.

In accordance with the State (NSW) Award, the 2025/26 budget figure for Employee Benefits and On-Costs includes:

- 3.0% wage increase from 1 July 2025; and
- Superannuation increases to from 11.5% to 12% from 1 July 2025.

Council's employee benefits and on-costs includes an assumption that staff will take four weeks annual leave each year. Council's leave entitlement liabilities are actively managed.

Superannuation

Superannuation contributions are within Statutory requirements. The Superannuation Guarantee Charge (SGC) is 12 per cent from 1 July 2025.

Materials and Services

Expenditure on all expenditure items have been increased by the CPI along with an assessment for major expenditure items, considering contract requirements and estimated activity.

Depreciation

Depreciation has been included in the LTFP based on the estimated remaining lives of existing assets. Council's assets are re-valued in accordance with Australian Accounting Standards and the NSW Local Government Code of Accounting Practice and Reporting Guidelines. Depreciation is calculated on these revised values and adjusted for any new/disposed assets during the periods between revaluation cycles.

Asset Management

Council on behalf of the Yass Valley Community, manages a large portfolio of community assets required to deliver a wide range of services to the community. These assets represent a large part of the Council budget and require close management to ensure they are maintained, renewed, and upgraded in an affordable manner that delivers the agreed level of service to the community.

There is a strategic approach to the management of Council's assets, outlined in Council's Asset Management Strategy.

Borrowing Costs

Under the Local Government Act, Council is required to include details of proposed borrowings in the financial period covered in its Revenue Statement.

Council has four loans with a balance of \$12.38M as at 31 March 2025. These loans are for the Sewer Infrastructure, Dam Wall, Yass to Murrumbateman Water Supply, and Water Main & Pump Station Upgrades.

Council also has a funding agreement for up to \$50M for the Crago Mill Civic Precinct Project. The interest is charged on the amount drawdown. During the 2024/25 Financial Year, to 31 March 2025 Council had drawn down \$15.1M of this loan. Council is expecting to drawdown approximately \$30M to the end of June 2025 with the \$20M balance to be progressively drawn as the project is projected for completion in mid-2026.

The below table is from Council's Investment Report presented at the April 2025 Ordinary Council meeting.

General Loan	Principal as at	Interest rate	Comment
*Sewer - CBA Loan for Sewer Infrastructure	3,037,425.35	4.82%	20 years, repaid in 2035/36
*Water - NAB Westpac Dam Wall	7,634,879.13	5.36%	20 years amortisation, 10 years term Aug 2032
*Water - Yass to Murrumbateman water supply (Tcor	1,106,321.67	2.55%	10 years, full repaid in 2029
*Water main and pump station upgrades (Tcorp)	604,485.04	2.55%	10 years, full repaid in 2029
	15 100 000 00	6 500/	20 years, full repaid 2043 - Variable rate (2.17%+BBSR)
Crago Mill funding facility (Westpac)	15,100,000.00	6.52%	(2.17%+BBSR)
Total balance as at 31/03/2025	27,483,111.19		

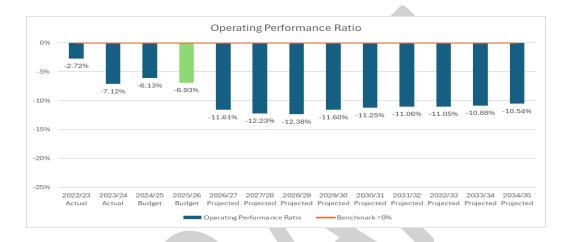
*interest Rates are fixed

Monitoring our Financial Performance

Key Performance Indicators

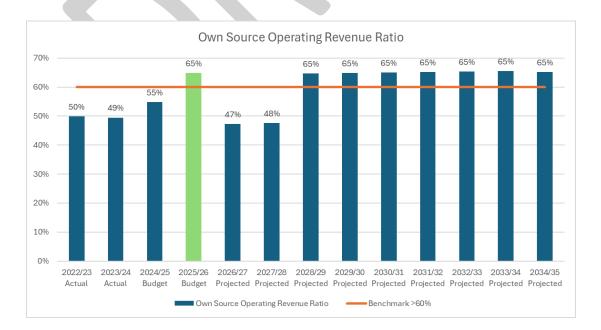
Operating Performance Ratio

The operating performance ratio measures how well Council contains its expenditure within its operating revenue. The benchmark set by OLG is greater than zero per cent. Council does not meet this benchmark for the 2025/26.



Own Source Revenue

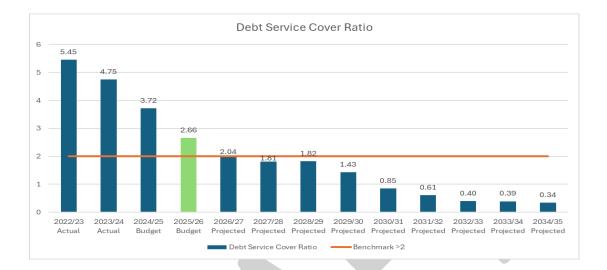
The own source revenue ration measures Council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent. Council meets this benchmark for the 2025/26 budget year.



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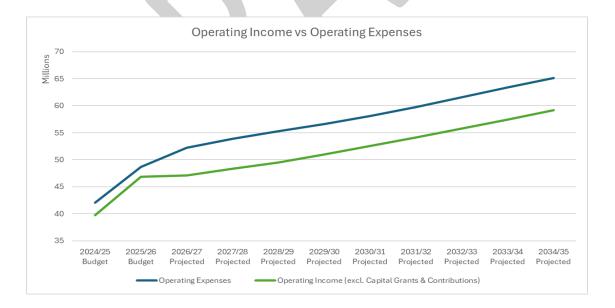
Debt Service Ratio

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayment. Council is above the benchmark for the 2025/26 budget year.



Long Term Operating Result

Over the 10 year long term financial plan, Council can't maintain its Operating Income to its Operating Expenditure, showing that Council will not be financial sustainable in the long term.



Financial Sustainability

A financially sustainable Council is one that, over the long - term, will generate sufficient funds to provide the level and scope of services and infrastructure agreed with its community through the Integrated Planning and Reporting process, whilst demonstrating capacity to maintain financial capital and infrastructure capital over the short and long term.

Financial sustainability is a key area of focus for Council, outlined in the Community Strategic Plan and Delivery Program. The position and projections outlined in the "2025-35 Long Term Financial Plan" whilst an improvement to the "2024-34 Long Term Financial Plan" remains unsustainable.

Council will work towards achieving its goal of being financial sustainable and look at all 'levers' to improve its financial position and increase sustainability. Acknowledging the level of urgency, significant work needs to be undertaken in a measured and well-planned way, through the development, and implementation, of a 'Financial Sustainability Roadmap'. This roadmap identifies steps Council will take to progressively reduce its deficits and achieving a balanced budget and strengthening Council's balance sheet position in the short and long term.

Measures currently identified for inclusion in the roadmap:

- Identify business improvement opportunities and areas to undertake service reviews across all functions of Council with a focus on:
 - o efficiencies and cost containment/reductions
 - o productivity improvements
 - o service delivery
- Review Council's Own Source Revenue streams and identify opportunities for improvement.
- Dedicated effort to achieving improvements in systems, processes, capacity, and capability in the application of Councils governance and financial management.
- Review and improve Council's Asset Management and Procurement systems to ensure prudent decision making and decreased risk.
- Undertake a review of income and expenditure cost allocation across all funds, such as, but not limited to:
 - Water, Sewer and Domestic Waste Funds.
 - Develop and implement a cost attribution methodology.
 - Pricing of Water, Sewer, and Domestic Waste to ensure revenue meets expenditure requirements.
- Undertake a Property Portfolio Review identifying core land and building assets, recommend strategies for saleability of existing assets to maximise return to Council along with an investment strategy to obtain/maintain existing assets for future benefit of Council and the Community.
- Develop a detailed Special Rate Variation report, which considers community engagement outcomes, that provides options including potential rate rises and/or service reduction, is reported to Council.
- Continued advocacy to State and Federal Governments for additional operational and capital grant funding. We will also continue to advocate to all levels of government for improved and increased funding for the local government sector to lessen the burden on the community.

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Councillor Remuneration

The Local Government Remuneration Tribunal (the Tribunal) determines the increase to Mayoral and Councillor annual fees. The Determination for the 2025/26 financial year as time of writing has not yet been released. Any increase will be considered and presented to Council for a decision for adoption.

Section 356 Financial Assistance Grants

Council has not yet to called for applications from community groups or individual applications for Financial Assistance grants for 2025/26 in accordance with Council's Financial Assistance Grants and Donations Policy (CA-CP-02), until an assessment of the budget and overall financial position of Council is undertaken.

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2025-35 Long Term Financial Plan

Data on following pages.



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Consolidated: Income Statement

INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecte	1 Years				
Scenario: 1 - Base Scenario (rolled over from last year's 23/24 LTFP V15)	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/3
	\$	\$	\$	2020/21	\$	\$	2023/30	2030/31	2031/32	2032/33	2000/04	2034/3
Income from Continuing Operations	Ť	Ť	Ť			Ť	•	Ť	Ť	•	Ť	
Revenue:												
Rates & Annual Charges	22.098.000	22.929.352	24,038,021	25,047,618	25.974.379	26.883.483	27.824.404	28.798.259	29.806.198	30.849.415	31,929,144	33.046.664
User Charges & Fees	5,900,000	6.229.611	6.417.739	6.623,107	6.801.931	6.971.979	7.146.279	7.324.936	7.508.059	7.695.760	7.888.154	8.085.358
Other Revenues	613.000	311,296	463,690	478,528	491,449	503,735	516.328	529,236	542.467	556,029	569,930	584.178
Grants & Contributions provided for Operating Purposes	8.601.000	8.779.552	12.853.310	13.264.616	13.622.761	13.963.330	14.312.413	14.670.223	15.036.979	15,412,904	15.798.226	16,193,182
Grants & Contributions provided for Capital Purposes	23,150,000	16.670.512	4,895,757	24,177,421	24,313,836	5,318,557	5,451,521	5.587.809	5,727,505	5,870,692	6,017,459	6.167.896
Interest & Investment Revenue	2,010,000	1,003,505	1,318,989	908,616	679,882	422,191	406,103	409.340	414,576	419,944	425,445	431.08
Other Income:	2,010,000	1,000,000	1,010,000	000,010	010,002	122,101	100,100	100,010	11 1,01 0	110,011	120,110	101,000
Net Gains from the Disposal of Assets		100.000	1.000.000			-				-	-	
Fair value increment on investment properties	312.000		312.000	312.000	312.000	312.000	312.000	312.000	312.000	312.000	312.000	312.000
Reversal of revaluation decrements on IPPE previously expensed	012,000		012,000	012,000	012,000	012,000	012,000	012,000	012,000	012,000	012,000	012,000
Reversal of impairment losses on receivables								-			-	
Other Income	445.000	351,960	439,627	453.695	465,945	477.594	489.534	501.772	514.316	527.174	540.353	553,862
Joint Ventures & Associated Entities - Gain	445,000	331,900	435,027	455,095	403,543	477,354	405,004	301,772	514,510	327,174	540,555	555,002
Total Income from Continuing Operations	63,129,000	56,375,787	51,739,133	71,265,602	72,662,183	54.852.869	56,458,582	58,133,575	59,862,100	61,643,917	63,480,713	65,374,225
	03,129,000	30,373,787	51,755,155	11,205,002	12,002,105	34,032,009	30,430,302	30,133,373	39,002,100	01,043,917	03,400,713	03,374,223
Expenses from Continuing Operations												
Employee Benefits & On-Costs	13.891.000	13,526,649	15,586,624	16.054.223	16,535,849	17,031,925	17.542.883	18.069.169	18.611.244	19.169.582	19.744.669	20.337.009
Borrowing Costs	720.000	1.559.796	3.030.322	3.498.121	3.379.394	3.233.309	3.213.426	3.384.831	3.643.550	3.996.471	4.267.912	4.441.087
Materials & Contracts	15,913,000	15,786,710	18,190,643	19.067.332	19.695.994	20.275.498	20,775,851	21.290.512	21.817.650	22.363.279	22.924.913	23.501.655
Depreciation & Amortisation	9,869,000	10,095,538	10,812,132	12,487,399	13,169,066	13.614.113	13.853.874	14.149.457	14.454.011	14,781,105	15.123.346	15.477.732
Impairment of investments	3,003,000	10,035,550	10,012,132	12,407,555	13,103,000	13,014,113	13,033,074	-		14,701,100	13,123,340	10,411,102
Impairment of investments	348.000	-	-			-	-	-	-	-	-	
Other Expenses	2,100,000	1.063.653	1,066,847	1,100,986	1.130.713	1.158.981	1.187.955	1,217,654	1.248.095	1.279.298	1,311,280	1.344.062
Interest & Investment Losses	2,100,000	1,005,055	1,000,047	1,100,900	1,130,713	1,130,901	1,107,955	1,217,034	1,240,095	1,279,290	1,311,200	1,344,002
Net Losses from the Disposal of Assets	1.607.000		-		-	-	-	-	-	-	-	
Revaluation decrement/impairment of IPPE	1,007,000					-	-	-	-	-	-	
Fair value decrement on investment properties							-		-	-		
Joint Ventures & Associated Entities				-	-	-	-	-	-	-	-	-
	-	40.000.040	40,000,500	-	-	-	-	-	-	-		CE 404 E40
Total Expenses from Continuing Operations	44,448,000	42,032,346	48,686,568	52,208,060	53,911,017	55,313,825	56,573,989	58,111,622	59,774,550	61,589,735	63,372,121	65,101,546
Operating Result from Continuing Operations	18,681,000	14,343,442	3,052,565	19,057,541	18,751,166	(460,957)	(115,407)	21,952	87,549	54,183	108,591	272,678
Discontinued Operations - Profit/(Loss)	· ·	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	· ·	· ·	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	18,681,000	14,343,442	3,052,565	19,057,541	18,751,166	(460,957)	(115,407)	21,952	87,549	54,183	108,591	272,678
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	(4,469,000)	(2,327,071)	(1,843,192)	(5,119,880)	(5,562,671)	(5,779,514)	(5,566,928)	(5,565,857)	(5,639,955)	(5,816,510)	(5,908,868)	(5,895,217

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Consolidated: Cash Flow

SH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	d Years				
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/3
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	21,434,000	23,411,545	23,971,910	24,984,705	25,916,629	26,826,832	27,765,771	28,737,573	29,743,388	30,784,407	31,861,861	32,977,026
User Charges & Fees Investment & Interest Revenue Received	6,479,000	5,540,101 1,517,065	6,361,088 1,364,521	6,561,118 979,539	6,747,954 722,378	6,920,651 448,033	7,093,667 398,333	7,271,009 400.912	7,452,784 405.038	7,639,104 409,313	7,830,081 413,624	8,025,833
Grants & Contributions	22,218,000	24,679,911	16,547,806	37,539,389	38,005,103	19,328,355	19,830,707	20,326,475	20,834,637	21,355,503	21,889,390	22,436,625
Bonds & Deposits Received	22,218,000	24,679,911	10,547,808	37,559,569	38,005,103	19,320,333	19,830,707	20,320,473	20,834,837	21,355,503	21,009,390	22,430,025
Other	4,707,000	890,327	1,157,420	907,397	935,776	960,772	984,791	1,009,411	1,034,646	1,060,512	1,087,025	1,114,201
Payments:	4,707,000	000,027	1,107,420	001,001	000,110	000,112	004,701	1,000,411	1,00-1,0-10	1,000,012	1,001,020	1,114,201
Employee Benefits & On-Costs	(14,083,000)	(13,645,818)	(15,546,570)	(16,045,796)	(16,527,170)	(17,022,985)	(17,533,675)	(18,059,685)	(18,601,476)	(19,159,520)	(19,734,306)	(20,326,335
Materials & Contracts	(17,439,000)	(15,319,157)	(17,767,002)	(18,869,122)	(19,587,600)	(20,172,750)	(20,670,168)	(21,181,730)	(21,705,856)	(22,248,120)	(22,806,459)	(23,379,775
Borrowing Costs	(753,000)	(1,480,960)	(3,039,398)	(3,507,533)	(3,389,199)	(3,232,775)	(3,212,024)	(3,383,056)	(3,641,261)	(3,992,863)	(4,263,862)	(4,436,612
Bonds & Deposits Refunded	(477,000)		-	-	-		-	-	-	-	-	-
Other	(1,656,000)	(656,157)	(886,573)	(1,042,816)	(1,088,863)	(1,117,551)	(1,145,310)	(1,173,742)	(1,202,913)	(1,232,758)	(1,263,374)	(1,294,742
Net Cash provided (or used in) Operating Activities	21,976,000	24,936,856	12,163,202	31,506,880	31,735,008	12,938,581	13,512,093	13,947,166	14,318,987	14,615,578	15,013,982	15,534,263
Cash Flows from Investing Activities												
Receipts:								-				
Sale of Investment Securities		1,823,675	2,822,797	8,185,394	5,225,424	3,213,968	-	-	-	-	-	-
Sale of Investment Property			- 1	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets		-	-		-		-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	106,000	240,000	1,615,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000
Sale of non-current assets classified as "held for sale"					-		-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates			- 1		-		-	-	-	-	-	-
Sale of Disposal Groups							-	-	-	-	-	-
Deferred Debtors Receipts	-							-		-		
Distributions Received from Joint Ventures & Associates												
Other Investing Activity Receipts	35.610.000							-				
Payments:												
Purchase of Investment Securities				-	-		-	-	-	-	-	-
Purchase of Investment Property		-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(20,682,000)	(51,600,581)	(38,582,704)	(39,626,690)	(34,285,256)	(15,539,262)	(15,927,743)	(16,325,937)	(16,734,086)	(17,152,438)	(17,581,249)	(18,020,780)
Purchase of Real Estate Assets				-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-			-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made						-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	(34,710,000)		-	-		-	-	-	-	-	-	-
Other Investing Activity Payments	(34,710,000)						-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(19,676,000)	(49,536,906)	(34,144,908)	(31,201,296)	(28,819,832)	(12,085,294)	(15,687,743)	(16,085,937)	(16,494,086)	(16,912,438)	(17,341,249)	(17,780,780)
Cash Flows from Financing Activities Receipts:												
			20,700,085			0.040.000	7,773,000	13,536,000	19,636,000	31,324,890	32,956,000	40,105,000
Proceeds from Borrowings & Advances	100,000	24,447,253			1	2,248,000						
Proceeds from Finance Leases	100,000	24,447,253	-	-	-	2,248,000	-	-	-	-	-	-
Proceeds from Finance Leases Other Financing Activity Receipts	-	24,447,253	-		-		-	-	-	-	-	
Proceeds from Finance Leases Other Financing Activity Receipts Payments:		-		:	-	-	-	-	-		-	-
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances	(797,000)	(859,393)	(994,916)	- - (1,666,319)	(2,517,148)	-	(4,633,632)	(10,309,537)	(16,231,805)	(27,658,000)	- - (29,106,017)	(36,178,367)
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of lease liabilities (principal repayments)		-		- (1,666,319)	(2,517,148)	-	-	(10,309,537)	(16,231,805)		(29,106,017)	(36,178,367)
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests	(797,000)	(859,393)		(1,666,319)	(2,517,148)	-	-	- (10,309,537) -	(16,231,805)		(29,106,017)	(36,178,367
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests Other Financing Activity Payments	(797,000) (119,000)	(859,393) (62,000) -	(994,916)	-	-	(2,663,234)	(4,633,632) -	-	-	(27,658,000) - - -	-	-
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities	(797,000) (119,000) (816,000)	(859,393) (62,000) - - 23,525,860	- (994,916) - - - 19,705,169	- - (1,666,319)	- - (2,517,147)	(2,663,234)	- (4,633,632) - - - 3,139,368	- - - 3,226,463	- - 3,404,195	(27,658,000) - - 3,666,890	- - 3,849,983	- - - 3,926,633
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests Other Financing Activity Payments	(797,000) (119,000)	(859,393) (62,000) -	(994,916)	-	-	(2,663,234)	(4,633,632) -	-	-	(27,658,000) - - -	-	-
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities	(797,000) (119,000) (816,000)	(859,393) (62,000) - - 23,525,860	- (994,916) - - - 19,705,169	- - (1,666,319)	- - (2,517,147)	(2,663,234)	- (4,633,632) - - - 3,139,368	- - - 3,226,463	- - 3,404,195	(27,658,000) - - 3,666,890	- - 3,849,983	- - - 3,926,633
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents	(797,000) (119,000) (816,000) 1,484,000	- (859,393) (62,000) - 23,525,860 (1,074,190)	(994,916) (997,916) (2,276,536)	(1,666,319) (1,360,735)	- - (2,517,147) 398,029	(2,663,234) - - (415,234) 438,053	- (4,633,632) - - - 3,139,368 963,717	- - 3,226,463 1,087,692	- - 3,404,195 1,229,096	(27,658,000) - - - 3,666,890 1,370,030	- - 3,849,983 1,522,716	- - 3,926,633 1,680,117
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents plus: Cash & Cash Equivalents - beginning of year Cash & Cash Equivalents - end of the year	(797,000) (119,000) (816,000) 1,484,000 11,333,000 12,817,000	(859,393) (62,000) 23,525,860 (1,074,190) 12,817,000 11,742,810	(994,916) (994,916) (9,705,169 (2,276,536) 11,742,810 9,466,273	- - (1,666,319) (1,360,735) 9,466,273 8,105,539	- - (2,517,147) 398,029 8,105,539 8,503,568	(2,663,234) (415,234) (415,234) 438,053 8,503,568 8,941,621	- (4,633,632) - 3,139,368 963,717 8,941,621 9,905,338	- - - 3,226,463 1,087,692 9,905,338 10,993,030	- - - 3,404,195 1,229,096 10,993,030 12,222,126	(27,658,000) - - 3,666,890 1,370,030 12,222,126 13,592,157	- - 3,849,983 1,522,716 13,592,157 15,114,873	- - - 3,926,633 1,680,117 15,114,873 16,794,990
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of Borrowings & Advances Other Financing Activity Payments Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents plus: Cash & Cash Equivalents - beginning of year Cash & Cash Equivalents - end of the year	(797,000) (119,000) (119,000) (816,000) 1,484,000 11,333,000	(859,393) (62,000) - - 23,525,860 (1,074,190) 12,817,000	(994,916) - - 19,705,169 (2,276,536) 11,742,810	- - - (1,666,319) (1,360,735) 9,466,273	- - - (2,517,147) 398,029 8,105,539	- (2,663,234) - - (415,234) 438,053 8,503,568	- (4,633,632) - - - 3,139,368 963,717 8,941,621	- - - 3,226,463 1,087,692 9,905,338	- - - 3,404,195 1,229,096 10,993,030	(27,658,000) - - 3,666,890 1,370,030 12,222,126	- - - 3,849,983 1,522,716 13,592,157	- - - 3,926,633 1,680,117 15,114,873
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of borrowings & Advances Other Financing Activity Payments Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents plus: Cash & Cash Equivalents - beginning of year Cash & Cash Equivalents - end of the year	(797,000) (119,000) (119,000) (816,000) 1,484,000 11,333,000 12,817,000	(859, 333) (62,000) 23,525,860 (1,074, 190) 12,817,000 11,742,810	(994,916) 	- (1,666,319) (1,360,735) 9,466,273 8,105,539 8,105,539	- - (2,517,147) 398,029 8,105,539 8,503,568 8,503,568	(2,663,234) (415,234) 438,053 8,503,568 8,941,621	- (4,633,632) - 3,139,368 963,717 8,941,621 9,905,338	- - - 3,226,463 1,087,692 9,905,338 10,993,030	- - - 3,404,195 1,229,096 10,993,030 12,222,126	(27,658,000) - - - 3,666,890 1,370,030 12,222,126 13,592,157 13,592,157	- - - 3,849,983 1,522,716 13,592,157 15,114,873	- - - - - - - - - - - - - - - - - - -
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of Borrowings & Advances Other Financing Activity Payments Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents plus: Cash & Cash Equivalents - beginning of year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	(797,000) (119,000) (119,000) (816,000) 1,484,000 11,333,000 12,817,000 12,817,000 24,200,000	(859.383) (62,000) 23,525,860 (1,074,190) 12,817,000 11,742,810 11,742,810 22,376,325	(994,916) (994,916) (2,276,536) (2,276,536) (1,742,810) 9,466,273 9,466,273	- - - (1,666,319) (1,360,735) 9,466,273 8,105,539 8,105,539 11,368,135	- - - 398,029 8,105,539 8,503,568 8,503,568 6,142,711	(2,663,234) (415,234) 438,053 8,503,568 8,941,621 2,928,743	(4,633,632) 3,139,368 963,717 8,941,621 9,905,338 9,905,338 2,928,743	- - - 3,226,463 1,087,692 9,905,338 10,993,030 10,993,030 2,928,743	- - - - - - - - - - - - - - - - - - -	(27,658,000) 	- - - - - - - - - - - - - - - - - - -	- 3,926,633 1,680,117 15,114,873 16,794,990 16,794,990 2,928,743
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of Borrowings & Advances Other Financing Activity Payments Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents plus: Cash & Cash Equivalents - beginning of year Cash & Cash Equivalents - end of the year Cash, Cash Equivalents - end of the year Cash, Cash Equivalents - end of the year Cash, Cash Equivalents & Investments - end of the year Representing:	(797,000) (119,000) (119,000) (816,000) 1,484,000 11,333,000 12,817,000 24,200,000 37,017,000	(859, 333) (62,000) 23, 525, 860 (1,074, 190) 12, 817,000 11,742, 810 22, 376, 325 34, 119, 135	(994,916) 19,705,169 (2,276,536) 11,742,810 9,466,273 19,553,529 29,019,802	(1,666,319) (1,360,735) 9,466,273 8,105,539 11,368,135 19,473,673	(2,517,147) 398,029 8,105,539 8,503,568 6,142,711 14,646,279	(2,663,234) (415,234) 438,053 8,503,568 8,941,621 2,928,743 11,870,364	- (4,633,632) - 3,139,368 963,717 8,941,621 9,905,338 2,928,743 12,834,080	3,226,463 1,087,692 9,905,338 10,993,030 2,928,743 13,921,773	- - - - - - - - - - - - - - - - - - -	(27,658,000) - - - - - - - - - - - - -	3,849,983 1,522,716 13,592,157 15,114,873 2,928,743 18,043,615	- 3,926,633 1,680,117 15,114,873 16,794,990 2,928,743 19,723,732
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents plus: Cash & Cash Equivalents - beginning of year Cash & Cash Equivalents - end of the year Investments - end of the year Cash, Cash Equivalents & Investments - end of the year Cash, Cash Equivalents & Investments - end of the year Representing: - External Restrictions	(797,000) (119,000) (119,000) 1,484,000 11,333,000 12,817,000 24,200,000 37,017,000 27,612,000	(859.383) (62,000) 23,525,860 (1,074,190) 12,817,000 11,742,810 22,376,325 34,119,135 30,466,805	(994,916) (994,916) (2,276,536) (2,276,536) (1,742,810) 9,466,273 9,466,273 19,553,529 29,019,802 28,487,043	(1,666,319) (1,360,735) 9,466,273 8,105,539 11,368,135 19,473,673 22,881,645	(2,517,147) 388,029 8,105,539 8,503,568 6,142,711 14,646,279 22,888,295	(2,663,234) (415,234) 438,053 8,503,568 8,941,621 2,928,743 11,870,364 23,878,590	(4,633,632) (4,633,632) (3,139,368 963,717 8,941,621 9,905,338 2,928,743 12,834,080 24,992,095	3,226,463 1,087,692 9,905,338 10,993,030 10,993,030 2,928,743 13,921,773 26,193,404	3,404,195 1,229,096 10,993,030 12,222,126 12,222,126 12,222,126 2,928,743 15,150,869 27,484,619	(27,658,000)	3,849,983 1,522,716 13,592,157 15,114,873 15,114,873 18,043,615 30,356,198	- 3,926,633 1,680,117 15,114,873 16,794,990 16,794,990 2,928,743 19,723,732 31,946,581
Proceeds from Finance Leases Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Repayment of Borrowings & Advances Other Financing Activity Payments Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents plus: Cash & Cash Equivalents - beginning of year Cash & Cash Equivalents - end of the year Cash, Cash Equivalents - end of the year Cash, Cash Equivalents - end of the year Cash, Cash Equivalents & Investments - end of the year Representing:	(797,000) (119,000) (119,000) (816,000) 1,484,000 11,333,000 12,817,000 24,200,000 37,017,000	(859, 333) (62,000) 23, 525, 860 (1,074, 190) 12, 817,000 11,742, 810 22, 376, 325 34, 119, 135	(994,916) 19,705,169 (2,276,536) 11,742,810 9,466,273 19,553,529 29,019,802	(1,666,319) (1,360,735) 9,466,273 8,105,539 11,368,135 19,473,673	(2,517,147) 398,029 8,105,539 8,503,568 6,142,711 14,646,279	(2,663,234) (415,234) 438,053 8,503,568 8,941,621 2,928,743 11,870,364	- (4,633,632) - 3,139,368 963,717 8,941,621 9,905,338 2,928,743 12,834,080	3,226,463 1,087,692 9,905,338 10,993,030 2,928,743 13,921,773	- - - - - - - - - - - - - - - - - - -	(27,658,000) - - - - - - - - - - - - -	3,849,983 1,522,716 13,592,157 15,114,873 2,928,743 18,043,615	- 3,926,633 1,680,117 15,114,873 16,794,990 2,928,743 19,723,732

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Consolidated: Balance sheet

BALANCE SHEET - CONSOLIDATED	Actuals	Current Year					Projecte	d Voare				
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
ASSETS	· · · · · · · · · · · · · · · · · · ·		Ť	*		Ť	*	¥	Ŷ	*	*	
Current Assets												
Cash & Cash Equivalents	12,817,000	11,742,810	9,466,273	8,105,539	8,503,568	8,941,621	9,905,338	10,993,030	12,222,126	13,592,157	15,114,873	16,794,990
Investments	20,200,000	21,490,298	18,843,915	10,885,419	5,941,851	2,928,743	2,928,743	2,928,743	2,928,743	2,928,743	2,928,743	2,928,743
Receivables	5,976,000	5,716,764	5,457,844	5,575,659	5,701,846	5,838,944	6,014,554	6,195,875	6,383,516	6,577,620	6,778,451	6,986,213
Inventories	125,000	185,615	208,588	218,829	224,271	229,428	234,734	240,197	245,813	251,600	257,555	263,683
Contract assets and contract cost assets	4,192,000	4,192,000	4,192,000	4,192,000	4,192,000	4,192,000	4,192,000	4,192,000	4,192,000	4,192,000	4,192,000	4,192,000
Other	488,000	391,530	437,324	458,286	469,852	480,826	492,114	503,733	515,675	527,976	540,629	553,649
Non-current assets classified as "held for sale"	-	-	-		-	-	-	-	-	-	-	-
Total Current Assets	43,798,000	43,719,017	38,605,945	29,435,732	25,033,387	22,611,561	23,767,482	25,053,578	26,487,874	28,070,095	29,812,250	31,719,277
Non-Current Assets												
Investments	4,000,000	886,027	709,614	482,715	200,860				-	-		
Receivables	4,000,000	000,027	709,614	402,715	200,860	-		-	-	-	-	-
Inventories				-		-	-	-	-	-		-
Contract assets and contract cost assets		-				-	-		-	-		-
	585.823.000	641.833.619	-	732,550,617	772.211.999	791,868,046	812.252.855	833.317.965	855.064.926	877,476,443	900.545.562	924.267.403
Infrastructure, Property, Plant & Equipment			684,228,272					833,317,965	9,184,000			
Investment Property	7,000,000	7,000,000	7,312,000	7,624,000	7,936,000	8,248,000	8,560,000	8,872,000	9,184,000	9,496,000	9,808,000	10,120,000
Intangible Assets	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000
Right of use assets	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000	57,000
Investments Accounted for using the equity method		-			-		-	-	-	-	-	-
Non-current assets classified as "held for sale"	-		-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets TOTAL ASSETS	596,880,000 640,678,000	649,776,646 693,495,663	692,306,886 730,912,831	740,714,332 770,150,064	780,405,860 805,439,246	800,173,046 822,784,607	820,869,855 844,637,337	842,246,965 867,300,543	864,305,926 890,793,799	887,029,443 915,099,538	910,410,562 940,222,812	934,444,403 966,163,681
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-		-	-	-	-	-	-	-	-
Payables	6,739,000	7,461,251	8,198,055	8,516,125	8,711,028	8,908,975	9,113,636	9,324,799	9,542,551	9,768,239	10,000,958	10,240,936
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,430,000	4,010,535	2,694,084	2,798,971	2,874,039	2,926,746	2,999,915	3,074,913	3,151,786	3,230,580	3,311,345	3,394,129
Lease liabilities	62,000	-	-	-		-	-	-	-	-	-	-
Borrowings	859,000	994,916	1,666,319	2,517,148	2,663,234	4,633,632	10,309,537	16,231,805	27,339,381	29,106,017	36,178,367	43,354,769
Employee benefit provisions	2,986,000	2,993,326	2,993,326	2,993,326	2,993,326	2,993,326	2,993,326	2,993,326	2,993,326	2,993,326	2,993,326	2,993,326
Other provisions	-	886,599	886,599	886,599	886,599	886,599	886,599	886,599	886,599	886,599	886,599	886,599
Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	15,076,000	16,346,627	16,438,383	17,712,170	18,128,227	20,349,279	26,303,013	32,511,442	43,913,643	45,984,762	53,370,594	60,869,758
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	12,292,000	35,743,944	54,777,710	52,260,561	49,597,328	47,211,696	44,675,160	41,979,354	34,275,974	36,176,227	32,953,860	29,704,092
Employee benefit provisions	130,000	122,674	122,674	122,674	122,674	122,674	122,674	122,674	122,674	122,674	122,674	122,674
Other provisions	2,569,000	1,682,401	1,682,401	1,682,401	1,682,401	1,682,401	1,682,401	1,682,401	1,682,401	1,682,401	1,682,401	1,682,401
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-		-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	14.991.000	37.549.019	56.582.785	54,065,636	51,402,403	49.016.771	46,480,235	43.784.429	36.081.049	37.981.302	34,758,935	31,509,167
TOTAL LIABILITIES	30,067,000	53,895,646	73,021,168	71,777,806	69,530,630	69,366,050	72,783,248	76,295,871	79,994,692	83,966,064	88,129,529	92,378,925
Net Assets	610,611,000	639,600,017	657,891,663	698,372,258	735,908,616	753,418,557	771,854,090	791,004,672	810,799,108	831,133,474	852,093,283	873,784,755
EQUITY												
Retained Earnings	313.857.000	328,200,442	331,253,006	350,310,548	369,061,713	368,600,757	368,485,350	368.507.302	368,594,851	368,649,034	368,757,625	369,030,304
Retained Earnings Revaluation Reserves		328,200,442	326,638,657	348,061,710	366,846,903	384,817,800	403,368,741	422,497,370	442,204,256	462,484,440	483,335,657	
Other Reserves	296,754,000	311,399,575	320,038,057	340,001,710	300,040,903	304,017,800	403,308,741	422,497,370	442,204,256	402,484,440	403,335,657	504,754,451
Council Equity Interest	610.611.000	639.600.017	657.891.663	698.372.258	735.908.616	753.418.557	771.854.090	791.004.672	- 810.799.108	831.133.474	852.093.283	873.784.755
Council Equity interest	010,011,000	039,600,017	037,891,003	098,372,258	135,908,616	103,418,557	11,854,090	191,004,672	610,799,108	031,133,474	002,093,283	013,184,155
Non-controlling equity interests												

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General Fund: Income Statement

INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	d Years				
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	15,015,000	17,982,942	18,888,996	19,682,334	20,410,580	21,124,951	21,864,324	22,629,575	23,421,610	24,241,367	25,089,815	25,967,958
User Charges & Fees	3,106,000	3,432,811	3,536,917	3,650,099	3,748,651	3,842,368	3,938,427	4,036,887	4,137,810	4,241,255	4,347,286	4,455,968
Other Revenues	601,000	311,096	463,690	478,528	491,449	503,735	516,328	529,236	542,467	556,029	569,930	584,178
Grants & Contributions provided for Operating Purposes	8,389,000	8,779,552	12,853,310	13,264,616	13,622,761	13,963,330	14,312,413	14,670,223	15,036,979	15,412,904	15,798,226	16,193,182
Grants & Contributions provided for Capital Purposes	19,432,000	14,195,302	2,575,000	2,657,400	2,729,150	2,797,379	2,867,313	2,938,996	3,012,471	3,087,783	3,164,977	3,244,101
Interest & Investment Revenue	1,228,000	823,005	884,911	649,776	438,884	199,371	204,355	209,464	214,701	220,068	225,570	231,209
Other Income:												
Net Gains from the Disposal of Assets		100,000	1,000,000	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	312,000	-	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000	312,000
revaluation decrements on IPPE previously expensed		-		-	· · · · ·	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	445,000	339,960	427,627	441,311	453,227	464,557	476,171	488,076	500,277	512,784	525,604	538,744
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	48,528,000	45,964,666	40,942,452	41,136,065	42,206,702	43,207,690	44,491,331	45,814,458	47,178,315	48,584,189	50,033,407	51,527,341
Expenses from Continuing Operations												
Employee Benefits & On-Costs	11,572,000	12,025,945	14,054,444	14,476,078	14,910,360	15,357,671	15,818,401	16,292,953	16,781,742	17,285,194	17,803,750	18,337,862
Borrowing Costs	14,000	948,518	2,454,567	2,955,662	2,875,627	2,771,401	2,728,787	2,888,314	3,116,336	3,363,348	3,616,638	3,773,806
Materials & Contracts	11,517,000	13,113,843	14,736,928	15,460,469	15,844,909	16,209,262	16,584,130	16,970,123	17,366,890	17,775,764	18,196,457	18,629,452
Depreciation & Amortisation	6,940,000	7,535,795	8,168,796	9,614,650	9,845,821	9,920,854	10,032,296	10,197,729	10,374,174	10,563,519	10,764,244	10,977,020
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	348,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,771,000	1,063,653	1,066,847	1,100,986	1,130,713	1,158,981	1,187,955	1,217,654	1,248,095	1,279,298	1,311,280	1,344,062
Interest & Investment Losses	· ·			-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,605,000		· · ·	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	. · · ·		-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	· · · ·	-	-		-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-		-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	33,767,000	34,687,754	40,481,582	43,607,844	44,607,430	45,418,169	46,351,569	47,566,772	48,887,237	50,267,123	51,692,370	53,062,204
Operating Result from Continuing Operations	14,761,000	11,276,913	460,870	(2,471,779)	(2,400,728)	(2,210,480)	(1,860,238)	(1,752,315)	(1,708,922)	(1,682,934)	(1,658,962)	(1,534,863)
Discontinued Operations - Profit/(Loss)	-			-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations			-	-	-	-	-	-	-	-	-	-
ting Result for the Year	14,761,000	11,276,913	460,870	(2,471,779)	(2,400,728)	(2,210,480)	(1,860,238)	(1,752,315)	(1,708,922)	(1,682,934)	(1,658,962)	(1,534,863)
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	(4,671,000)	(2,918,389)	(2.114.130)	(5,129,179)	(5.129.878)	(5.007.858)	(4,727,551)	(4.691.310)	(4.721.392)	(4.770.716)	(4.823.939)	(4,778,964)

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General Fund: Cash Flow

Yass Valley Council	_											
10 Year Financial Plan for the Years ending 30 June 2035												
CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projecte	-1 V				
CASH FLOW STATEMENT - GENERAL FUND	2023/24		2025/26	2026/27	2027/28	2028/29		2030/31	2031/32	2032/33	2033/34	2034/35
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Receipts:												
Rates & Annual Charges		17,614,392	18,843,975	19,642,914	20,374,395	21 089 455	21.827.585	22.591.551	23,382,255	24,200,634	25,047,656	25,924,324
User Charges & Fees		2,019,383	3,503,029	3,613,256	3,716,571	3,811,862	3,907,158	4,004,837	4,104,958	4,207,582	4,312,772	4,420,591
Investment & Interest Revenue Received		1,156,535	925,263	677,720	478,742	229,216	201,206	206,105	210,688	215,446	220,266	225,220
Grants & Contributions	-	22,203,023	14,226,712	16,000,627	16,420,361	16,825,799	17,246,444	17,677,605	18,119,545	18,572,534	19,036,847	19,512,769
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	878,127	1,145,420	895,013	923,058	947,735	971,429	995,714	1,020,607	1,046,122	1,072,276	1,099,082
Payments:												
Employee Benefits & On-Costs	-	(12,145,114)	(14,014,390)	(14,467,651)	(14,901,681)	(15,348,731)	(15,809,193)	(16,283,469)	(16,771,973)	(17,275,132)	(17,793,386)	(18,327,188)
Materials & Contracts	-	(12,741,455)	(14,311,047)	(15,261,589)	(15,736,040)	(16,106,055)	(16,477,975)	(16,860,855)	(17,254,596)	(17,660,090)	(18,077,473)	(18,507,026)
Borrowing Costs	-	(948,518)	(2,454,567)	(2,955,662)	(2,875,627)	(2,771,401)	(2,728,787)	(2,888,314)	(3,116,336)	(3,363,348)	(3,616,638)	(3,773,806)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(656,157)	(886,573)	(1,042,816)	(1,088,863)	(1,117,551)	(1,145,310)	(1,173,742)	(1,202,913)	(1,232,758)	(1,263,374)	(1,294,742)
Net Cash provided (or used in) Operating Activities		17,380,215	6,977,823	7,101,812	7,310,916	7,560,328	7,992,557	8,269,433	8,492,236	8,710,991	8,938,945	9,279,224
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,823,675	2,822,797	3,630,601	4,509,960	3,213,968		-	-	-	-	-
Sale of Investment Property		-	-	- 1	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	240,000	1,615,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-			-		-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-			-		-	-	-	-	-	-	-
Sale of Disposal Groups	-			-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-			-		-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-			-	-	-	-	-	-	-	-
Other Investing Activity Receipts		-	-		-	-	-	-	-	-	-	-
Payments: Purchase of Investment Securities												
Purchase of Investment Securities Purchase of Investment Property				-	-	-	-	-		-	-	-
		(47,536,143)	(32,015,704)	(10,234,306)	(10,510,632)	(10,773,398)	(44,040,700)	(11,318,801)	(44,004,774)	(11.891.816)	(12,189,111)	(12,493,839)
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(47,536,143)	(32,015,704)	(10,234,306)	(10,510,632)	(10,773,396)	(11,042,733)	(11,318,601)	(11,601,771)	(11,691,616)	(12,169,111)	(12,493,839)
Purchase of Intangible Assets							-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates				-		-	-	-	-	-	-	-
Deferred Debtors & Advances Made					-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates												
Other Investing Activity Payments					-	-	-	-	-	-	-	-
					_	_	-	-	_	_	-	
Net Cash provided (or used in) Investing Activities		(45,472,468)	(27,577,908)	(6,363,705)	(5,760,672)	(7,319,430)	(10,802,733)	(11,078,801)	(11,361,771)	(11,651,816)	(11,949,111)	(12,253,839)
Cash Flows from Financing Activities		4										
Receipts:												
Proceeds from Borrowings & Advances	-	24,447,253	20,700,085	-	1	1,200,000	5,980,000	10,930,000	16,135,000	21,610,000	27,370,000	33,320,000
Proceeds from Finance Leases	-				-	-	-	-	-	-	-	-
Other Financing Activity Receipts Payments:				-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances			(100,000)	(738,106)	(1,550,245)	(1,654,471)	(2,965,702)	(7,864,413)	(12,941,105)	(18,281,315)	(23,900,615)	(29,814,616)
Repayment of lease liabilities (principal repayments)	-		(100,000)	(736,106)	(1,550,245)	(1,654,471)	(2,965,702)	(7,004,413)	(12,941,105)	(10,201,315)	(23,900,615)	(29,814,616)
Distributions to non-controlling interests	-		-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	_		-	-	-	-	-	-	-	-	-
Other Financing Activity Payments				-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities		24,447,253	20,600,085	(738,106)	(1,550,244)	(454,471)	3,014,298	3,065,587	3,193,895	3,328,685	3,469,385	3,505,384
Net Increase/(Decrease) in Cash & Cash Equivalents		(3,645,000)	-	0	0	(213,572)	204,121	256,218	324,359	387,861	459,220	530,769
plus: Cash & Cash Equivalents - beginning of year	-	4,145,000	500,000	500,000	500,000	500,000	286,428	490,549	746,768	1,071,127	1,458,988	1,918,208
Cash & Cash Equivalents - end of the year		500,000	500,000	500,000	500,000	286,428	490,549	746,768	1,071,127	1,458,988	1,918,208	2,448,977
Cash & Cash Equivalents - end or the year		300,000	500,000	500,000	500,000	286,428	490,549	746,768	1,071,127	1,456,966	1,918,208	2,448,977
	4,145,000	500.000	500.000	500.000	500.000							
Cash & Cash Equivalents - end of the year Investments - end of the year	4,145,000	500,000 14,177,325	500,000	7,723,928	500,000 3,213,968	286,428	490,549	746,768	1,071,127	1,458,988	1,918,208	2,448,977
Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	20,146,000	14,177,325	11,354,529	8,223,928	3,213,968	286,428	490,549	746,768	1,071,127	1,458,988	1,918,208	2,448,977
Representing:												
- External Restrictions	10,741,000	11,024,995	11,321,770	11,631,899	11,955,985	12,294,654	12,648,564	13,018,399	13,404,877	13,808,746	14,230,790	14,671,826
- Internal Restrictions	9,350,000	9,350,000	9,350,000	9,350,000	9,350,000	9,350,000	9,350,000	9,350,000	9,350,000	9,350,000	9,350,000	9,350,000
- Unrestricted	55,000	(5,697,670)	(8.817.241)	(12.757.971)	(17,592,017)	(21.358.227)	(21,508,014)	(21.621.632)	(21,683,750)	(21,699,759)	(21,662,583)	(21,572,849)
	20.146.000	14.677.325	11.854.529	8.223.928	3.713.968	286,428	490,549	746.768	1.071.127	1.458.988	1.918.208	2,448,977

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General Fund: Balance sheet

Yass Valley Council												
10 Year Financial Plan for the Years ending 30 June 2035												
BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Veene				
BALANCE SHEET - GENERAL FUND												
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	5
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,145,000	500,000	500,000	500,000	500,000	286,428	490,549	746,768	1,071,127	1,458,988	1,918,208	2,448,977
Investments	12,001,000	13,291,298	10,644,915	7,241,213	3,013,108	-	-	-	-	-	-	
Receivables	2,634,000	4,124,721	3,820,899	3,925,621	4,004,162	4,088,586	4,209,412	4,333,957	4,462,775	4,595,931	4,733,613	4,875,941
Inventories	125,000	185,615	208,588	218,829	224,271	229,428	234,734	240,197	245,813	251,600	257,555	263,683
Contract assets and contract cost assets	4,162,000	4,162,000	4,162,000	4,162,000	4,162,000	4,162,000	4,162,000	4,162,000	4,162,000	4,162,000	4,162,000	4,162,000
Other	381,000	379,695	423,249	443,541	454,633	465,148	475,963	487,096	498,537	510,323	522,446	534,921
Non-current assets classified as "held for sale"		-	-	-		-	-	-	-	-	-	
Total Current Assets	23,448,000	22,643,328	19,759,651	16,491,203	12,358,173	9,231,589	9,572,658	9,970,018	10,440,252	10,978,842	11,593,822	12,285,523
Non-Current Assets												
Investments	4,000,000	886,027	709,614	482,715	200,860	-		-	-	-	-	-
Receivables	-	-	-	-		-	-	-	-	-	-	-
Inventories	-	-		-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-		-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	450,528,000	501,651,547	536,837,896	554,246,549	569,676,283	584,710,053	600,440,436	616,819,030	633,843,590	651,504,715	669,797,491	688,715,420
Investment Property	7,000,000	7,000,000	7,312,000	7,624,000	7,936,000	8,248,000	8,560,000	8,872,000	9,184,000	9,496,000	9,808,000	10,120,000
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	· ·	-		-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"		•	-		-	-	-	-	-	-	-	-
Other			-			· ·	-	-	-	-	-	-
Total Non-Current Assets	461,528,000	509,537,575	544,859,510	562,353,264	577,813,144	592,958,053	609,000,436	625,691,030	643,027,590	661,000,715	679,605,491	698,835,420
TOTAL ASSETS	484,976,000	532,180,903	564,619,161	578,844,468	590,171,317	602,189,642	618,573,094	635,661,048	653,467,842	671,979,557	691,199,313	711,120,943
LIABILITIES												
Current Liabilities												
Bank Overdraft	-		-	-	-	-	-	-	-	-	-	-
Payables	6,528,000	7,166,680	7,906,330	8,226,380	8,424,265	8,614,985	8,811,317	9,013,536	9,221,579	9,435,978	9,656,697	9,883,974
Income received in advance	-				-	-	-	-	-	-	-	-
Contract liabilities	4,430,000	4,008,858	2,692,069	2,778,216	2,853,227	2,924,558	2,997,672	3,072,614	3,149,429	3,228,165	3,308,869	3,391,591
Lease liabilities	-				-	-	-	-	-	-	-	-
Borrowings		100.000	738,106	1.550.245	1.654.471	2.965.702	7.864.413	12.941.105	18,281,315	23,900,615	29.814.616	35.928.971
Employee benefit provisions	2,594,000	2,601,326	2,601,326	2,601,326	2,601,326	2,601,326	2,601,326	2,601,326	2,601,326	2,601,326	2,601,326	2,601,326
Other provisions	-	886,599	886,599	886,599	886,599	886,599	886,599	886,599	886,599	886,599	886,599	886,599
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	13,552,000	14,763,462	14,824,431	16,042,765	16,419,888	17,993,170	23,161,327	28,515,179	34,140,247	40,052,682	46,268,107	52,692,461
Non-Current Liabilities												
Payables				-	-	-	-	-	-	-	-	-
Income received in advance				-	-	-				-	-	
Contract liabilities				-	-	-				-	-	
Lease liabilities					-	-	-	-	-	-	-	
Borrowings	100,000	24,447,253	44,409,232	42,858,987	41,204,517	39,438,815	37,554,402	35,543,297	33,396,982	31,106,367	28,661,751	26,052,780
Employee benefit provisions	130,000	122,674	122,674	122,674	122.674	122,674	122.674	122,674	122.674	122,674	122.674	122.674
Other provisions	2.569.000	1.682.401	1.682.401	1.682.401	1.682.401	1.682.401	1.682.401	1.682.401	1.682.401	1.682.401	1.682.401	1.682.401
Investments Accounted for using the equity method	2,000,000	1,002,101	-	-	-	-		1,002,101	1,002,101	-	-	1,002,101
Liabilities associated with assets classified as "held for sale"				-	-	-				-		
Total Non-Current Liabilities	2,799,000	26,252,328	46.214.307	44.664.062	43.009.592	41.243.890	39.359.477	37.348.372	35,202,057	32.911.442	30,466,826	27.857.855
TOTAL LIABILITIES	16,351,000	41.015.790	61,038,738	60,706,827	59.429.481	59.237.060	62.520.804	65.863.551	69.342.305	72,964,124	76,734,933	80.550.316
Net Assets	468,625,000	491,165,113	503,580,423	518,137,640	530,741,836	542,952,582	556,052,290	569,797,497	584,125,538	599,015,432	614,464,379	630,570,627
EQUITY												
Retained Earnings	225,948,000	237,224,913	237,685,782	235,214,003	232,813,275	230,602,795	228,742,557	226,990,243	225,281,321	223,598,388	221,939,425	220,404,562
Retained Earnings Revaluation Reserves		253,940,200	265.894.641	235,214,003	232,813,275				358.844.216	375.417.044		
Other Reserves	242,677,000	253,940,200	265,894,641	282,923,637	297,928,561	312,349,787	327,309,732	342,807,254	358,844,216	3/5,417,044	392,524,954	410,166,065
	469,695,099	401.405.440	-	-	-	-	-	-	- 584,125,538	-	-	-
Council Equity Interest	468,625,000	491,165,113	503,580,423	518,137,640	530,741,836	542,952,582	556,052,290	569,797,497	584,125,538	599,015,432	614,464,379	630,570,627
Non-controlling equity interests Total Equity	468,625,000	491,165,113	503,580,423	518,137,640	530,741,836	542,952,582	556,052,290	569,797,497	584,125,538	599,015,432	614,464,379	630,570,627

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Water Fund: Income Statement

Yass Valley Council												
10 Year Financial Plan for the Years ending 30 June 2035												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	5	\$	\$	2020/21	5	\$	\$	\$	\$	\$	2000/04	
Income from Continuing Operations	Ŷ	Ŷ	Ŷ			-	Ţ.	÷.	¥		*	
Revenue:												
Rates & Annual Charges	2,134,000	2,193,057	2,273,068	2,368,537	2,456,173	2,542,139	2,631,114	2,723,203	2,818,515	2,917,163	3,019,264	3,124,938
User Charges & Fees	2,646,000	2,655,000	2,736,822	2,824,400	2,900,659	2,973,176	3,047,505	3,123,693	3,201,785	3,281,830	3,363,875	3,447,972
Other Revenues	12,000	200	-		-			-	-	-	-	-
Grants & Contributions provided for Operating Purposes	212,000		-		-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	1,281,000	1,717,916	2.062.769	21,253,777	21,311,254	2.240.911	2,296,934	2,354,357	2,413,216	2,473,546	2,535,385	2,598,769
Interest & Investment Revenue	353,000	120,500	235,402	60,164	42.322	24,145	3.072	1,200	1.200	1.200	1,200	1,200
Other Income:						,		.,	.,====	.,	.,====	.,
Net Gains from the Disposal of Assets						-		-	-	-	-	-
Fair value increment on investment properties				-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed				-		-	-	-	-	-	-	-
Reversal of impairment losses on receivables						-	-	-	-	-	-	-
Other Income		12.000	12.000	12,384	12.718	13.036	13.362	13.696	14.039	14.390	14,749	15,118
Joint Ventures & Associated Entities - Gain		-					-		-	-	-	-
Total Income from Continuing Operations	6,638,000	6,698,673	7,320,061	26,519,263	26,723,127	7,793,407	7,991,987	8,216,149	8,448,754	8,688,128	8,934,473	9,187,998
<u> </u>												
Expenses from Continuing Operations												
Employee Benefits & On-Costs	702,000	837,562	883,961	910,480	937,794	965,928	994,906	1,024,753	1,055,496	1,087,161	1,119,775	1,153,369
Borrowing Costs	491,000	456,396	431,985	410,748	383,137	356,628	392,408	417,360	462,036	582,562	616,058	648,106
Materials & Contracts	1,631,000	1,821,732	2,441,502	2,546,485	2,756,582	2,938,726	3,030,239	3,123,940	3,218,322	3,318,036	3,420,855	3,525,367
Depreciation & Amortisation	1,623,000	1,671,298	1,715,784	1,858,666	2,264,593	2,593,374	2,681,304	2,770,053	2,855,727	2,949,980	3,046,913	3,142,825
Impairment of investments	-		· ·	-	-	-	-	-	-	-	-	-
Impairment of receivables	· ·		•	-	-	-	-	-	-	-	-	-
Other Expenses	329,000	-		-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-		-		-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,000		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-		-	· · ·	-	-	-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	4,778,000	4,786,987	5,473,232	5,726,379	6,342,106	6,854,655	7,098,856	7,336,106	7,591,581	7,937,739	8,203,601	8,469,666
Operating Result from Continuing Operations	1,860,000	1,911,685	1,846,829	20,792,884	20,381,020	938,751	893,131	880,043	857,174	750,390	730,872	718,331
Discontinued Operations - Profit/(Loss)	· ·			-								
Net Profit/(Loss) from Discontinued Operations			-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,860,000	1,911,685	1,846,829	20,792,884	20,381,020	938,751	893,131	880,043	857,174	750,390	730,872	718,331
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	579.000	193,770	(215,940)	(460,893)	(930,234)	(1,302,159)	(1,403,803)	(1,474,314)	(1,556,042)	(1,723,156)	(1,804,513)	(1,880,438)

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Water Fund: Cash Flow

Yass Valley Council 10 Year Financial Plan for the Years ending 30 June 2035												
CASH FLOW STATEMENT - WATER FUND												
CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected					
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:		2,554,341	2,260,017	2,352,965	2,441,878	2,528,117	2,616,601	2,708,182	2,802,968	2,901,072	3,002,610	3,107,701
Rates & Annual Charges User Charges & Fees		3,225,164	2,714,823	2,352,965	2,880,156	2,953,678	3,027,520	3,103,208	3,180,789	3,260,308	3,341,816	3,425,361
Investment & Interest Revenue Received		205.890	246.506	105,126	47.175	2,953,678	1.352	(745)	(965)	(1 200)	(1 449)	(1 715)
Grants & Contributions		1,719,593	2,063,106	21,272,519	21,311,311	2,222,287	2,296,988	2,354,413	2,413,273	2,473,605	2,535,445	2,598,831
Bonds & Deposits Received		1,718,585	2,003,100	21,272,518	21,311,311	2,222,207	2,230,300	2,004,410	2,413,273	2,473,005	2,000,440	2,380,031
Other	-	12,200	12,000	12,384	12,718	13,036	13,362	13,696	14,039	14,390	14,749	15,118
Payments:									,	,	,	,
Employee Benefits & On-Costs	-	(837,562)	(883,961)	(910,480)	(937,794)	(965,928)	(994,906)	(1,024,753)	(1,055,496)	(1,087,161)	(1,119,775)	(1,153,369)
Materials & Contracts	-	(1,752,732)	(2,441,502)	(2,546,485)	(2,756,582)	(2,938,726)	(3,030,239)	(3,123,940)	(3,218,322)	(3,318,036)	(3,420,855)	(3,525,367)
Borrowing Costs	-	(374,593)	(438,450)	(417,430)	(390,103)	(353,104)	(388,335)	(412,785)	(456,810)	(575,872)	(608,776)	(640,241)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities		4,752,301	3,532,539	22,669,452	22,608,758	3,481,928	3,542,344	3,617,277	3,679,477	3,667,105	3,743,765	3,826,320
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities				4,554,793	715,464							
Sale of Investment Property				4,554,795	715,404	-	-	-	-	-	-	-
Sale of Real Estate Assets				-		-	-	-	-	-		-
Sale of Infrastructure, Property, Plant & Equipment				-		-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"												
Sale of Intangible Assets	-	-				-		-	-	-	-	
Sale of Interests in Joint Ventures & Associates	-				-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-		-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-		-	-		-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-		-	-	-	-	-	-
Purchase of Investment Property		-	-	-		-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment		(2,039,439)	(5,502,000)	(28,293,304)	(22,645,868)	(3,608,890)	(3,699,112)	(3,791,590)	(3,886,380)	(3,983,539)	(4,083,128)	(4,185,206)
Purchase of Real Estate Assets			-		-	-	-	-	-	-	-	-
Purchase of Intangible Assets			-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates			-		-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-		-		-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments	-		-		-	-	-	-	-	-		-
Other Investing Activity Payments	-	-	-		-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities		(2,039,439)	(5,502,000)	(23,738,511)	(21,930,404)	(3,608,890)	(3,699,112)	(3,791,590)	(3,886,380)	(3,983,539)	(4,083,128)	(4.185.206)
		(2,000,400)	(0,002,000)	(20,700,011)	(21,000,404)	(0,000,000)	(0,000,112)	(0,701,000)	(0,000,000)	(0,000,000)	(4,000,120)	(4,100,200)
Cash Flows from Financing Activities Receipts:												
Proceeds from Borrowings & Advances						1,048,000	1,793,000	2,606,000	3,501,000	9,714,890	5,586,000	6,785,000
Proceeds from Finance Leases					-	1,048,000	1,793,000	2,606,000	3,501,000	9,714,890	5,566,000	6,785,000
Other Financing Activity Receipts			-	-	-	-	-	-	-	-		-
Payments:												
Repayment of Borrowings & Advances	-	(605,095)	(629,505)	(650,743)	(678,354)	(704,863)	(1,396,423)	(2,160,543)	(2,992,141)	(9,063,510)	(4,876,881)	(6,019,188)
Repayment of lease liabilities (principal repayments)		((,	-	-	(.,,	(, ,	-	(-,,,,,,,,		(-,,,
Distributions to non-controlling interests	-	-		-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-		-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities		(605,095)	(629,505)	(650,743)	(678,354)	343,137	396,577	445,457	508,859	651,381	709,119	765,812
Net Increase/(Decrease) in Cash & Cash Equivalents	· · ·	2,107,768	(2,598,966)	(1,719,802)	(0)	216,175	239,809	271,143	301,956	334,947	369,756	406,926
plus: Cash & Cash Equivalents - beginning of year		2,211,000	4,318,768	1,719,802	-	(0)	216,175	455,984	727,127	1,029,083	1,364,030	1,733,787
Cash & Cash Equivalents - end of the year		4,318,768	1,719,802	-	(0)	216,175	455,984	727,127	1,029,083	1,364,030	1,733,787	2,140,713
· · · · · · · · · · · · · · · · · · ·								· · · ·				
Cash & Cash Equivalents - end of the year	2,211,000	4,318,768	1,719,802	-	(0)	216,175	455,984	727,127	1,029,083	1,364,030	1,733,787	2,140,713
Investments - end of the year	5,751,000	5,751,000	5,751,000	1,196,207	480,743	480,743	480,743	480,743	480,743	480,743	480,743	480,743
Cash, Cash Equivalents & Investments - end of the year	7,962,000	10,069,768	7,470,802	1,196,207	480,743	696,918	936,726	1,207,870	1,509,826	1,844,773	2,214,529	2,621,455
Demos sentine.												
Representing:	5 754 OC -	5 000 155	0.110.017	0.004.007	0.450.00-	0.000.15-	0.007.46-	0.000.0/-	7 170 07	7 070 54	7 670 00 7	
- External Restrictions	5,751,000	5,932,157	6,119,019	6,284,233	6,453,907	6,628,163	6,807,123	6,990,915	7,179,670	7,373,521	7,572,606	7,777,067
- Internal Restrictions - Unrestricted	2.211.000	4,137,612	1.351.782	(5.088.026)	(5,973,165)	(5.931.245)	(5.870.397)	(5 783 046)	(5 669 844)	(5.528,748)	(5.358.077)	(5 155 611)

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Water Fund: Balance sheet

Yass Valley Council												
10 Year Financial Plan for the Years ending 30 June 2035												
BALANCE SHEET - WATER FUND	Actuals	Current Year					Projecte	1				
BALANCE SHEET - WATER FUND												
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/3
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
ASSETS												
Current Assets					-							
Cash & Cash Equivalents	2,211,000	4,318,768	1,719,802	1 400 207	480,743	216,175	455,984 480,743	727,127 480,743	1,029,083 480,743	1,364,030 480,743	1,733,787	2,140,71
Investments Receivables	5,751,000 2,319,000	5,751,000	5,751,000 1,337,073	1,196,207 1,338,662	1,375,430	480,743 1,417,220	1,460,365	1,504,984	1,551,112	1,598,804	480,743 1,648,115	1,699,10
Inventories	2,319,000	1,300,090	1,337,073	1,336,062	1,375,430	1,417,220	1,460,365	1,504,964	1,551,112	1,596,604	1,646,115	1,699,10
Contract assets and contract cost assets	30.000	30.000	30.000	30,000	30,000	30.000	30,000	30,000	30,000	30,000	30,000	30,00
Other	69,000											30,00
Non-current assets classified as "held for sale"	-							-	-		-	
Total Current Assets	10,380,000	11,406,666	8,837,875	2,564,868	1,886,173	2,144,138	2,427,091	2,742,854	3,090,938	3,473,577	3,892,644	4,350,56
	,,	,			.,			_,,	.,,		.,,.	.,,.
Non-Current Assets												
Investments		-	•	-	-	-		-	-	-	-	
Receivables	-	-	-	-	-	-		-	-	-	-	
Inventories		-	-	-	-	-	-	-	-	-	-	
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	
Infrastructure, Property, Plant & Equipment	76,371,000	78,648,416	84,276,519	113,175,600	135,659,289	138,632,478	141,614,212	144,605,017	147,609,319	150,619,898	153,635,437	156,658,32
Investment Property	-	-	-	-	-	-	-	-	-	-	-	
Intangible Assets				-	-	-	-	-	-	-	-	
Right of use assets			-	-	-	-	-	-	-	-	-	
Investments Accounted for using the equity method		· ·	-		-	-	-	-	-	-	-	
Non-current assets classified as "held for sale"		· · ·			-		-	-	-	-	-	
Other				-	-		-	-	-	-	-	
Total Non-Current Assets TOTAL ASSETS	76,371,000 86,751,000	78,648,416	84,276,519 93,114,394	113,175,600 115,740,468	135,659,289 137,545,461	138,632,478 140,776,616	141,614,212 144,041,304	144,605,017 147,347,871	147,609,319 150,700,257	150,619,898 154,093,475	153,635,437 157,528,082	156,658,32 161,008,88
IOTAL ASSETS	80,751,000	90,055,062	93,114,394	115,740,400	137,545,461	140,776,616	144,041,304	147,347,071	150,700,257	154,093,475	157,526,062	161,000,00
LIABILITIES												
Current Liabilities												
Bank Overdraft												
Payables	177,000	263,539	263,303	264,053	263,909	274,126	285,125	296,869	309,515	323,884	339,115	355,20
Income received in advance	-				-	-		- 200,000	-	-	-	000,20
Contract liabilities		1,678	2,014	20,756	20,812	2,188	2,243	2,299	2,357	2,416	2,476	2,53
Lease liabilities						-	_,	-,	-	-	-	_,
Borrowings	605,000	629,505	650,743	678,354	704.863	1,396,423	2,160,543	2,992,141	8,744,890	4,876,881	6,019,188	7,247,33
Employee benefit provisions	124,000	124,000	124,000	124,000	124,000	124,000	124,000	124,000	124,000	124,000	124,000	124,00
Other provisions	-		-		-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	
Total Current Liabilities	906,000	1,018,722	1,040,061	1,087,162	1,113,584	1,796,737	2,571,912	3,415,309	9,180,762	5,327,181	6,484,780	7,729,07
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	
Lease liabilities		-	-	-	-	-	-	-	-	-	-	
Borrowings	9,037,000	8,407,400	7,756,657	7,078,303	6,373,440	6,025,017	5,657,474	5,271,333	27,443	4,546,833	4,113,645	3,651,31
Employee benefit provisions			-	-	-	-	-	-	-	-	-	
Other provisions		-	-	-	-	-	-	-	-	-	-	
Investments Accounted for using the equity method	-	•	-	-	-	-	-	-	-	-	-	
Liabilities associated with assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	
Total Non-Current Liabilities TOTAL LIABILITIES	9,037,000	8,407,400 9,426,122	7,756,657	7,078,303 8,165,465	6,373,440 7.487.024	6,025,017	5,657,474 8,229,386	5,271,333 8,686,642	27,443 9,208,205	4,546,833 9,874,014	4,113,645 10,598,425	3,651,31 11,380,39
Net Assets	9,943,000 76.808.000	80.628.960	84,317,676	8,165,465	130,058,437	7,821,754 132,954,862	8,229,386	138,661,229	9,208,205	9,874,014	10,598,425	149,628,49
	70,000,000	00,020,900	04,317,070	137,373,003	130,030,437	132,334,002	133,011,910	130,001,229	1+1,432,032	144,213,401	140,323,037	143,020,45
EQUITY												
Retained Earnings	46,412,000	48,323,685	50,170,514	70,963,398	91,344,419	92,283,170	93,176,301	94,056,344	94,913,517	95,663,907	96,394,779	97,113,11
Revaluation Reserves	30,396,000	48,323,685	34,147,162	36,611,605	38,714,019	92,283,170 40,671,691	42,635,617	94,056,344 44,604,885	46,578,534	48,555,554	50,534,878	52,515,38
Other Reserves	30,390,000	32,303,275	34, 147, 102	30,011,005	36,714,019	+0,071,091	+2,035,017		-0,070,034	+0,000,004		52,515,50
Council Equity Interest	76,808,000	80,628,960	84,317,676	107,575,003	130.058.437	132.954.862	135,811,918	138,661,229	141.492.052	144.219.461	146.929.657	149.628.49
	10,000,000	00,020,000	04,017,070	.57,575,003	.50,050,457	.52,354,002	.55,011,318	.30,001,228	. 11,402,002	. ++,213,401	. +0, 323,037	143,020,43
Non-controlling equity interests												

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Sewer Fund: Income Statement

Yass Valley Council												
10 Year Financial Plan for the Years ending 30 June 2035												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Veers				
INCOME STATEMENT - SEWER FOND			0005/00	0000/07	0007/00	0000/00						
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
Income from Continuing Oneretions	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	1
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	2,717,000	2,753,353	2,875,956	2,996,746	3,107,626	3,216,393	3,328,967	3,445,480	3,566,072	3,690,885	3,820,066	3,953,768
User Charges & Fees	148,000	141,800	144,000	148,608	152,620	156,436	160,347	164,356	168,464	172,676	176,993	181,418
Other Revenues		· · ·	-		-		-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	2,437,000	757,295	257,988	266,244	273,432	280,268	287,275	294,457	301,818	309,363	317,098	325,025
Interest & Investment Revenue	298,000	60,000	198,676	198,676	198,676	198,676	198,676	198,676	198,676	198,676	198,676	198,676
Other Income:												
Net Gains from the Disposal of Assets	-	· ·	-		-	-		-	-	-	-	
Fair value increment on investment properties	-		-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-			-	-	-	-	-	-	-	-	
Reversal of impairment losses on receivables	-	-		-	-	-	-	-	-	-	-	
Other Income	-	-		-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	<u> </u>	<u> </u>		-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	5,600,000	3,712,448	3,476,620	3,610,274	3,732,354	3,851,772	3,975,264	4,102,968	4,235,030	4,371,600	4,512,832	4,658,886
Expenses from Continuing Operations												
Employee Benefits & On-Costs	660,000	663,143	648,219	667,665	687,695	708,326	729,576	751,463	774,007	797,227	821,144	845,778
Borrowing Costs	193,000	154,882	143,770	131,711	120,630	105,280	92,230	79,157	65,178	50,562	35,216	19,175
Materials & Contracts	870,000	851,134	1,012,213	1,060,378	1,094,503	1,127,510	1,161,482	1,196,449	1,232,438	1,269,479	1,307,601	1,346,836
Depreciation & Amortisation	863,000	888,445	927,552	1,014,083	1,058,652	1,099,885	1,140,275	1,181,675	1,224,110	1,267,606	1,312,189	1,357,887
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables		-	-	-	-	-	-	-	-	-	-	-
Other Expenses			-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses		-		-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-		-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE			-		-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-		-		-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss			-		-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,586,000	2,557,604	2,731,753	2,873,837	2,961,481	3,041,001	3,123,563	3,208,744	3,295,733	3,384,874	3,476,150	3,569,677
Operating Result from Continuing Operations	3,014,000	1,154,844	744,866	736,436	770,873	810,772	851,700	894,224	939,297	986,726	1,036,682	1,089,210
Discontinued Operations - Draft/(Leas)												
Discontinued Operations - Profit/(Loss)	<u> </u>			-	-				-			
Net Profit/(Loss) from Discontinued Operations			-	-	-	-	-	-	-	-		-
Net Operating Result for the Year	3,014,000	1,154,844	744,866	736,436	770,873	810,772	851,700	894,224	939,297	986,726	1,036,682	1,089,210
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	577.000	397,549	486.878	470,193	497.441	530,504	564.426	599,767	637.479	677.363	719,584	764,185

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Sewer Fund: Cash Flow

Yass Valley Council												
10 Year Financial Plan for the Years ending 30 June 2035												
CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projecte					
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	3,242,813	2,867,917	2,988,826	3,100,355	3,209,261	3,321,585	3,437,841	3,558,165	3,682,701	3,811,595	3,945,001
User Charges & Fees	-	295,554	143,236	147,008	151,227	155,111	158,989	162,963	167,037	171,213	175,494	179,881
Investment & Interest Revenue Received		173,686	192,580	196,694	196,462	196,250	195,776	195,551	195,314	195,067	194,807	194,536
Grants & Contributions	-	757,295	257,988	266,244	273,432	280,268	287,275	294,457	301,818	309,363	317,098	325,025
Bonds & Deposits Received	-	-	-		-		-	-	-	-	-	-
Other Payments:	-	-		-	-		-	-	-	-	-	-
		(000 4 40)	10 10 010	(667,665)	(007.005)	(700.000)	(700 570)	(754 400)	(774.007)	(707.007)	(004.444)	10.45 770
Employee Benefits & On-Costs Materials & Contracts		(663,143) (824,970)	(648,219) (1,014,453)	(1,061,048)	(687,695) (1.094,978)	(708,326) (1,127,969)	(729,576) (1,161,955)	(751,463) (1,196,935)	(774,007) (1,232,938)	(797,227) (1,269,994)	(821,144) (1,308,131)	(845,778)
Borrowing Costs		(157,850)	(146,381)	(134,440)	(123,469)	(108,270)	(94,901)	(1, 196, 933) (81, 957)	(68,115)	(1,269,994) (53,642)	(1,308,131) (38,447)	(1,347,382) (22,565)
Bonds & Deposits Refunded		(157,850)	(140,301)	(134,440)	(123,469)	(106,270)	(94,901)	(61,957)	(66,115)	(53,642)	(30,447)	(22,505)
Other												
ond.												
Net Cash provided (or used in) Operating Activities	-	2,823,385	1,652,669	1,735,618	1,815,334	1,896,325	1,977,192	2,060,457	2,147,274	2,237,481	2,331,272	2,428,719
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-		-	-	-	-	-	-	-	-	-
Sale of Investment Property	-			-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-				-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-		-		-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-			-		-	-	-	-	-	-	-
Sale of Intangible Assets	-	-			-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-				-	-	-	-	-	-	-
Sale of Disposal Groups		-			-		-	-	-	-	-	-
Deferred Debtors Receipts		-	-			-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts Payments:	-					-		-			-	-
Purchase of Investment Securities												
Purchase of Investment Property				-		-	-	-	-	-	-	
Purchase of Infrastructure, Property, Plant & Equipment		(2,025,000)	(1,065,000)	(1,099,080)	(1,128,755)	(1,156,974)	(1,185,898)	(1,215,546)	(1,245,934)	(1,277,083)	(1,309,010)	(1,341,735)
Purchase of Real Estate Assets		(2,023,000)	(1,003,000)	(1,033,000)	(1,120,733)	(1,130,374)	(1,105,050)	(1,213,340)	(1,243,334)	(1,277,003)	(1,303,010)	(1,341,733)
Purchase of Intangible Assets					-						-	
Purchase of Interests in Joint Ventures & Associates	-		-		-	-		-			-	-
Deferred Debtors & Advances Made					-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-			-	-	-	-	-	-	-	-
Other Investing Activity Payments	-			-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities		(2,025,000)	(1,065,000)	(1,099,080)	(1,128,755)	(1,156,974)	(1,185,898)	(1,215,546)	(1,245,934)	(1,277,083)	(1,309,010)	(1,341,735)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(254,298)	(265,411)	(277,470)	(288,550)	(303,900)	(271,507)	(284,580)	(298,559)	(313,176)	(328,522)	(344,562)
Repayment of lease liabilities (principal repayments)	-			-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities		(254,298)	(265,411)	(277,470)	(288,550)	(303,900)	(271,507)	(284,580)	(298,559)	(313,176)	(328,522)	(344,562)
Net Increase/(Decrease) in Cash & Cash Equivalents		544,087	322,258	359,069	398,029	435,451	519,787	560,331	602,781	647,223	693,740	742,421
plus: Cash & Cash Equivalents - beginning of year		4,283,000	4,827,087	5,149,345	5,508,414	5,906,443	6,341,893	6,861,680	7,422,011	8,024,791	8,672,014	9,365,754
Cash & Cash Equivalents - end of the year	· · · · ·	4,827,087	5,149,345	5,508,414	5,906,443	6,341,893	6,861,680	7,422,011	8,024,791	8,672,014	9,365,754	10,108,175
Cash & Cash Equivalents - end of the year	4,283,000	4,827,087	5,149,345	5,508,414	5,906,443	6,341,893	6,861,680	7,422,011	8,024,791	8,672,014	9,365,754	10,108,175
Investments - end of the year	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000
Cash, Cash Equivalents & Investments - end of the year	6,731,000	7,275,087	7,597,345	7,956,414	8,354,443	8,789,893	9,309,680	9,870,011	10,472,791	11,120,014	11,813,754	12,556,175
Representing:												
- External Restrictions	2,448,000	2,484,720	2,534,414	2,585,103	2,636,805	2,689,541	2,743,332	2,798,198	2,854,162	2,911,246	2,969,470	3,028,860
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	4,283,000	4,790,367	5,062,931	5,371,311	5,717,638 8,354,443	6,100,352	6,566,348	7,071,812	7,618,629	8,208,768	8,844,283	9,527,315
		7,275,087	7,597,345	7,956,414		8,789,893	9,309,680	9.870.011	10.472.791	11.120.014	11,813,754	12,556,175

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Sewer Fund: Balance sheet

Yass Valley Council												
10 Year Financial Plan for the Years ending 30 June 2035												
BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projecte	d Years				
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$	S	s	S	s	S	s	s	S	\$	\$	5
ASSETS						· · · ·						
Current Assets												
Cash & Cash Equivalents	4,283,000	4,827,087	5,149,345	5,508,414	5,906,443	6,341,893	6,861,680	7,422,011	8,024,791	8,672,014	9,365,754	10,108,175
Investments	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000	2,448,000
Receivables	1,023,000	266,101	280,999	292,501	303,379	314,262	325,902	338,059	350,755	364,010	377,848	392,292
Inventories	-	-		-	-	-		-	-	-	-	-
Contract assets and contract cost assets		-	-	-	-	-	-	-	-	-	-	-
Other	38,000	11,835	14,075	14,745	15,220	15,679	16,151	16,637	17,138	17,653	18,183	18,728
Non-current assets classified as "held for sale"	-	-	-	-		-	-	-	-	-	-	-
Total Current Assets	7,792,000	7,553,023	7,892,419	8,263,660	8,673,042	9,119,834	9,651,734	10,224,707	10,840,684	11,501,677	12,209,785	12,967,195
Non-Current Assets												
Investments	-				- 1	-		-	-	-	-	-
Receivables	•	•	•		-	-	-	-	-	-	-	-
Inventories	•	· · ·	· ·	- 1	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	
Infrastructure, Property, Plant & Equipment	38,818,000	40,925,005	41,996,619	43,328,697	44,460,186	45,503,153	46,535,250	47,555,602	48,563,299	49,557,393	50,536,897	51,500,781
Investment Property		-		-		-	-	-	-	-	-	-
Intangible Assets		-		· ·		-	-	-	-	-	-	-
Right of use assets	-	-		-			-	-	-	-	-	
Investments Accounted for using the equity method					-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"		-	-		-		-		-	-	-	
Other	38.818.000	40.005.005	41.996.619	43.328.697	-	45.503.153	46.535.250	-	48.563.299	49.557.393	-	-
Total Non-Current Assets TOTAL ASSETS	46,610,000	40,925,005	41,996,619	43,328,697 51,592,357	44,460,186 53,133,227	45,503,153 54,622,988	46,535,250 56.186.984	47,555,602 57,780,308	48,563,299 59,403,983	49,557,393 61,059,070	50,536,897 62,746,681	51,500,781 64,467,976
IOTAL ASSETS	40,010,000	40,470,020	49,009,039	51,552,557	33,133,227	34,022,900	30, 180, 384	57,780,308	39,403,903	01,039,070	02,740,001	04,407,970
LIABILITIES												
Current Liabilities												
Bank Overdraft												
Payables	34.000	31.033	28,422	25,692	22.854	19.865	17.194	14.394	11.457	8,377	5,145	1.756
Income received in advance	01,000	01,000	20, 122	20,002	22,001	10,000	-			0,011	0,110	1,100
Contract liabilities							-	-			-	
Lease liabilities							-	-			-	
Borrowings	254,000	265,411	277,470	288,550	303,900	271,507	284,580	298,559	313,176	328,522	344,562	178,464
Employee benefit provisions	268,000	268,000	268,000	268,000	268,000	268,000	268,000	268,000	268,000	268,000	268,000	268,000
Other provisions	-	200,000	-	-	-	-	-	-	-	-	-	200,000
Liabilities associated with assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	556,000	564,444	573,892	582,243	594,754	559,372	569,774	580,954	592,633	604,898	617,707	448,220
Non-Current Liabilities												
Payables	-	-		-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,155,000	2,889,291	2,611,821	2,323,271	2,019,371	1,747,864	1,463,284	1,164,724	851,549	523,027	178,464	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	3,155,000	2,889,291	2,611,821	2,323,271	2,019,371	1,747,864	1,463,284	1,164,724	851,549	523,027	178,464	-
TOTAL LIABILITIES Net Assets	3,711,000 42,899,000	3,453,735 45,024,294	3,185,713 46,703,326	2,905,514 48,686,843	2,614,125 50,519,102	2,307,236 52,315,752	2,033,058 54,153,926	1,745,678 56,034,631	1,444,182 57,959,801	1,127,925 59,931,144	796,171 61,950,510	448,220 64,019,756
EQUITY												
Retained Earnings	27,480,000	28,634,844	29,379,710	30,116,146	30,887,020	31,697,791	32,549,492	33,443,716	34,383,013	35,369,739	36,406,421	37,495,631
Revaluation Reserves	15,419,000	16,389,450	17,323,616	18,570,696	19,632,082	20,617,961	21,604,434	22,590,915	23,576,788	24,561,405	25,544,088	26,524,125
Other Reserves	-		-	-	-	-	-	-	-	-	-	-
			46,703,326	48,686,843	50,519,102	52,315,752	54,153,926	56,034,631	57,959,801	59,931,144	61,950,510	64,019,756
Council Equity Interest Non-controlling equity interests	42,899,000	45,024,294	40,703,320	40,000,043	50,519,102	52,515,752	34,133,320	30,034,031	51,353,001	39,931,144	01,350,510	0.,0.0,000

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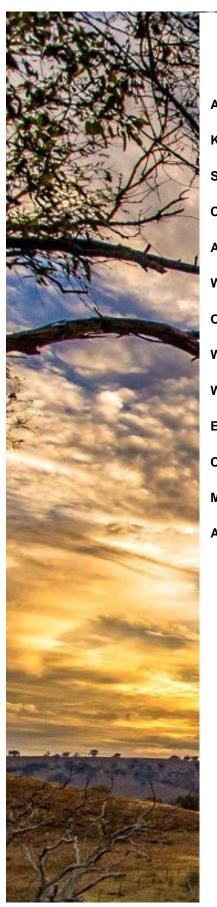


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Approval History

Stage	Date
Version 1.1	11 December 2023
Version 1.2	11 January 2024
Version 1.3	15 March 2024
Version 1.4	ТВА

Message From the Chief Executive Officer

I am pleased to present Yass Valley Council's revised Workforce Management Strategy for 2026.

The Workforce Management Strategy is a key element of Council's Integrated Reporting and Planning (IP&R) Framework, with links to the Council's Community Strategic Plan 2042 and Delivery Program 2022 to 2026.

Council employs a large number of people across a wide variety of disciplines and professions to effectively and efficiently deliver local government services at a grass-roots level. Council understands our most valuable asset is our workforce, providing and maintaining the many facilities and services our local community enjoys.

The success of our Council is driven by the skills and dedication of our people. Council provides quality leadership and continuous development programs across the organisation.

The Yass Valley Council Workforce Management Strategy provides the strategic direction in response to the complexities surrounding our ever-evolving workforce challenges. This strategy is an important tool, providing direction to Council to ensure the right people, with the right capabilities are in the right place at the right time.

Key workforce challenges include:

- Meeting increasing community expectations around service-delivery and scope.
- Improving alignment between our culture and strategy
- Support staff to transition to the future of work and the future workplace
- Attracting skills and talent in a more competitive labour market by becoming an employer of choice
- Addressing workforce ageing
- Addressing skills shortages
- And improving productivity and organisational systems to ensure community value for money.

Our Workforce Management Strategy aims to position Council to respond to these challenges in a planned and strategic manner. The strategy details activities and initiatives to help shape our workforce as we position the organisation to realise its potential by embracing innovation and embedding the vision of Council as progressive, accountable and responsive.

Gayleen Burley
Chief Executive Officer

Acknowledgement of Country

Yass Valley Council recognises the traditional custodians of the land, the Ngunnawal and Wiradjuri people, and acknowledges the Elders of the community and their descendants.

Key Documents

- Yass Valley Community Strategic Plan 2042
- Delivery Program 2025 to 2029
- Long Term Financial Plan 2025-2035
- Asset Management Strategy 2025-2029
- Disability Inclusion Action Plan 2024-2026
- Local Government State Award 2023

Council documents can be accessed on Council's website.

Strategic Direction

Council aims to become an organisation:

- which is an employer of choice,
- where the employee Values are imbedded in our workforce,
- where employees are respected by the local community, and
- that has adequate resource to provide the services desired by the community.

Council Values

Collaboration	Collaboration Moving Forwards Together
Service	Service Delivering for Everyone
Sustainability	Sustainability Thinking about Tomorrow
Integrity	Integrity Being Respectful & Honest
Accountability	Accountability Taking Responsibility

About this Plan

Yass Valley Council, like all other councils in NSW, operates within an Integrated Planning and Reporting Framework (IPR) established by State Government.

This framework requires preparation and adoption of the following plans to assist councils in their ongoing delivery of services to residents and ratepayers:

- The long-term vision for the Community (Yass Valley Community Strategic Plan 2042)
- What Council will deliver to get there (Delivery Program, Operational Plan and Resourcing Strategy)
- How progress towards the vision is measured (Quarterly, Annual and End-of-Term Reporting)

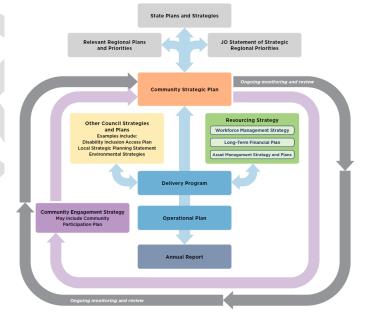
The Yass Community Strategic Plan 2042 provides a vehicle for the community to express its long-term vision. The Delivery Program and Operational Plan provide the actions and initiatives to deliver on this.

However, these aspirations will not be achieved without sufficient resources – time, money, assets and people – to carry them out. The Resourcing Strategy is a critical link when it comes to translating strategic objectives into actions. The Workforce Management Strategy forms a key component of Council's Resourcing Strategy by ensuring Council has the right people, skills, leadership and culture to drive effective and efficient delivery of Council's services and projects.

Yass Valley Council's Workforce Management Strategy is a four-year plan, reviewed annually, that aim to shape the capacity and capability of the workforce to achieve Council's strategic goals and objectives.

The Workforce Management Strategy will

- Identify current and predicted workforce issues, and outline how we are going to address these problems to achieve the Council's Delivery Program.
- Assist with shaping our workforce to ensure it can deliver current organisational objectives and future requirements in alignment with our Community Strategic Plan.
- Provide activities and initiatives that may have an impact on Council's Long Term Financial Plan.



OLG IP&R Framework

What is Workforce Planning?

"Workforce planning is an integrated and systematic process of shaping the workforce to ensure it is capable of delivering current organisational objectives and future requirements"¹

The Workforce Management Strategy aims to ensure the right people are available to deliver the Community Strategic Plan, Delivery Program and Operational Plan and that Council's workforce is appropriate, productive, skilled.

By approaching workforce planning in a strategic way, several aims and statutory requirements can be addressed in a single process to ensure that all aspects of Council's operations are appropriate and effective.

The benefits of ensuring a diverse workforce include improved communication and better understanding of the issues affecting local communities. A diverse workforce also maximises the pool of workers from which to address the issues facing councils such as skills shortages, ageing workforce and business succession planning, as well as invigorating local communities and economies.

Review cycle

The Workforce Management Strategy will be reviewed annually by Councils Executive Management Team, in line with the Operational Plan, to ensure it continues to meet future workforce and capability needs.



¹ Source: Australian National Audit Office 2004

Our Organisation

Yass Valley Council (Council) is managed by the Chief Executive Officer and three Directors. Council is the largest single employer in the Yass Valley local government area with approximately 180 employees working across three Directorates.



The Infrastructure & Assets Directorate is

responsible for the following functions:

• Parks and Gardens

Road Safety

Water and Sewer

Road Infrastructure

Waste and Recycling

Facilities and Building management

Chief Executive Officer Gayleen Burley



Acting Director Corporate & Community

Peta Gardiner

The Corporate & Community Directorate is responsible for the following functions:

- Finance
- Information Technology
- Customer Service
- Organisational Development
- Governance
- Media and Communications
- Library Services
- Community and Economic Development



Director Infrastructure & Assets Nathan Cooke



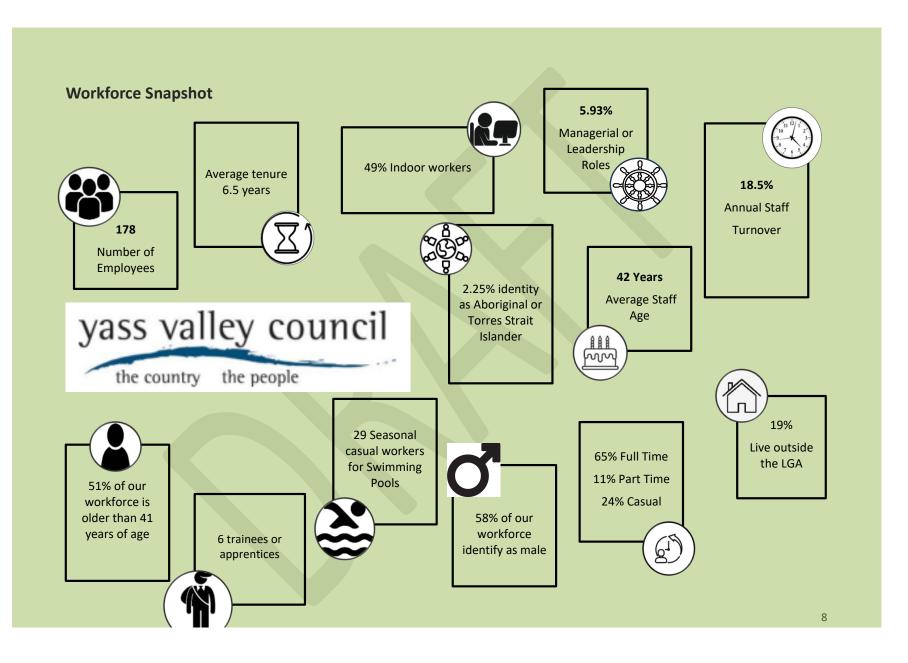
Director Planning & Environment

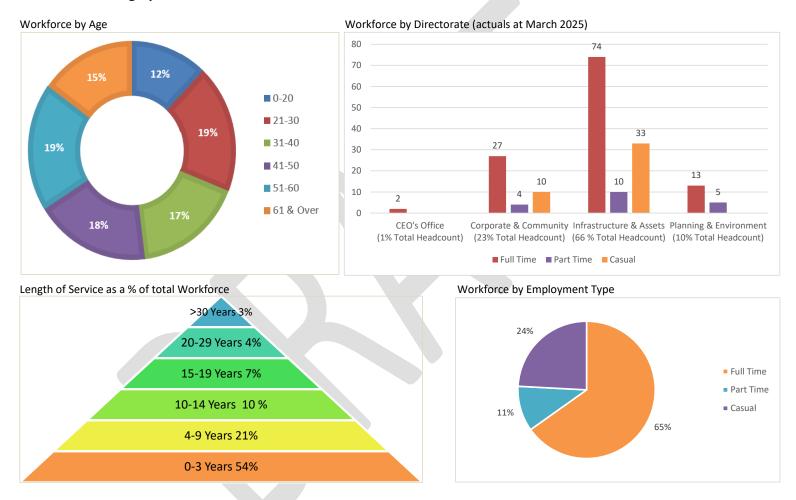
Julie Costa

The Planning & Environment Directorate is responsible for the following functions:

- Strategic Planning
- Development Control
- Compliance and Public Health
- Animal Control
- Recreational Asset

7





Workforce Demographics

9

External Environment

In planning our workforce needs into the future, it is critical to identify and understand factors influencing the external environment, and therefore, impacting on Council's workforce. Scanning the external environment entails obtaining information on the business environments in which Yass Valley Council is operating. It is a process of considering what will affect Council's ability to provide services.

Key Statistics



Yass Valley has a land area of 3995 square km with a population density of 4.42 persons per square km. The Yass Valley Council area is predominantly rural, with a township at Yass and villages at Binalong, Bookham, Bowning, Gundaroo, Murrumbateman, Sutton and Wee Jasper. Economy ID reports that Rural land is used largely for agriculture, particularly sheep grazing². Of note is Yass Valley's exceptional Wine industry.

The Yass Valley LGA has a broad economic base with 5568 people employed across all industry sectors. Analysis of the employment status (as a percentage of the labour force) in Yass Valley Council area in 2021 compared to Regional NSW shows that there was a higher proportion in employment, and a lower proportion unemployed. Overall, 97.2% of the labour force was employed, and 2.8% unemployed, compared with 95.4% and 4.6% respectively for Regional NSW. The greatest number 23.9% are employed in Construction, 12.7% in Agriculture, Forestry and Fishing and 10.5% in the Health Care and Social Assistance sector. These sectors account for the employment of almost half of the entire Yass Valley labour force³.

Workers employed in the Yass Valley :

- generally do not hold a qualification. The percentage of local workers who do hold a qualification is lower that the whole of NSW. This means that we have less qualified people working within the Yass Valley. This increases the difficulty for Yass Valley Council to recruit to professional roles which require qualifications.
- and live outside the area make up 22.8% of the total workforce. These people travel predominantly (11.7%) from the ACT, with the remainder travelling from a range of other Southern Tablelands LGA's including Upper Lachlan, Goulburn Mulwarre, Hilltops, Queanbeyan-Palerang.

The Australian Bureau of Statistics (ABS) 2021 Census data for Yass Valley Local Government Area (LGA):

- The Yass Valley population forecast for 2026 is 19,262 and is forecast to grow to 27,230 by 2036⁴.
- Our resident population is evenly split between Males (49.2%) and Females (50.8%), where Council has 58% of its workforce that identify as Male.
- The portion of Council employees who identify as Aboriginal and Torres Strait Islanders is 2.25%, while across the LGA they are 3.2% of the LGA population.
- 10.9% of the Yass Valley population were born in Overseas. The most common countries of birth outside Australia were the United Kingdom 4.1%, New Zealand 1.0% and United States of America 0.5%.

² Data is derived from the most recent Australian census in 2021

³ Data is derived from the most recent Australian census in 2021

⁴ https://forecast.id.com.au/yass-valley/population-summary

Challenges and Activities

Council has workforce challenges that are common to many regional Councils and some challenges that are unique to our organisation. Between 2025 to 2029 Council will be required to maintain current services, while operating in an environment where budget and resources are tightly managed. An increase in community expectation and growth, and changes to grant funding is placing pressure on Councils workforce to become more strategic with its resources, ultimately, we need to do more with less.

Yass Valley Council's recruitment experience has identified significant challenges attracting suitably qualified applicants especially in professional roles. This is a common challenge across Local Governments in Australia. The 2022 Local Government Workforce Skills and Capability Survey⁵ prepared by the Australian Local Government Association, provides insights into the workforce profile of local government. Not only did the report demonstrate evidence of an ageing Local Government workforce, it revealed insights into how the sector is facing a decline in participation levels of workers under 30 years old and major skills shortages.

It issues of skill shortages and the competition for talent feature across several key occupational areas. These include Accountants, Environmental Health Officers, Planners and Engineers. Operational and Trade occupation skills shortages include supervisors/team leaders, labourers, customer service officers and truck drivers. Competition for skilled staff is expected to increase as the Yass Valley grows, this will requiring a stronger focus on attraction and retention.

The NSW Local Government Workforce and Future Skills Report released in 2022 provides further insights into the workforce challenges facing the NSW local Government Sector. Holistically these challenges include:

- Improving workforce planning and development
- Promoting local government as a place-based employer
- Retaining and attracting a diverse workforce
- Creating a contemporary workplace
- Investing in skills
- Improving productivity and leveraging technology
- Maximising management and leadership
- Implementation and collaboration.

Regional and remote local government face a unique range of workforce challenges particular to their location, size, and constrained growth. These key workforce issues facing regional councils:

- Inability to compete with the private sector on remuneration
- Lack of suitably qualified and experienced applicants
- High demand across the labour market for specific occupations
- Shortage of skilled locals limited talent pool
- Competition hard to recruit skilled and experienced staff
- Lack of opportunity for career progression particularly in small councils
- Regional/remote location lack of facilities/housing.

Yass Valley Council's experience reflects the challenges outlined above. Coupled with the instability across the workforce, Council faces the additional challenge of implementing innovative systems and processes while acknowledging its ageing workforce. The challenge to digitize and implement technological change a key focus to create efficiencies and improve service delivery.

⁵ https://alga.com.au/app/uploads/2022-Local-Government-Workforce-Skills-and-Capability-Survey-National-Report.pdf



ey Area 1: Employee Attraction and Retention

ouncil aims to be a preferred employer within the local community and beyond, through the creation of a welcoming and inclusive workplace, and the ovision of innovative employee benefits that attract new employees and retain existing employees.

ne ability of Local Government to attract and retain professionals continues to be a key challenge. In Yass Valley's case this is due to the proximity to anberra and other large regional councils.

ouncil has a number of employees who will be retiring, or transitioning to retirement, over the next decade. It is increasingly important to retain talented ature aged workers in sectors of the workforce to complement the younger less experienced workforce and to retain corporate knowledge.

iocus Activities		Measure(s)	Responsibility	Completion Date
Attraction and Retention	Development a Strategic Workforce Management Plan.	Development of a Strategic Workforce Management Plan and updated organisational structure in collaboration with the leadership team that aligns with Council's IP&R documents.	HR Team in consultation with leadership team	April/May 2026
	Improve Council HR practices and related policy and process.	Complete a review of HR policies and practices to ensure that they are fit for purpose, align with the award and reflect a modern workplace/HR standards suitable for a Local Government organisation.	HR Team in consultation with leadership team	Oct/Nov 2025
	Refining recruitment and on-boarding processes.	Suggestions for improvement incorporated into end-to-end online recruitment and on-boarding process. Such as updated Careers at Council website that promotes the benefits of working in Local Government, promotion of the Veteran's Employment Program and Defence Reserve Service Leave, Disability and accessibility inclusion adjustments. Positive feedback on process and ease of use.	HR Team	March 2026
	Leverage recruiting agencies to assist with hard to fill positions.	Successfully filling in demand and hard to fill positions with high-quality candidates.	HR Team with recommendations from EMT	Ongoing
	Analyse the use of social media to attract and recruit and adjust as needed.	Improved engagement with job seekers via social media platforms including Facebook and Linkedin . Increased audience and potential candidates.	HR Team in consultation with Media & Communications team	Ongoing

o address the key area of Employee Recruitment and Retention a list of activities to be implemented in the timeframe have been identified.

iocus Activities		Measure(s)	Responsibility	Completion Date	
	Reduce precarious employment arrangements across Council's workforce.	Limit the use of term appointments and casual labour to exceptional circumstances and to assist with short term shortages to meet the delivery of major projects.	HR Team in consultation with Managers and Directors	Ongoing	
	Review Salary System	Comparison of salaries in surrounding Councils and the ACT. Participate in benchmarking data from LGNSW	HR Team in conjunction with Director Corporate & Community	June 2026	
	Analyse recruitment advertising to ensure maximum exposure.	Continue to review and revise advertising to increase the number of suitable applicants per job.	HR Team	Ongoing	
	Promote the new Council Administration Building.	Updated advertisements to promote the new Council Administration Building that will include open office spaces for collaboration, meeting rooms, an employee kitchen, outdoor seating area, and increased free parking spaces. Promote the benefits of the new Council Administration Building to staff, with a view to improve collaboration and feedback loops.	HR Team	Ongoing	
ustainable vorkforce	Facilitate flexible work arrangements.	Provide support to Managers to promote opportunities for flexible work arrangements including part-time hours and working from home.	HR Team in conjunction with Managers and Directors	Ongoing	
	Review systems to ensure a smooth transition of skills and knowledge for the future.	Payroll Implementation of online Payroll & Leave management system in consultation with HR. Performance Management process implemented in consultation with Managers.	HR Team in consultation with leadership team	Ongoing	
	Develop Transition to Retirement process	Provide opportunities for staff to wanting to transition to retirement in accordance with the Local Government (State) Award provisions.	HR Team in consultation with Managers and Directors	June 2026	
Regional Collaboration	Network to enable HR collaboration across Local Government Councils in close proximity. Identify and explore opportunities to share resources within the HR industry and with external organisations, such as Canberra Region Joint Organisation (CRJO), LG NSW, HR events	Regularly attend CRJO meetings and collaborate with other LG agencies.	HR Team	Ongoing	
uccession lanning	Ensure skills and grade progression criteria are up to date.	Identify capabilities and development needs for employee progression in consultation with Managers.	HR Team in consultation with Managers.	Ongoing	
-	Develop process for staff to access opportunities to develop skills and capabilities	Identify program for employee to act in higher graded roles and temporary transfer arrangements in consultation with Managers.	HR Team in consultation with Managers.	Ongoing	

ocus	Activities	Measure(s)	Responsibility	Completion
				Date
	Develop coaching / mentoring opportunities for	Review coaching and mentoring requirements.	HR team in consultation with	2025/2026
	transfer of corporate knowledge in consultation		Managers.	
	with Managers.			

ey Area 2: Employee Training, Learning and Development

buncil aims to identify and align needs of in terms of the capabilities it requires to deliver services and provide appropriate development of employees to hsure individuals have those capabilities to deliver the services accordingly. Council will continue to invest in building capability in its staff by continuing to locate funding for training and learning activities. Appropriate learning and development initiatives will continue to be implemented to maintain Council's ngoing commitment to developing its people.

o address the key area of employee training, learning and development a list of activities to be implemented in the timeframe have been identified.

ocus	Activities	Measures	Responsibility	Target Date
dentify Jevelopment Needs and	Develop Learning and Development Strategy	Training needs analysis completed for all positions Training Plan updated annually. Training Calendar reviewed and updated yearly.	HR Team in consultation with Managers and Directors	Ongoing
orovide development opportunities	Develop LMS to track position compliance requirements. Implement a Learning Management System to deliver and track employee development needs. Identify categories of learning and development across the organisation: essential for all; required for the role; capabilities and competencies	HR System implemented with ongoing tracking on employee development needs. HR System updated with ongoing tracking of compliance requirements and licences. Provide access and reporting for Managers and EMT.	HR team	Ongoing
	Support Managers and Directors to provide tertiary education assistance for staff acquisition of formal qualifications in identified specific key roles.	Facilitate the process and tracking the budget for providing tertiary education assistance.	HR Team	Ongoing
	Actively promote, communicate and provide a diverse range of career development opportunities for all staff.	Learning & Development face to face courses promoted. Mandatory Learning & Development courses part	HR Team	Ongoing
	Provide opportunities for development of management and leadership capabilities including mentoring and cross training	of induction and all staff required to complete annual refresher courses for compliance requirements.		
	Develop performance management framework for all staff.	Investigate options for design and implementation of a performance management framework.	HR Team in conjunction with Directors	2026

ocus	Activities	Measures	Responsibility	Target Date
Intry Level	Continue to address skills shortages with programs that "grow	Management and support for both managers and	HR Team	2025
rograms	our own" including entry level programs such as trainees and	apprentices or trainees.		
	apprentices. Strengthen relationships with educational facilities	Regular engagement with local educational		
	to highlight employment opportunities and school work	facilities and attend careers information days such		
	experience opportunities and participate in careers information	as Tafe Job Skills Fair.		
	days.			

ey Area 3: Workplace Health & Safety

ouncil's Executive Management support a commitment to Work Health and Safety. Council is committed to the prevention of work-related injury and ness, through the provision of safe and healthy work environments

o address the key area of Workplace Health & Safety (WHS) a list of activities to be implemented in the timeframe have been identified.

ocus	Activities	Measures	Responsibility	Target Date
Gafety leadership at ill levels Consultation and communication Risk Management	Build awareness of responsibility and accountability for a safe and healthy workplace.	Develop a face to face training program with questionnaires. WHS Awareness online course is part of induction process. All staff required to complete annual refresher.	WHS to develop All Council officers are responsible to participate.	December 2025
Promote Positive Safety Culture Health & Wellbeing nitiatives njury Management	Organisation training plan developed and aligned with positions descriptions. Providing training to empower staff with the knowledge to undertake safe work practices. Support for the workplace WHS Committee.	WHS Training implemented in line with regulatory requirements. Regular WHS Committee	HR Team in consultation with WHS Team. Leadership in consultation	Ongoing
Return to Work		meetings held.	with WHS Team	ongoing
programs	Promotion of WHS, health & wellbeing, and assistance programs through staff newsletters, notice boards, and emails.	Renewed safety & wellbeing program delivered across Council	HR and WHS Team in consultation with Leadership Team	Ongoing
	Develop and implement WHS Management System.	Commence development of WHS Management System	WHS Team in consultation with Leadership Team	Completed 2026
	Increase WHS considerations when making procurement decisions.	Checklist designed and implemented	Managers in consultation with WHS	Ongoing

Measuring Success

The success of the Workforce Management Strategy depends on continuous monitoring, evaluation, and adjustment.

The Monitoring and Review Framework below ensures that progress is tracked against objectives and that necessary adjustments are made to stay aligned with emerging challenges and opportunities.

Key Performance Indicators

To assess the effectiveness of the strategy, the following KPIs will be tracked:

Recruitment & Retention Metrics

- Time-to-fill key positions
- Staff turnover rates
- Retention of trainees and apprentices
- Number of hires from underrepresented groups (e.g., CALD, Indigenous)

Staff Development & Training

- Percentage of staff completing training programs
- Employee satisfaction with training and development opportunities
- Number of Internal promotions and career development outcomes
- Percentage of performance reviews completed across the workforce

Workplace Culture & Employee Engagement

- Results from employee engagement surveys
- Wellbeing program participation
- Absenteeism rates

Annual Review Process

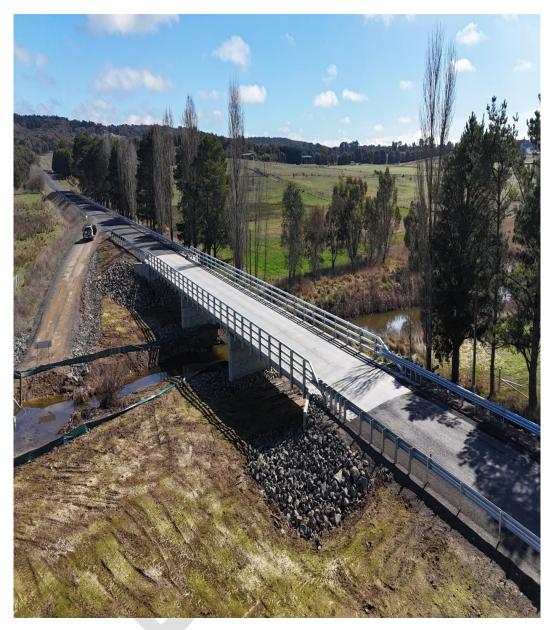
The strategy will be reviewed annually to evaluate its effectiveness and ensure that Council is meeting its workforce needs. The review process will include feedback from staff, department heads, and key stakeholders.

Adjustments and Updates to the strategy will be based on the review findings, the strategy may be adjusted, including:

- Resource allocation: review budgets to support recruitment, training, or technology needs.
- Policy changes: Updating work arrangements or adjusting the scope of professional development programs.

The Council will continue to monitor regional workforce trends, including:

- Changes in housing affordability and its impact on staff relocation and retention.
- Economic trends that affect job availability in Canberra and surrounding regions.
- Changes in technological needs and the required workforce skills.



Back Creek Road Gundaroo - replacement of low-level crossing in 2023-24. Part funded under the Bridge Renewal Program.

Draft Asset Management Strategy – 2025-2035

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Introduction

Council and Community Assets

Council, on behalf of the Yass Valley Community, manages a large portfolio of community assets required to deliver a wide range of services to the community. These assets represent a large part of the Council budget and require close management to ensure they are maintained, renewed, and upgraded in an affordable manner that delivers the agreed level of service to the community.

Council's assets include roads, bridges, footpaths, stormwater, water, wastewater (sewerage), parks and recreation areas, public buildings and waste. Their lifecycle and condition can be difficult to determine and are subject to the impacts of adverse climatic conditions and natural disasters. The lifecycle costs of these assets can be large and difficult to determine and often the financing of works goes through peaks and troughs as grants become available.

Council's responsibility for the operation, maintenance, renewal, and upgrading of community assets places a significant burden on its budget. To ensure that Council maintains a sustainable asset base, detailed analysis and difficult decision making are required.

Asset Classes

To better enable Council to effectively manage assets, asset classes are used to divide assets into groups of similar assets. Council will manage its assets in the following classes:

- Operational Land
- Community Land
- Land Under Roads
- Roads and Bridges, including roadside footpaths
- Storm Water Drainage
- Facilities and Buildings and Other Structures
- Parks and Recreations
- Swimming Pools and Caravan Park
- Cemeteries
- Waste
- Vehicle Fleet
- Water Supply, and
- Waste Water (Sewerage)

Funding for Council managed assets is divided between four funds: General, Waste, Water and Sewer. Asset Management Plans will be completed for all asset classes in the General and Waste Funds and reviewed in accordance with the annual budget cycle.

Asset management plans for the Water Supply and Sewerage asset classes will be completed as part of the 4 yearly requirements to complete an Integrated Water Cycle Management Plan and are financed and managed in accordance with the *Water Management Act 2000*. The funding for these services is provided through a combination of access and user charges in accordance with the *Best Practice Pricing Guidelines*. The information pertaining to the asset management of these assets is therefore not duplicated within this Asset Management Strategy. Within Council, asset management is the responsibility of the Asset Owner. The Asset Owner is the Business Unit Manager responsible for the Asset Class. Asset Owners are:

- Manager Engineering Services
 - $\circ \quad \text{Land Under Roads}$
 - Roads and Bridges
 - $\circ \quad \text{Storm Water Drainage} \\$
- Manager Facilities and Waste Services
 - o Operational Land
 - o Community Land
 - o Facilities and Buildings and Other Structures
 - o Waste
 - o Cemeteries
 - Vehicle Fleet
 - Recreational Assets
 - $\circ \quad \text{Parks and Recreation} \quad$
 - Swimming Pools and Caravan Park
- Manager Water and Wastewater
 - o Water Supply
 - Waste Water (Sewerage)

Asset Management Challenges and Risks

Funding

Funding for Council's General Fund is subject to the constraints of rate pegging, which is set annually by the Independent Pricing and Regulatory Tribunal (IPART). The rate pegging amount is often set at a rate below the rate of actual cost of operations and maintenance, and capital construction increases, all which are influenced by aspects such as the cost of labour, materials, energy, increasing community expectations and higher standards (e.g., work, health and safety, environmental approvals, disability inclusion) which all increase the cost of undertaking works.

State and Federal Government continue to cost shift services to Council. In 2021/22 it had been estimated that cost shifting added \$1.36B per annum or \$460 per ratepayer per year. (Cost Shifting 2023: How State Costs Eat Council Rates – Morrison Low).

Growth

The Yass Valley is currently experiencing significant growth and as a result many of the current assets managed by Council are no longer appropriate for the needs of the community. The Yass Valley Settlement Strategy notes that most of the growth in the Yass Valley will be because of the increased demand for a rural lifestyle of people working in the Australian Capital Territory (ACT). The duplication of the Barton Highway and the reduced travel times will result in development along the Barton Highway corridor, particularly in Murrumbateman and Yass.

Many areas of the Yass Valley that were once rural, experienced little traffic, and had minimal population have been sub-divided into smaller farms and rural-residential areas where commuters from the ACT are now using roads daily that were once only used on a weekly basis. New subdivisions in the towns and villages are also placing increased demand on the road network not accounted for in a single development which will need addressing in the coming years as the population of commuters continues to grow.

Development within the villages and townships has led to the need for additional community parks and recreational assets, as house yards have become smaller and community recreation has become more popular. Historically, these have been provided by Council, however, due to the current growth, new larger developments are also providing parks which are handed over to Council to manage. The existing sports fields are reaching capacity and demand for increased maintenance and usage has placed additional demand on Council's resources.

The new Parkwood Development has the potential to double the current population of Yass Valley LGA and the impact of this on Council's asset base, maintenance requirements remains unclear and has not been included in this version of the Asset Management Strategy.

Aging Assets

Most Council managed buildings are old and suffer from minimal maintenance and renewal over an extended period due to budget limitations of small councils. This has resulted in a significant backlog of maintenance and renewal, with some buildings, most notably the Yass Soldiers Memorial Hall (including the library) and the Council Chambers and Offices, now below the standards expected by the community and not meeting modern safety requirements or the increased community demands for provision of services. The Swimming Pool and Caravan Park are also reaching the end of their serviceable life and will require significant upgrades within the next ten years, this is a particular risk for the swimming pool as a leak is likely to be expensive to fix and shut the pool for a significant period.

The Yass Water Treatment Plant, currently the subject of the Water Treatment Plant Upgrade Project, is also reaching the end of its serviceable life and requires an upgrade of the electrical and mechanical control systems in addition to the improvements needed in process to provide high quality water on a consistent basis.

Resilience

All Council Assets are subject to a wide range of potential hazards from the environment. Fires, floods, extended drought, persistent wet weather, and storms are all likely to impact on how Council manages and delivers services to the community.

Council's water and sewer network relies heavily on communications and electrical power infrastructure to ensure that it can continue to provide services to the community. These assets require back up power and communication capabilities. This will only be a short-term solution. Council will continue to work with service providers to ensure resilience of supply.

Council's road and bridge network is also subject to reduced service and damage from a wide range of environmental impacts. This may include destruction of the asset, blocking of bridges, degradation of the road wearing surface through rutting or potholes or large washouts, and blocking of roads by fallen branches or trees. The future needs of the road network, including bridge upgrades, upgrades to drainage, and maintenance strategies will consider the extreme event environmental impacts on the ability of Council to conduct maintenance and repair works, as well as the likelihood of damage and failure of the network. It is not likely that Council will have the resources to complete all works needed in a timely manner. Maintenance and repair works will need to be prioritised and upgrade works will need to be funded through grants.

Community and Work Health & Safety

All asset management will consider the increased demands placed on Council to provide a safe environment for the Community and Council Staff. The continued increase in requirements for safety will place an increased demand on resources to upgrade and maintain assets. All Council community assets, such as: pools, community halls, and the Council administration building, are of a significant age and do not meet all modern fire and safety standards. These will need to be continually upgraded to meet the base level requirements for fire safety and access. Prioritisation will be used where funding is not available for the completion of all works needed. This may reduce the level of service provided to the community and may see restricted use of some assets until upgrades can be completed.

Transport network upgrades for safety of pedestrian and vehicular traffic will also require prioritised funding. Safety and condition analysis of the network will be completed using Transport for New South Wales (TfNSW) tools and road safety guidelines. This analysis will then be used to prioritise Council and Grant funding.

Water Supply

Water supply from the Yass Water Treatment Plant and the Yass Water Supply Network has been the cause of significant community concern for several years. The quality of water delivered to households can vary significantly, and while only minimal safety issues have been identified, colour and odour can still be an issue. The Yass Water Treatment Plant Upgrade Project is ongoing and aims to deliver more consistent, higher quality water. Council has secured \$39M in grants to undertake this upgrade over the next 4 years.

To improve water quality the upgrade project will need to be supplemented with an upgrade and cleaning programme for the water supply network, including new trunk mains and cleaning of several areas of the network to remove built up of mineral deposits.

In addition Council's ongoing growth is currently significantly restricted by water supply limitations and significant work is being undertaken to source a secure alternate bulk water supply including investigating a pipeline from the ACT.

Changing Community Expectations

As more residents in the Yass Valley either work in the ACT or have moved to the Yass Valley from larger metropolitan areas the expectations of the services provided by Council are changing. This is most evident in the increased demand for recreation assets such as playgrounds, parks, sporting fields, and pedestrian & bike paths. Increased levels of service for road maintenance and upgrade, sporting fields, and waste services are also demanded.

Grant Dependency

Council, through its own resources, cannot operate, maintain, renew, and upgrade all assets to provide the desired levels of services of the community. Council's Asset Management Policy provides that funding allocation should be made on a risk-based priority to ensure that assets are maintained to an appropriate standard based on the available allocated budgets.

Council will also rely on State and Federal grants for new, renewal and upgrade works for many assets. This sometimes creates a mismatch between Council's priority works and grant eligibility and frequently requires significant Council co-contribution.

Goals and Objectives of Asset Management

Legislative Requirements

The Local Government Act 1993, Chapter 13, Part 2, Section 403, clauses 1 and 2 requires that 'a council must have a long-term strategy (Resourcing Strategy) for the provision of the resources required to implement the strategies established by the community strategic plan that the council is responsible for. The Resourcing Strategy is to include long-term financial planning, workforce management planning, and asset management planning.'

This Asset Management Strategy is in response to the above requirement that sets out the broad framework Council will undertake Asset Management in a structured and coordinated manner; outlines why and how Asset Management will be undertaken; and provides key principles that underpin Asset Management conducted by Council.

The proper care and maintenance of infrastructure assets also has a significant impact on the risk to the community, particularly community safety. Council is required to demonstrate the sound management of infrastructure assets to mitigate these risks to the community and Council, and to ensure legislative compliance, particularly with the Civil Liability Act, 2002 and Roads Act, 1993.

Integrated Planning and Reporting Framework

The Integrated Planning and Reporting (IP&R) framework consists of a Community Strategic Plan, a four-year Delivery Program, and one-year Operational Plan (or budget). These are accompanied by a Resourcing Strategy consisting of a Long-Term Financial Plan, Asset Management Strategy, and Workforce Management Plan, consistent with the direction set by the elected Council for the four-year term. Importantly, this Asset Management Strategy is consistent with the Long-Term Financial Plan.

To ensure Council has reflected the community aspirations, extensive community engagement has been undertaken to develop Council's Community Strategic Plan. These aspirations are then converted into a Delivery Program and Operational Plan.

This Asset Management Strategy takes account of the direction set by the current Council. It is intended that this Asset Management Strategy be updated on an annual basis to support the activities and decision making of Council during its term.

A more significant review will be undertaken following each election of a new Council to take account of the strategic direction established in developing the Community Strategic Plan, the associated four-year Delivery Program and the Resourcing Strategy. It is noted that this plan was prepared on the basis of a draft Community Strategic Plan only.

Asset Management Policy Objectives

Council's Asset Management Policy sets out the guiding principles on which Asset Management will be completed by Council. This Asset Management Strategy is consistent with the Asset Management Policy principles outlined below:

- Asset operation and maintenance requirements to meet agreed levels of service and to meet Council's commitment to community safety will be given priority funding.
- Asset renewals required to meet agreed service levels and identified in infrastructure and asset management plans and long-term financial plans will be given second priority for funding.

- Upgrading of infrastructure to provide a new agreed level of service as defined in infrastructure and asset management plans will be a tertiary consideration for funding.
- Systematic and cyclic reviews will be applied to all asset classes to ensure that the assets are managed, valued, and depreciated in accordance with appropriate best practice and applicable Australian Standards.
- Whole of life costs will be reported and considered in decisions relating to new assets and upgrading of existing services and assets.
- Asset Management Plans will consider the implementation of sustainable development and upgrade to reduce the financial and environmental impact of Councils assets.
- Continuous improvement of asset management through investment in Council staff and information systems to ensure best practice asset management is delivered through a risk management approach.

Asset Management Funding Priorities

To ensure that funding is allocated in a sustainable way to meet the needs of the community, Council must provide for the whole of life costs of all infrastructure assets under its care in both the short and long term. Subject to available budgets, Council shall prioritise the cost of:

- Adequate provision for maintenance and operations including inspections, recurring and planned maintenance, repairs, energy, water, and the like.
- Capital renewal works to replace asset components in poor or very poor condition.
- Capital renewal or upgrade works to improve the functionality of assets to meet community need (e.g., accessible buildings, higher capacity roads).
- Capital upgrades or new infrastructure to meet current and future capacity needs (e.g., a new building or park).

Council will also seek to dispose of infrastructure assets at the end of their useful life or no longer needed to provide community services to eliminate any future liability costs, where required.

Sound financial management requires that Council considers the financing of the whole of life costs of existing assets as a priority over the construction of new infrastructure assets. It is important to recognise that as soon as an asset is built, the maintenance, operation, and annual depreciation costs impact Council's budget.

Levels of Service

Council has limited documented agreed levels of service for assets which it manages. Current levels are based on available budget allocations, grant opportunities, combined with historical service level provision. Refinement in this area will be delivered over the course of this Strategy to identify the levels of service that the community expects, as well as the levels of service that are affordable within the available funding.

Asset Management Strategies

Purpose

Asset management requires a series of complimentary strategies to enable existing assets to be operated, maintained, renewed, upgraded, and disposed of as well as new assets to be incorporated. Effective asset management requires all elements of Council and the community to work together to seek to ensure that the assets Council manages on behalf of the community are affordable and meet the needs of the community. The strategies that Council will use to unsure sound management will fall under four broad categories:

- Understanding and improving knowledge of the Assets
- Funding of Asset Management activities
- Community consultation and support, and
- Risk Management.

Understanding and improving knowledge of Assets

Strategy 1 – Improving asset knowledge management by progressively improving the quality of data in the asset database through the conduct of revaluations of all asset classes on a rolling process once every five years, the conduct of condition assessments of all council assets as budgets allow,

Strategy 2 – Ongoing strategic review of all assets under Council care to optimise the assets that Council is responsible for and to reduce the duplication of similar assets in any one location, to identify assets that can be upgraded as opposed to building new assets, or to identify assets that can be disposed of or returned to community or private ownership.

Strategy 3 – Ensuring land use planning optimises the infrastructure assets that Council is responsible for through the development of policies and strategies to guide development of roads, footpaths, storm water drainage, parks and recreation facilities, and water and sewer lines.

Strategy 4 – Requiring developers to construct appropriate infrastructure at their own cost. Infrastructure handed over to Council should be of a high quality, with a long life, and with an appropriate life cycle cost so as not to burden the community when it is complete.

Funding of Asset Management Activities

Strategy 5 – Prioritise funding for operations and maintenance of existing assets for the agreed level of service to ensure that assets are safe and appropriate for community use.

Strategy 6 – Funding the annual infrastructure renewal cycle for short lived assets (i.e., useful life less than 20 years) to progressively lower the overall cost to bring assets to a satisfactory condition over time. For instance, resealing bitumen roads or replacing the carpet in a building.

Strategy 7 – Budgeting for capital works to renew or rehabilitate long lived assets (i.e., useful life greater than 20 years) typically taking account of risks of failure and loss of use of an asset. For example, replacement of a structural road base in poor condition or replacing the roof of an ageing building.

Strategy 8 - Prudent use of borrowings, typically for infrastructure assets with a long useful life, for example, a new library, major urgent bridge upgrade, or an upgrade to the Sewerage Treatment Plant to accommodate expected growth.

Strategy 9 - Partnering with State and Federal Government through grants to fund infrastructure replacement and/or upgrades such as new bridges or sealing unsealed roads.

Strategy 10 – Applying appropriate user charges for use of community assets. Council will seek to recover 15-30% of general operations and maintenance costs (cleaning, mowing, water, electricity, etc) for appropriate assets as well as 100% of operational costs where the costs can be directly attributed to the organisation using the facility, such as the costs for setup and pack up of the facility and the costs of using lights at sports fields.

Strategy 11 – Disposal of assets no longer required to deliver services to the community.

Community consultation and support

Strategy 12 – Prioritising the development or procurement of new assets and the required level of service in consultation with community user groups to ensure new assets are appropriate and affordable, as well as meet community needs.

Strategy 13 – Adjusting the level of service provided to the community by Council based on the available allocated budget or requiring community groups using the assets to take on a greater share of the operation of the community assets, such as cleaning of facilities before and after use.

Strategy 14 – Partnering with community groups to secure funding for renewal and upgrading of community assets, this could be through community groups applying for grants that are either restricted from Council application or require a significant co-contribution if Council is the applicant or by direct funding by community groups.

Risk Management

Strategy 15 – Implementation of targeted risk management processes to extend the life and reduce maintenance of assets such as temporarily closing assets or increasing inspection regimes.

Strategy 16 – Where appropriate, Integration of works programmes to enable the reuse of materials from one project on other projects, such as using crushed concrete from the Waste Transfer Stations for road sub-base.

Strategy 17 – Use of new and emerging technologies to reduce maintenance costs, such as using pipe relining technology as opposed to digging up pipes for replacement.

Council Asset Breakdown

Asset Value

The value of assets managed by Council as of 30 June 2024 is outlined in the Council's Financial Statements and is reproduced in the table below:

Assets	Gross Carrying Amount (\$ '000)	Accumulated Depreciation and Impairment (\$ '000)	Net Carrying Amount (\$ '000)
Capital work in Progress	14,074	-	14,074
Plant and equipment	9,023	-4,224	4,799
Land			
Operational land	29,819	-	29,819
Community land	33,985	-	33,985
Land under Roads	8,842	-	8,842
Infrastructure			
Buildings	52,618	-22,182	30,436
Other structures	1,766	-1,115	651
Roads	268,990	-74,551	194,439
Bridges	52,958	-25,695	27,263
Footpaths	11,252	-1,982	9,270
Bulk earthworks (non-depreciable)	92,989	-	92,989
Stormwater drainage	24,564	-6,187	18,377
Swimming pools	3,696	-1701	1,995
Other open space/recreational assets	15,876	-4,555	11,321
Waste	2,774	-1,046	1,729
Water supply network	114,269	-43,796	70,473
Sewerage network	57,754	-22,393	35,361
Reinstatement, rehabilitation, and restorat	ion assets:		
Tip assets	-	-	-
Quarry assets	-	-	-
	\$795,249	-\$209,426	\$585,823
		• • -	. ,

Asset Consumption Ratio

The asset consumption ratios provide an identification of the remaining service life of assets managed by Council. It is the ratio of the Written Down Value of an asset divided by the Gross (or replacement) Value of the assets. The asset consumption ratio gives an indication of the remaining life in the asset classes and provides a high-level indication of the life remaining in the assets managed by Council. The ratio provides a high-level analysis and is suitable for identifying trends, however detailed analysis of each asset class is required and the renewal requirements for each class will be outlined in the Asset Management Plans.

Assets Category	Gross Carrying Amount (\$ '000)	Net Carrying Amount (\$ '000)	Asset Consumption (% of life Remaining
Buildings	52,618	30,436	57.8
Other structures	1,766	651	36.9
Roads	268,990	194,439	72.3
Bridges	52,958	27,263	51.5
Footpaths	11,252	9,270	82.4
Bulk earthworks (non-depreciable)	92,989	92,989	N/A
Stormwater drainage	24,564	18,377	74.8
Swimming pools	3,696	1,995	53.9
Other open space/recreational assets	15,876	11,321	71.3
Waste	2,774	1,729	62.3
Water supply network	114,269	70,473	61.7
Sewerage network	57,754	35,361	61.2

The asset consumption ratio demonstrates that there are several challenges that will require specific work to address. The key challenge is the need for renewal of a substantial portion of the assets managed by Council as they have consumed much of their useful life.

Asset Condition Rating

Asset condition is a combined subjective and objective assessment of the condition of the asset to enable it to continue to deliver on the required levels of service. This allows Council to prioritise the conduct of renewals to ensure that asset condition for all assets remains above the required minimum standard. Assets are assessed on a 5-point grading scale: Condition 1 being Excellent to 5 being Very Poor. Council aims to keep the assessed condition of all assets it manages at or above Condition 3 (Satisfactory). The current condition breakdown of assets based on gross replacement cost is presented in the table below.

Asset Category	Assets in condition assessment as a percentage of gross replacement cost as at 30 June 2024				
	1	2	3	4	5
Buildings	14.0%	7.0%	59.0%	11.0%	9.0%
Other Structures	0%	20.0%	80.0%	0%	0%
Roads/Bridges	34.5%	27.3%	27.2%	7.2%	3.8%
Water Supply Network	80.0%	15.0%	5.0%	0%	0%
Sewerage Network	45.0%	44.0%	11.0%	0%	0%
Stormwater Drainage	28.0%	54.0%	17.0%	1.0%	0%
Swimming Pools	0%	0%	100.0%	0%	0%
Parks and Gardens	23.0%	20.0%	43.0%	11.0%	3.0%
Total - All Asset Cat.	40.5%	25.7%	25.2%	5.5%	3.1%

Asset condition assessment key

- 1 Excellent
- 2 Good
- 3- Satisfactory
- 4 Poor
- 5 Very Poor

Asset Management Improvement

Asset Management Planning

The following commentary discusses each of the eleven asset management planning elements.

Strategic asset management planning

This Asset Management Strategy 2025 to 2035 replaces the previous Asset Management Strategy 2022-24. This strategy aims to set the links to the Community Strategic Plan and the Long-Term Financial Plan to ensure that assets managed by Council are done so in accordance with community expectations. Council also conducts regular updates to the plans that underpin the development of assets into the future that will impact on the assets managed by Council. Council currently has the following strategies that impact on asset management:

- Bike Plan and Pedestrian Access Mobility Plan (PAMP) 2017-2027
- Park & Playground Strategy 2017-2022 to be reviewed as part of the Yass Valley Open Space Strategy in 2022
- Walker Park Strategic Plan 2017
- Yass Gorge Plan of Management 2017-2027
- Yass Main Street Strategy 2014 to be reviewed as part of the Yass Main Street Masterplan in 2022
- Yass Valley Settlement Strategy 2017-2036
- Victoria Park Masterplan
- Murrumbateman Recreation Ground Masterplan
- Crown Reserves Sport and Recreation Grounds Plan of Management
- Crown Lands Miscellaneous Reserves Plan of Management
- Yass Valley Strategic Weeds Plan
- Public Art Policy
- Yass Flood Study and Flood Risk Management Study and Plan
- Gundaroo Flood Study and Floodplain Risk Management Plan
- Sutton Flood Study and Floodplain Risk Management Plan
- Murrumbateman, Bowning, Bookham, and Binalong Flood Study
- Yass Masterplan
- Bookham Masterplan
- Bowning Masterplan
- Wee Jasper Masterplan

Annual budget

Each year Council prepares an operational plan containing the annual budget. This is aligned to the asset management plans and strategy and long-term financial plan. Council undertakes community engagement on the Operational Plan prior to consideration and determination.

Annual Report

Each year we produce an Annual Report in accordance with the Australian Accounting Standards which is made available to the community on Council's website. The Annual Report is audited and then tabled to Council. The report includes the measures achieved for financial performance against short and long term financial sustainability indicators.

Asset Management Policy

Council has an adopted Asset Management Policy which defines the Council's vision and service delivery objectives for Asset Management. The policy has a direct linkage with Council's Community Strategic Plan and the Long-Term Financial Plan. The policy requires an Asset Management Strategy to be developed in accord with the integrated planning and reporting framework.

Asset Management Strategy

Council has developed this Asset Management Strategy 2025-2035. The Strategy is linked to the Asset Management Policy, Asset Management Plans, specific infrastructure strategies, plans and studies, and Council's integrated planning and reporting requirements.

Asset Management Plans

Council will develop asset management plans for all asset classes. These Plans will link asset maintenance, renewal and upgrading priorities to the long-term financial plan. Asset Management Plans will be developed for each asset class over the 2021/2022 and 2022/2023 financial years and be subject to reviews every year along with the Operational Plan.

Governance and Management

This strategy is developed by the Infrastructure and Assets Directorate within Council. It is reviewed by the Executive Management Team and briefed to Council for approval to be placed on public display for consultation. After public consultation it is approved by Council as part of the annual Operational Plan.

Levels of Service

Levels of Service for the delivery of Council services and infrastructure are being developed.

Data and Systems

Council is currently undertaking a review of all software as part of the implementation of the new corporate information technology solution. Council currently operates Assetic as the single asset management software system.

Skills and Processes

Processes are required to be developed and put in place to review and update the Asset Management Strategy and Asset Management Plans on a regular basis. There is also a need to develop processes to identify asset and operational risks, assign responsibilities and to monitor risk treatment actions. We have a process to annually review and update the financial forecasts for all asset classes and update the associated long-term financial plan.

Evaluation

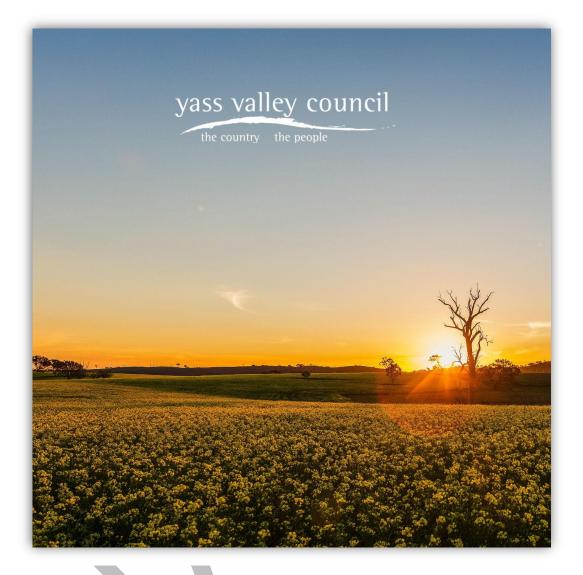
This Asset Management Strategy provides a process by which asset management improvements are identified, timeframes established, resources allocated, actioned, monitored and in some instances reported to our Risk and Audit Committee. Council complies with annual reporting requirements established by the Office of Local Government including through Note 9 and Special Schedule 7. The successful management of our assets is demonstrated through meeting the NSW Government's Fit for Future benchmark requirements.

Asset Management Improvement Tasks

The Asset Management Improvement Tasks to be delivered in the period up to June 2029 are detailed in the table below. Asset Management Improvement Tasks will be updated annually in line with the Operational Plan.

Number	Task	Action	Responsibility	Time Period
1	Asset Management	Continue to update Asset Management Plans for all asset classes to	Asset Owners	Ongoing
	Plans	inform the Operational Plan,		
2	Levels of Service	Continue to review levels of service for all asset classes to best match	Asset Owners	Ongoing
		community expectation and Council's financial capacity		
3	User Fees and Charges	Continue to review user fees and charges to meet required recovery	Asset Owners	Ongoing
		rates for community use of facilities.		
4	Asset Register	Continue to update asset data in Asset Register	Asset Engineer	Ongoing
5	Asset Data	Continue to create new asset and update Asset Register	Asset Engineer	Ongoing





DRAFT REVENUE STATEMENT 2025/26

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Charging Philosophy

In accordance with s404 (1) of the Local Government Act 1993, Council provides the following details of its revenue policy that incorporates the basis upon which the rates and charges will be made.

Rates and charges represent the process Council recovers the cost of providing its services within the boundaries of the Local Government Area (LGA). In general, Council follows a user-pays philosophy towards the provision of services. In the case of water, sewer, and waste services, price increases reflect the cost of providing these services. With ordinary land rates, the rate increases must not be above the limits set by the Minister for Local Government, unless the Minister approves a special variation to general income.

The rates and charges levied by the council are a debt that is applied to the land and this debt becomes the responsibility of the current owner.

The rates and charges set out in this Revenue Statement are designed to provide the net source of funds after allowing for loans, contributions, and government grants for the programs and initiatives identified in the Operational Plan.

Goods and Services Tax (GST)

Ordinary rates, special rates, water charges, sewerage charges, stormwater charges, and domestic management charges are exempt from GST because of a determination by the Federal Treasurer. The majority of Council fees advertised in the schedule of Fees & Charges accompanying the Operational Plan are subject to GST and accordingly the charges reflect a 10% GST component.

Interest on Overdue Rates and Charges

In accordance with Section 566 of the Local Government Act 1993, Council charges interest on all rates and charges that remain unpaid after they become due and payable. Rates and charges become payable one month after the date of service of the rates notice unless a person elects to pay the rates and charges by instalments.

Interest will be calculated daily using the simple interest method. The rate of interest must not exceed the maximum rate specified by the Minister for Local Government for overdue General Rates. The maximum rate of interest payable on overdue rates and charges for the period 1 July 2025 to 30 June 2026 has been set at 10.5%. Council will use the maximum rate.

Ordinary Rates

Ordinary rates are applied to all rateable properties within the LGA boundaries, based on independent valuations supplied to Council by the Valuer General. The valuations used in the 2025/26 rating period have a base date of 1 July 2025.

For 2025/26, Council has adopted the 4.1% rate peg set by the Independent Pricing and Regulatory Tribunal |NSW (IPART).

Structure of the Ordinary Rate

The rating provisions of the Local Government Act 1993 allow councils to base their ordinary rates either on a system of minimum rates and/or base rates.

Yass Valley Council has chosen to employ the system of both the base rates and minimum rates as a means of levying rates on all properties throughout the Yass Valley LGA.

In accordance with Section 497 of the Local Government Act 1993 the structure of the Ordinary Rate must comprise:

- A base amount (i.e., fixed charge required by statute to be no more than 50% of the total rate)
- A minimum amount (i.e., the maximum of the minimum rate is fixed by statute annually)
- An ad valorem component (i.e., a rate levied on the unimproved land value).

The estimated total income yield in 2025/26 from Ordinary Rates is approx. \$14.3M as detailed in the table below:

CATEGORY	SUB - CATEGORY	AD VALOREM	MINIMUM	BASE CHARGE	INCOME
			CHARGE		
Farmland		0.00126532		\$811.00	\$5,159,268
Residential	Non Urban	0.001338		\$528.70	\$4,814,411
Residential	Yass	0.00279078	\$797.00		\$2,409,486
Residential	Binalong	0.00186389	\$797.00		\$167,178
Residential	Bowning	0.00186961	\$797.00		\$92,446
Residential	Wee Jasper	0.00186389	\$797.00		\$29,489
Residential	Bookham	0.00186389	\$797.00		\$12,752
Residential	Murrumbateman	0.00193822	\$797.00		\$235,905
Residential	Gundaroo	0.00160848	\$797.00		\$208,832
Residential	Sutton	0.0019877	\$797.00		\$83,744
Business	Sutton & Gundaroo	0.00133734		\$528.70	\$20,025
Business	Yass & Other Villages	0.00749372	\$797.00		\$1,099,238
				Total	\$14,332,775

*The current Ad Valorem amounts may change once updated Valuer General values are provided with a valuation date from 1 July 2025.

Ordinary Base Charge Rate

Council has chosen to apply a system of base amounts to overcome community concerns over the inequity of the rate burden of a rate levied solely on land values. The uniform base charge reflects some of the benefits derived by ratepayers from the provision of council works and services and are shared equally by the community regardless of the property valuation. The philosophy behind the base charge is that the base amount should apply to all properties and the total income from the charge should approximate the general administration costs of the council, together with the cost of common services available to each property within the Council area.

The Base Charge has increased by 4.1% guided by the Rate Peg increase for 2025/26.

Minimum Charge Rate

The minimum charge is applied to residential and business properties, to ensure there is an equitable contribution for services where properties have a relatively low land valuation.

The Minimum Charge has increased by 4.1% consistent with the Rate Peg increase.

The minimum charge amount is greater than the maximum amount of minimum rates outlined in the Local Government (General) Regulation 2021. This is due to the minimum charge for Council being increased due to the Special Rate Variation (SRV) approved in 2016/17 for the four-year period through to 2019/20.

Subsequently the minimum charge has been indexed each year from 2021/22.

Ad Valorem Rate

Council has adopted a system of ad valorem rates that will apply to each property valuation to develop a variable charge on each rate notice. The ad valorem charge is multiplied by the land valuation supplied by the Valuer-General to determine the ad valorem charge. The ad valorem amount of the rate is to be levied on the unimproved land value of all rateable land within each rating category on the rates notice.

Rateable Land Categories

Categorisation of all rateable land in the council area has been undertaken in accordance with the requirements of Chapter 15 of the Local Government Act 1993. Council has used the following categories of rateable land:

- **Farmland** this is land used genuinely for primary production. The dominant use of the land must be for the business of industry of grazing, and the growing of crops etc. The activities must have a significant and commercial purpose or character and be engaged in for the purpose of profit on a continuous or repetitive basis. Rural residential land will not be categorised as farmland.
- **Residential** the Local Government Act 1993 identifies this land as property used for residential accommodation, or in the case of vacant land, property zoned for residential use under an environmental planning instrument (hotels, motels, guesthouses, boarding houses, or nursing homes) are specifically excluded from this category. This category also includes rural residential land.
- **Business** the Local Government Act 1993 identifies property within this category as land, which cannot be categorised in any of the other categories of farmland or residential.

Valuations

Council will be using valuations with a base date of 1 July 2025 for rating purposes in 2025/26. The valuations are based upon the unimproved land value only of the property and do not include any structures or other improvements.

Any appeal against the property valuation should be lodged with Valuation Services (not with Council) at Property NSW, PO Box 745, Bathurst NSW 2795 or by phone on 1800 110 038 to request a review kit to be posted or emailed to you. Online objection lodgment is also available at https://www.valuergeneral.nsw.gov.au/land_values/what_if_you_have_concerns/lodge_an_objection

Pension Rebates

In accordance with Section 575(3)(a) of the Local Government Act 1993, Council provides a rate reduction of 50% of the amount of the rate levy, provided the maximum rebate for combined general rate and domestic waste management charges does not exceed \$250 to eligible pensioners. Of this rate reduction, the NSW Government reimburses 55%. The estimated pension rebates in 2025/26 are:

- \$134,886 General Rates
- \$24,000 Domestic Waste Management
- \$22,328 Sewer Network Access
- \$27,229 Water Supply Network.

Exemptions

The Local Government Act 1993, Sections 555 to 558, states that the following exemptions from all land rates are applicable, and where indicated water and sewer access charges must be applied:

- 1. Crown Land (general rates, water, and sewer access charges) Crown land that is not being held under a lease for private purposes.
- 2. National Parks (general rates, water, and sewer access charges) Land within a national park, historic site, nature reserve, state game reserve or conservation reserve, whether or not the land is affected by a lease, licence, occupancy, or use.
- 3. Conservation Agreements (general rates only) Land that is a subject of a conservation agreement, any rate levies on that whole parcel of land is to be reduced by the percentage of the land in which the conservation agreement covers.
- 4. Churches or places of public worship (general rates only) Land that belongs to a religious body and is occupied and used as a church, a minister or religions residence, a place for religious teaching or training or the residence of the official head or assistant head of any religious body in the State or any diocese within the State.
- Schools (general rates only) Land that belongs to and is occupied and used in connections with a school, school playground or residence occupied by a teacher, employee, or caretaker of the school, as defined by the Education Reform Act 1990
- Government Departments, Council or Emergency Service (general rates only) land that belongs to and is occupied and used in connection with an emergency service or Government department or Council office or residence provided that it is not commercially leased. This includes Police Stations and residences, Ambulance Stations and residences, Fire Stations, and Government offices.
- 7. Aboriginal Land (general rates only) Land that is vested in a NSW Aboriginal land Council. Division 5 of

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Part 2 of the Aboriginal Land Rights Act 1983 exempts Local Aboriginal Land Councils from payment of rates and charges to Local Government Authorities on certain types of land. This includes land included in Schedule 1 of the Aboriginal Land Rights Regulation 2002, vacant land and declared land that is of spiritual or cultural significance to Aboriginal people.

- 8. Public Places (general rates only) Land that is a public place.
- 9. Public Reserve or Common (general rates only) Land used for a public reserve or common and vested in the Crown, a public body, or trustees.
- 10. Public cemetery (general rates only) Land used for a public cemetery and vested in the Crown, a public body, or trustees.
- 11. Public Library (general rates only) Land used solely for a free public library and vested in the Crown, public body, or trustees.
- 12. Public hospital (general rates only) land that belongs to a public hospital
- 13. Area health Service (general rates only) Land that is vested in an area health service
- 14. Benevolent or Public Charity (general rates only) Land that belongs to a public benevolent institution or public charity and is used or occupied by the institution or charity for the purposes of the institution or charity.

Annual Charges

In accordance with Section 501(1) of the Local Government Act 1993, Council proposes to make and levy an annual charge for the following services:

- Water Supply Services
- Sewerage Services
- Waste Management Services
- Liquid Trade Waste.

Water Supply Services

The total estimated income yield in 2025/26 from the Water Supply Network is \$2,2735,068.

• Water Availability Charge

The availability charge is based on the size of the meter connection and is shown on the annual rates notice. The charge is related to the cost of providing access to a 20-32mm water connection and has been set from \$595.45 for those properties that are connected to the Yass water supply. Availability charges for larger water connections are based on the size of the water meter connection.

The availability charge is deigned to cover some of the costs incurred by Council in providing and maintaining infrastructure such as reservoirs, pump stations and reticulation systems. Because of the fixed nature of the costs incurred by Council in operating the infrastructure, the availability charge applies to all properties able to connect to the system regardless of whether or not a connection is in place.

All properties falling within the defined water supply boundaries ae subject to compulsory water availability charges. For details on land that is exempt from water access charges, see the section under ordinary rates. A 50% reduction is applicable to all churches in Yass valley LGA.

Water Usage Charges

The water usage charge for 2025/26 is set at \$4.29 per kilolitre for the first 5 kilolitres per day. Water usage in excess of this is charged at \$5.68 per kilolitre. The consumption charge is invoiced three times

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annually, with the usage calculation per day averaged over this period. The water consumption charges are designed to meet the fixed and variable operating costs related to the provision of water supply. Details of the water charges for the 2025/26 financial year are set out in the Fees and Charges.

Churches, Nursing Homes, Apex Homes, and St Vincent de Paul receive a 35% discount on usage charges. Council playing fields, Yass Pool, Men's Shed, Yass Community Garden and Yass Golf Course (non-building infrastructure) receive a 55% discount on usage charges, and Binalong Pool receives a 90% discount.

• Pension Rebate

In accordance with Section 575(3)(b) of the Local Government Act 1993, Council provides a reduction of 50% of water availability charges levied up to a maximum of \$87.50 for each property. Of this reduction, the NSW Government reimburses 55%. The estimated pension rebate in 2025/26 is \$27,229.

Sewerage Services

The total estimated income yield in 2025/26 from sewer charges is \$2,875,956.

Residential Charges

The residential sewerage charge is based on a flat charge for all residential properties connected to Council's sewerage service network and 2025/26 is \$872.36. Residential sewerage charges reflect the cost of providing and maintaining the required infrastructure as well as operating costs for pump stations and the sewerage treatment plant. A 50% reduction is applicable to all churches in Yass valley LGA.

• Non-Residential Charges

Charges for non-residential sewer usage are based on water consumption for all business properties connected to Council's sewerage service network. For 2025/26 the charge is \$3.74 per kilolitre with a minimum charge of \$872.36. Charges are based on the previous year's water consumption. These fees are designed to distribute the cost of providing non-residential services equitably on a user pays basis. A 50% reduction is applicable to all churches in Yass valley LGA.

• Pension Rebate

In accordance with Section 575(3)(b) of the Local Government Act 1993, Council provides a reduction of 50% of residential sewerage charges levied up to a maximum of \$87.50 for each individual property. Of this reduction, the NSW Government reimburses 55%. The estimated pension rebate in 2025/26 is \$22,328.

Liquid Trade Waste

The total estimated income yield in 2025/26 from trade waste charges is \$60,000.

This charge recovers the additional cost of transporting and treating liquid waste from liquid waste dischargers. It is calculated by multiplying the total water consumption from water meter readings by a sewerage discharge factor and liquid trade waste discharge factor by a charge of \$2.61 per kilolitre for those with appropriate pre-treatment, or \$24.98 per kilolitre for those without pre-treatment.

The sewerage discharge factor is based on Appendix G of the Liquid Trade Waste Management Guidelines 2009 as published by the NSW Office of Water. These factors are intended to represent the proportion of wastewater being discharged into the sewer that is considered to be trade waste. The formula provides a system for charging on a user pays basis.

Waste Management Services

The estimated total income from domestic waste management charges for 2025/26 is \$2,276,000.

• Domestic Waste Management Charges

Sections 496 and 504 of the Local Government Act 1993, provide that the domestic waste management services of the Council must be financed by specific annual charges made and levied for that purpose alone. The Act prevents Council from applying ordinary rate income towards meeting the cost of domestic waste management services, nor can it use water charge income for non-waste related functions.

The term 'domestic waste management service' relates to the services that comprise the periodic collection of waste, generated on domestic premises, from individual parcels of rateable land and the services associated with recycling activities provided to these properties.

The functions of domestic waste management services carried out by Council include, but are not limited to:

- Collection of domestic waste
- Disposal and treatment of domestic waste
- Recycling and waste minimisation activities associated with domestic waste collection and disposal.
- Kerbside Collection Charge

This is an annual waste collection charge of \$527.88 that meets the cost of:

- 1. A weekly 140 litre bin domestic waste collection service, and
- 2. A fortnightly 240 litre bin domestic recycling collection service. and the associated waste disposal or treatment.

It is applicable to each occupied residential property and each residential unit in a multi-unit complex for which the service is available.

Additionally, each residential property or unit in a multi-unit complex that already has kerbside collection may request an additional domestic garbage or recycling service. An annual charge of \$308.53 for an additional garbage service and \$219.86 for an additional recycling service is applicable.

Collections will only be conducted from the Council supplied mobile garbage bins on the specified collection days.

Vacant properties

A charge is levied against all vacant properties, where a garbage collection service is offered. The charge in 2025/26 is \$31.00 per property.

Pension Rebate

In accordance with Section 575(3)(a) of the Local Government Act 1993, Council provides a reduction of 50% of the domestic waste management charge provided the maximum rebate for combined rate and domestic waste management services does not exceed \$250. The estimated pension rebate in 2025/26 is \$24,000.

Business Waste Management Charges

The business waste management charges are designed to meet the costs of providing waste management services for commercial premises throughout the Council LGA. The income and expenditure associated with the business waste collection and disposal service is expressly separated from the domestic waste management charges in conformity with the provision of the Local Government Act 1993.

There is an annual kerbside waste collection charge of \$527.88 that meets the costs of:

- 1. The weekly 140 litre bin waste collection
- 2. Service and the associated waste disposal or treatment
- 3. The fortnightly 240 litre bin recycling collection service.

Waste Management Environmental Charge

This charge of \$276.50 applies to all rateable properties and goes towards the provision of transfer stations and the management of environmental waste matters throughout the LGA. This charge contributes towards the provision of additional infrastructure and improvements to accommodate waste disposal at all transfer stations throughout the LGA. Funds also go towards the purchase, maintenance and upgrading of waste and recycling bins and infrastructure at all facilities. Funds also provide for long term financial planning of improvements to all facilities.

Farmland property owners with more than one property in the same name, without a house, may claim a credit upon completion of a Statutory Declaration.

Stormwater Management Services

The total estimated income yield for 2025/26 is \$60,000.

The stormwater improvement charge of \$25 is levied under Section 496A of the Local Government Act 1993, on all occupied residential or business properties within the Yass Township. This charge reflects the cost of the provision and maintenance of the stormwater infrastructure within Yass.

Onsite Sewerage Management Services

The onsite sewerage management charge of \$38.80 is levied in accordance with Section 68 of the Local Government Act 1993, on all properties (rateable or non-rateable) that operate an onsite sewerage management system.

The charge makes the landowner compliant under the legislation as it constitutes an 'approval to operate' by Council. This charge reflects the cost to council to effectively manage and administer all onsite sewerage management systems operating within Yass Valley LGA.

Statement of Borrowings

Under the Local Government Act, Council is required to include details of proposed borrowings in the financial period covered by this Revenue policy.

Council has four loans which will have a balance of \$12.38M as at 31 March 2025. These are for the Sewer Infrastructure, Dam Wall, Yass to Murrumbateman Water Supply, and Water Main & Pump Station Upgrades.

Council also has a funding agreement for up to \$50M for the Crago Mill Civic Precinct Project. The interest is charged on the amount drawdown. During the 2024/25 Financial Year, to 31 March 2025 Council has drawn down \$15.1M of this loan. Council is expecting to drawdown approximately \$30M to the end of June 2025 with the \$20M balance to be progressively drawn as the project is projected for completion in mid-2026.

The below table is from Council's Investment and Borrowings Report presented at the April 2025 meeting.

General Loan	Principal as at	Interest rate	Comment
*Sewer - CBA Loan for Sewer Infrastructure	3,037,425.35	4.82%	20 years, repaid in 2035/36
*Water - NAB Westpac Dam Wall	7,634,879.13	5.36%	20 years amortisation, 10 years term Aug 2032
*Water - Yass to Murrumbateman water supply (Tcor	1,106,321.67	2.55%	10 years, full repaid in 2029
*Water main and pump station upgrades (Tcorp)	604,485.04	2.55%	10 years, full repaid in 2029
Crago Mill funding facility (Westpac)	15,100,000.00	6.52%	20 years, full repaid 2043 - Variable rate (2.17%+BBSR)
Total balance as at 31/03/2025	27,483,111.19		

*interest Rates are fixed

Fees and Charges

Council has reviewed its 2025/26 Fees & Charges. Some charges have been discontinued as they have been assessed as no longer relevant or appropriate. New charges have been included to ensure the fees and charges are up to date and competitive with the market.

The legislative basis for these fees may be found in Section 608 of the Local Government Act 1993 which provides that Council may charge and recover an approved fee for any service it provides, including:

- supplying a service, product, or commodity
- giving information
- providing a service in connection with the exercise of the council's regulatory functions
- including receiving an application for approval, granting an approval, making an inspection, and issuing a certificate.

Under the principle of "user pays", fees are introduced to offset the cost-of-service provision, or in the case of commercial activities to realise a reasonable rate of return on assets employed by the Council, in order to support the provision of services and to alleviate the burden that would otherwise be unfairly placed upon ratepayers.

Council gives due consideration to the following factors in determining the appropriate price for each fee:

- the cost of providing the service
- whether the goods or service are supplied under a commercial basis
- the importance of the service to the community
- the capacity of the user to pay
- the impact of the activity on public amenity
- competitive market prices, and
- prices dictated by legislation.

Council discloses its pricing policy by showing a pricing code against each individual fee within the Schedule of Fees and Charges, as:

- Market Council provides a good / service in a competitive environment.
- Full Cost Council intends to fully recover direct and indirect cost of provision plus any community cost.
- Partial Cost Council intends to partially recover the costs of provision.
- Legislative Prices are dictated by legislation.
- Zero Council absorbs the full cost of delivery.
- Security Deposit Refundable deposit against possible damage to Council property.

All fees are quoted in "GST inclusive" terms, as this is the relevant price to the customer, however it should be recognised that within the schedule there are many fees that do not attract GST. These fees have either been specifically exempted by the GST legislation or have been included within the Division 81 determination as the Australian Government has deemed that the customer does not actually receive a taxable supply in consideration for the fee. The latter excludes many fees for regulatory services that are not provided within a competitive environment, and other forms of information that are provided on a non-commercial basis, in accordance with the Office of Local Government's guidelines on competitive neutrality. These businesses set prices in line with market conditions and their results are disclosed, including tax equivalent payments and return on capital, within Council's Annual Report.

Waiving, Discounting or Reducing Fees and Charges

Section 610E of the Local Government Act 1993 allows Council to waive payment of or reduce a fee in a particular case if it is satisfied that the case falls within a category of hardship or any other category that Council has determined it may consider waiving payment or reducing a fee.

Council has determined the following categories:

- *Hardship* where there is evidence that the payment of the fee or charge will impose unreasonable financial hardship on the applicant given their circumstances.
- **Charity** where the applicant is a registered charity, and the fee is for a service that will enable the provision of charitable services to the Yass Valley community.
- Not For Profit where the following conditions all apply:
 - The applicant is an organisation that holds "not for profit" status
 - The fee is for a service that will enable the achievement of the applicant's objectives and betterment for the Yass Valley community; and
 - The payment of standard fees or charges would cause financial hardship for the applicant.
- **Commercial** where Council, or its contractor, operates a service and reduction of the fee is required to compete in the market.
- Non-Provision of Service where Council is unable to provide a service or venue that has been
 previously agreed upon and an appropriate discount, fee waiver or substitution is required as
 compensation
- Filming related activities applicable fees and charges may be waived or reduced for productions completed within the LGA if undertaken by an educational institution for a non-commercial purpose, by a registered charity or not-for-profit organisation where the primary purpose if for the

improvement/benefit to Yass Valley community or where the production's primary purpose is to highlight Yass Valley as a tourist destination.

• Swimming Pool Special Events – a reduction of fees is offered for community events, open days or other special or promotional events.

The following principles will be considered when applying any reduction or waiver of a fee or charge:

- Compliance with statutory requirements
- Fairness and consistency
- Integrity
- Equity and transparency, and
- Commercial imperatives.

Some fees or services are prescribed by legislation or are regulatory in nature and fee waiver or reduction is not available in connection with those fees.

Council will directly, or through delegated authority, assess and make determinations on requests for reduction or waiver of fees in accordance with these principles. Council may endorse a reduction or waiver of fees and charges to organisations through Council's Financial Hardship Policy and Financial Assistance, Grants & Donations Policy.

Council Fees & Charges for 2025/26 Financial Year

The majority of Council's Fees and Charges which are not determined by legislation have increased by a minimum 2.5%. This is the CPI figure January 2024 – January 2025.

During the 2024/2025 review of Fees and Charges to determine rates for 2025/26 Council undertook a review of various market rates as well as considering other cost factors (such as the advice from IPART noting that Base Costs for Councils such as for labour, asset, and operating costs increased by 3.6%) for a number of Fees and Charges. This resulted in some fees increasing, some decreasing and some remaining unchanged.

These changes are identified in the Draft 2025/2026 Fees and Charges Schedule (Attachment A).



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	Per			Year 24/25	١	′ear 25/26		
Name	Per	GST	Policy Code	Fee	Fee	GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	%

Yass Valley Council

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Planning Proposals								
Mapping or instrument errors or updates to property description	Per application	Ν	Full Cost					Full Costs
Application Fee for Planning Proposal	Per application	Ν	Full Cost	\$2,433.00	\$2,493.83	\$0.00	\$2,493.83	2.50%
Processing Minor Planning Proposal	Per application	N	Full Cost	\$9,734.00	\$9,977.35	\$0.00	\$9,977.35	2.50%
e.g. low impact, site specific amendment, minimal assessment requ	ired							
Processing Major Planning Proposal	Per application	Ν	Full Cost	\$21,897.00	\$22,444.43	\$0.00	\$22,444.43	2.50%
e.g. more detailed assessment and agency consultation required								
Processing Complex Planning Proposal	Per application	Ν	Full Cost	\$45,319.00	\$46,451.98	\$0.00	\$46,451.98	2.50%
e.g. urban release areas with complex servicing arrangements, sign	ificant consultation w	ith agencie/	es or stakeholders					
Planning Proposals under Division 3.5 of the EP&A Act	Per application	Ν	Full Cost	By quotation at	fter assessment			
* No separate notification / advertising fee payable								
Additional costs incurred by Council in undertaking studies, peer reviews, public hearings, obtaining legal advice or drafting agreements for a Planning Proposal	Per application	Y	Full Cost				By quotation aft	er assessment
Development Control Plan								
Development control plan amendment	Per application	N	Partial Cost	\$5,720.00	\$5,863.00	\$0.00	\$5,863.00	2.50%
New site-specific development control plan	Per application	Ν	Partial Cost	\$15,600.00	\$15,990.00	\$0.00	\$15,990.00	2.50%
Rural Addressing Number								
Rural Addressing Number (new or replacement)	Per new lot created	Y	Full Cost	\$141.00	\$131.38	\$13.14	\$144.52	2.50%

Activity Approvals under Section 68 - Local Government Act 1993

Part A – Manufactured Homes

Part A1

Install a manufactured home, moveable dwelling or associated	Per application	N	Partial Cost	Refer Development Application Fees
structure on land				

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Part B – Water Supply, Sewerage and Sto	rmwater							
Part B1								
Carry out water supply work	Per application	Ν	Partial Cost	\$260.00	\$266.50	\$0.00	\$266.50	2.50%
Part B4								
Carry out sewerage work	Per application	Ν	Partial Cost	\$260.00	\$266.50	\$0.00	\$266.50	2.50%
Part B5								
Carry out stormwater drainage work (private property/per hour/per metre)	Per application	N	Partial Cost	\$260.00	\$266.50	\$0.00	\$266.50	2.50%
Part B6								
Connect a private drain to Council sewer	Per application	N	Partial Cost	\$260.00	\$266.50	\$0.00	\$266.50	2.50%
Part C – Management of Waste								
Part C1								
For fee or reward, transport waste over or under a public place	Per application	N	Partial Cost	\$175.00	\$179.38	\$0.00	\$179.38	2.50%
Part C2								
Place waste in a public place	Per application	Ν	Partial Cost	\$175.00	\$179.38	\$0.00	\$179.38	2.50%
Part C3								
Place a waste storage container in a public place	Per application	Ν	Partial Cost	\$175.00	\$179.38	\$0.00	\$179.38	2.50%
Part C4								
Classification A	Per application	Ν	Partial Cost	\$300.00	\$307.50	\$0.00	\$307.50	2.50%
Classification B	Per application	Ν	Partial Cost	\$465.00	\$476.63	\$0.00	\$476.63	2.50%
Classification C	Per application	Ν	Partial Cost	\$695.00	\$712.38	\$0.00	\$712.38	2.50

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Part C4 [continued]								
Classification S	Per application	Ν	Partial Cost	\$300.00	\$307.50	\$0.00	\$307.50	2.50%
Part C5								
Approval to Install OSSM - After Installation - Unapproved existing OSSM	Each	Ν		\$0.00	\$800.00	\$0.00	\$800.00	00
Fee for when an OSSM has been installed without seeking prior appr	oval to install.							
Approval to Operate (included in Rates Notice)	Per application	Ν	Market	\$38.80	\$50.00	\$0.00	\$50.00	28.87%
Approval to Operate - Package/Commercial Wastewater Treatment Plant	Each	Ν	Market	\$1,100.00	\$1,127.50	\$0.00	\$1,127.50	2.50%
Modification/Review S68 Application - OSSMS	Each	Ν	Market				50%	application fee
Modification/Review of S68 Application of OSSMS When applicant requests modificaition or review								
Install, construct or alter a waste treatment device or waste storage facility or drain connected to any such device or facility – plus inspection fee	Per application	N	Partial Cost	\$300.00	\$307.50	\$0.00	\$307.50	2.50%
Includes: septic tanks – Trade Waste pre-treatment device								
Part D – Community Land Part D1								
Engage in trade or business on community land	Per application	Ν	Partial Cost	\$185.00	\$189.63	\$0.00	\$189.63	2.50%
Part D2	·							
Direct or procure a theatrical, musical or other entertainment for the public	Per application	Ν	Partial Cost	\$185.00	\$189.63	\$0.00	\$189.63	2.50%
Part D3								
Construct a temporary enclosure for the purpose of entertainment	Per application	Ν	Partial Cost	\$185.00	\$189.63	\$0.00	\$189.63	2.50%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Y Fee (excl. GST)	/ear 25/26 GST	Fee (incl. GST)	Increase %
Part D6								
Deliver a public address or hold a religious service or public meeting	Per application	Ν	Partial Cost	\$168.00	\$172.20	\$0.00	\$172.20	2.50%
Part E – Public Roads								
Part E1								
Swing or hoist goods across or over a public road	Per application	Ν	Partial Cost	\$300.00	\$307.50	\$0.00	\$307.50	2.50%
Part E2								
Hang an article or awning over a public road	Per application	Ν	Partial Cost	\$300.00	\$307.50	\$0.00	\$307.50	2.50%
Part F – Other Activities								
Part F1								
Operate a public car park	Per application	N	Partial Cost	\$168.00	\$172.20	\$0.00	\$172.20	2.50%
Part F2 and Part F3								
Application for Approval or Renewal to Operate Caravan Park, Camping ground, or manufactured home estate - 0-45 Sites	\$500	Ν	Partial Cost	\$0.00	\$500.00	\$0.00	\$500.00	00
Application for Approval or Renewal to Operate Caravan Park, Camping Ground or Manufactured Home Estate - 45 sites or more	Per application	Ν	Partial Cost		plication plus \$15. in camping groun		n caravan park	or estate, plus
							Min. Fee excl.	GST: \$512.50
					ation plus \$15.50 in camping groun		aravan park or e	Last year fee estate, plus
\$515 per application plus \$15.50 per site in caravan park or estate, p	lus \$10.50 per site in	camping	ground.					
Part F4								
Install a solid fuel or domestic oil heater	Per application	Ν	Partial Cost	\$275.00	\$281.88	\$0.00	\$281.88	2.50%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Part F5								
Application for approval per amusement device	Per device	Ν	Partial Cost	\$65.00	\$66.63	\$0.00	\$66.63	2.51%
Part F7								
Sell from a standing vehicle	Per application	Ν	Partial Cost	\$320.00	\$328.00	\$0.00	\$328.00	2.50%
Amendment of an Approval to Carry Out an	Activity							
Amendment of an approval under Section 68 Local Government Act 1993	Each	Ν	Partial Cost				50% of	application fee
Hoarding Erection								
Approval for hoardings	Per application	N	Partial Cost	\$170.00	\$174.25	\$0.00	\$174.25	2.50%
Approval for hoardings if part of an existing application	Per application	Ν	Partial Cost	\$170.00	\$174.25	\$0.00	\$174.25	2.50%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)		Fee (incl. GST)	Increase %
Development Control								
Development Application Fees								
Planning and Certification Advice								
Planning and Certification Advice: Written advice and/or meeting with technical staff (including meeting preparation)	Per hour	Ν	Market	\$150.00	\$153.75	\$0.00	\$153.75	2.50%
Development								
Dwelling houses with an estimated construction cost up to \$100,000	Per application	Ν	Legislative					
Development not involving building work, demolition or subdivision	Per application	Ν	Legislative	\$371.00	\$371.00	\$0.00	\$371.00	0.00%
Up to \$5,000	Per application	N	Legislative	\$144.00	\$144.00	\$0.00	\$144.00	0.00%
\$5,001 - \$50,000	Per application	Ν	Legislative	\$220 plus	\$3 for each \$1,0	00 (or part the		estimated cost xceeds \$5,000
\$50,001 - \$250,000	Per application	N	Legislative	\$459 plus \$3.64 cost exceeds \$	4 for each \$1,000 50,000) (or part there	of) by which th	e estimated
\$250,001 - \$500,000	Per application	N	Legislative	\$1,509 plus \$2 cost exceeds \$.34 for each \$1,0 250,000	00 (or part the	reof) by which	the estimated
\$500,001 - \$1,000,000	Per application	N	Legislative	\$2,272 plus \$1 cost exceeds \$.64 for each \$1,0 500,000	00 (or part the	reof) by which	the estimated
\$1,000,001 - \$10,000,000	Per application	Ν	Legislative	\$3,404 plus \$1 cost exceeds \$.44 for each \$1,0 1,000,000	00 (or part the	reof) by which	the estimated
Over \$10,000,000	Per application	Ν	Legislative		1.19 for each \$1,0 s exceeds \$10,00		ereof) by which	1 the

Subdivision

Subdivision (including boundary adjustment) involving the opening of a public road	Per application	Ν	Legislative	\$865 plus \$65 per additional allotment to be created
Subdivision (including boundary adjustment) not requiring the opening of a public road	Per application	Ν	Legislative	\$430 plus \$53 per additional allotment to be created
Strata Subdivision	Per application	Ν	Legislative	\$430 plus \$65 per additional allotment to be created

				Year 24/25 Year 25/26					
Name	Per	GST	Policy Code	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase	
				(1101. 001)			(1101.001)		
Subdivision									
Assessment and authorisation of application for subdivision certificate	Per application	Ν	Full Cost		\$717.50 plus	\$102.50 pe	r additional lot to	be registered	
							Min. Fee excl.	GST: \$717.50	
								Last year fee	
					\$700 pl	us \$100 pe	r additional lot to	be registered	
							Min. Fee excl.	GST: \$700.00	
Additional Development Application Fees									
Integrated Development									
Integrated Development as defined by the Environmental Planning and Assessment Act 1979	Each	Ν	Legislative				Normal DA	Fee plus \$183	
Development that Requires Concurrence									
Development which requires the concurrence of a Government Authority	Per application	Ν	Legislative	Normal DA Fee	plus \$183				
Designated Development									
Designated development as defined by the Environmental Planning and Assessment Act 1979	Each	Ν	Legislative				Normal DA F	ee plus \$1,198	
Development Requiring Advertising									
Neighbour Notification (mail out only)	Per application	Ν	Full Cost	\$150.00	\$153.75	\$0.00	\$153.75	2.50%	
Development for a community participation plan requires notice to be given	Per application	Ν	Legislative	\$1,438.00	\$1,438.00	\$0.00	\$1,438.00	0.00%	
Prohibited Development	Per application	Ν	Legislative	\$1,438.00	\$1,438.00	\$0.00	\$1,438.00	0.00%	
Designated Development	Per application	Ν	Legislative	\$2,890.00	\$2,890.00	\$0.00	\$2,890.00	0.00%	
Integrated / Threatened Species / Class 1 Aguaculture Development	Per Application	Ν	Legislative	\$1,438.00	\$1,438.00	\$0.00	\$1,438.00	0.00%	

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST Fee (incl. GST)	Increase %
Advertising Signs							
Development involving the erection of advertising signs	Per application	Ν	Legislative		\$333	plus \$93 for each additi	onal advertisement
Modification of a Development Consent							
Jnder Section 4.55(1) Environmental Planning and As	ssessment Act 1	L979					
Mistake or minor error	Per application	Ν	Legislative	\$92.00	\$92.00	\$0.00 \$92.00	0.00%
Jnder Section 4.55(1A) Environmental Planning and A	Assessment Act	t 1979					
Minimal Environmental Impact	Per application	Ν	Legislative	\$8	39 or 50% of the	original application fee,	whichever is lesser
Jnder Section 4.55(2) Environmental Planning and As	ssessment Act 1	L979					
Other	Per application	N	Legislative			50% of the origina	application fee fee
a) if the fee for the original application was less than	\$100						
Fee	Per application	N	Legislative		50% c	of the fee for the original	application applies
b) if the fee for the original application was \$100 or n	nore						
Fee for development that does not involve building work, demolition or subdivision	Per application	Ν	Legislative		50% c	of the fee for the original	application applies
Fee for development that involves dwelling houses with an estimated construction cost up to \$100,000	Per application	Ν	Legislative	\$247.00	\$247.00	\$0.00 \$247.00	0.00%
n the case of any other development application							
Development up to \$5,000	Per application	Ν	Legislative	\$71.00	\$71.00	\$0.00 \$71.00	0.00%
Development with an estimated value of between \$5,001 and \$250,000	Per application	Ν	Legislative	\$110 plus \$1.5 cost exceeds \$		(or part thereof) by whi	ch the estimated
Development with an estimated value of between \$250,001 – \$500,000	Per application	Ν	Legislative	\$651 plus \$0.8 cost exceeds \$		(or part thereof) by whi	ch the estimated
Development with an estimated value of between \$500,001 – \$1,000,000	Per application	Ν	Legislative	\$927 plus \$0.5 cost exceeds \$		(or part thereof) by whi	ch the estimated

Name			Policy Code	Year 24/25	Year 25/26		
	Per	GST		Fee	Fee	GST Fee	Increase
				(incl. GST)	(excl. GST)	(incl. GST)	%

In the case of any other development application [continued]

Development with an estimated value of between \$1,000,001 – \$10,000,000	Per application	Ν	Legislative	\$1,285 plus \$0.40 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000
Development with an estimated value of more than \$10,000,000	Per application	Ν	Legislative	\$6,167 plus \$0.27 for each \$1,000 (or part thereof) by which the estimated costs exceeds \$10,000,000

Additional Modification Fees

Notice required to be given	Per Application	Ν	Legislative	\$866.00	\$866.00	\$0.00 \$866.00	0.00%
Qualified designer statement	Per Application	Ν	Legislative	\$990.00	\$990.00	\$0.00 \$990.00	0.00%
Development Contributions							
Yass Valley Development Contributions Plan	2018						

Development Contributions

Yass Valley Development Contributions Plan 2018

Proposed cost of development – Up to and including \$100,000	Per application	N	Full Cost	NIL
Proposed cost of development – More than \$100,000 and up to and including \$200,000	Per application	N	Full Cost	0.5% of development cost
Proposed cost of development – More than \$200,000	Per application	N	Full Cost	1% of development cost

Yass Valley Heavy Haulage Development Contributions Plan 2021

Development generating heavy vehicle traffic	Per application N Full Cost	As per Yass Valley Heavy Haulage Plan
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Review of Determination – Section 8.2 and 8.3 EP&A Act 1979

Review – Development Consent

Development not involving the erection of a building, the carrying out of work or demolition of a building	Per application	Ν	Legislative	50% of the original DA Fe				
Development that involves the erection of a dwelling house with a cost of construction less than \$100,000	Per application	Ν	Legislative	\$247.00	\$247.00	\$0.00	\$247.00	0.00%
Development up to \$5,000	Per application	Ν	Legislative	\$71.00	\$71.00	\$0.00	\$71.00	0.00%
Development with an estimated cost of between \$5,001 and \$250,000	Per application	Ν	Legislative	\$111.32 plus \$1.50 for each \$1,000 (or part thereof) by which estimated cost exceeds \$5,000				
Development with an estimated cost of between \$250,001 – \$500,000	Per application	Ν	Legislative	\$651.22 plus \$0.85 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000				

Name			Policy Code	Year 24/25	/ear 24/25 Year 25/26			
	Per	GST		Fee	Fee	GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	%

Review – Development Consent [continued]

Development with an estimated cost of between \$500,001 – \$1,000,000	Per application	Ν	Legislative	\$927.29 plus \$0.50 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000
Development with an estimated cost of between \$1,000,001 - \$10,000,000	Per application	Ν	Legislative	\$1,284.63 plus \$0.40 for each \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000
Development with an estimated cost of more than \$10,000,000	Per application	Ν	Legislative	\$6,167.12 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000.00

Review – Rejection of application

Estimated cost of development less than \$100,000	Per application	Ν	Legislative	\$71.24	\$71.24	\$0.00 \$71.24	0.00%
Estimated cost of development \$100,000 or more and less than or equal to \$1,000,000	Per application	N	Legislative	\$194.81	\$194.81	\$0.00 \$194.81	0.00%
Estimated cost of development more than \$1,000,000	Per application	Ν	Legislative	\$325.05	\$325.05	\$0.00 \$325.05	0.00%
Notice of application for review of determination	Per Application	Ν	Legislative	\$807.07	\$807.07	\$0.00 \$807.07	0.00%

Building Certification - Building Information Certificates

Application for certificate where a building information certificate has previously been issued	Per certificate	N	Full Cost	\$500.00	\$512.50	\$0.00 \$512.50	2.50%		
Building Information Certificate	Per certificate	N	Full Cost	and co	The fee applicable to the lodgement of a combined development and construction certificiate application or a complying devel certificate application, immediately prior to the lodgement of the information certificiate app				

Additional fees

Building information certificate inspections for initial application (all	Per inspection	N	Full Cost	\$1,040.00	\$1,066.00	\$0.00 \$1,066.00	2.50%
required) - Not applicable to certificate renewal							

Building Certification - Complying Development Certificate

Assessment and Issue of a Complying Development Certificate (Fee based on cost of work)

Name	Per	GST	Policy Code	Year 24/25 Year 25/26 Fee Fee GST Fee Increas (incl. GST) (excl. GST) (incl. GST)
Assessment and Issue of a Complying Devel	opment Certi	ficate (Fee based o	on cost of work) [continued]
Between \$25,001 and \$300,000	Per certificate	Y	Market	\$653.95 (incl GST) plus 0.5% of the cost of work in excess of \$25,00
				Min. Fee excl. GST: \$594.5
				Last year fe \$638.00 (incl GST) plus 0.5% of the cost of work in excess of \$25,00
\$660.00 (incl GST) plus 0.5% of the cost of work in excess of \$25,00	0			
\$300,001 and \$500,000	Per certificate	Y	Market	\$2,615.80 (incl. GST) plus 0.4% of the cost of work in excess of \$300,00
				Min. Fee excl. GST: \$2,378.0
				Last year fe \$2,552 (incl. GST) plus 0.4% of the cost of work in excess of \$300,00
\$2,630 (incl. GST) plus 0.4% of the cost of work in excess of \$300,0	00			
\$500,001 or greater	Per certificate	Y	Market	\$3,653.10 (incl. GST) plus 0.5% of the cost of work in excess of \$500,00
				Min. Fee excl. GST: \$3,321.0
				Last year fe \$3,564 (incl. GST) plus 0.5% of the cost of work in excess of \$500,00
\$3,675 (incl. GST) plus 0.5% of the cost of work in excess of \$500,0	00			
Complying development certificates for development which is outside of Council's category of accreditation under the provisions of the Building Professionals Act 2005	Per certificate	Y	Market	Pass on all costs associated with engaging a suitably accredited certific plus an facilitation fee of \$173.640 (incl. GST) per hour or part there
of the Building Frolessionals Act 2005				Min. Fee excl. GST: \$157.8
				Last year fe Pass on all costs associated with engaging a suitably accredited certific plus an facilitation fee of \$169.40 (incl. GST) per hour or part there

Pass on all costs associated with engaging a suitably accredited certifier plus an facilitation fee of \$175 (incl. GST) per hour or part thereof

Modification of Complying Development Certificates

Minor internal layout changes only	Per certificate	Y	Full Cost	\$400.00	\$372.73	\$37.27	\$410.00	2.50%
Minor internal/external/set out changes	Per certificate	Y	Full Cost	50% of the original CDC fee				
Major change	Per certificate	Y	Full Cost	Fee as p	per new complying	j developme	nt certificate ap	plication above

				Year 24/25		Year 25/26		
Name	Per	GST	Policy Code	Fee	Fee	GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	%

Building Certification - Construction Certificates

Assessment and Issue of Construction Certificate (Fee based on cost of work)

Up to \$25,000	Per certificate	Y	Market	\$650.00 \$605.68 \$60.57 \$666.25 2.50%
Between \$25,001 and \$300,000	Per certificate	Y	Market	\$666.25 (incl. GST) plus 0.5% of the cost of work in excess of \$25,000
	i el certinodic	•	market	
				Min. Fee excl. GST: \$605.68
				Last year fee
				\$642.00 (incl. GST) plus 0.5% of the cost of work in excess of \$25,000
				Min. Fee excl. GST: \$567.00
\$300,001 and \$500,000	Per certificate	Y	Market	\$2625.03 (incl. GST) plus 0.5% of the cost of work in excess of \$300,000
				Min. Fee excl. GST: \$2,386.39
				Will. Fee excl. 031. \$2,500.39
				Last year fee
				\$2,561 (incl. GST) plus 0.4% of the cost of work in excess of \$300,000
				Min. Fee excl. GST: \$2,260.00
\$500,001 or greater	Per certificate	Y	Market	\$3,762.78 (incl. GST) plus 0.5% of the cost of work in excess of \$500,000
				Min. Fee excl. GST: \$3,420.70
				Last year fee \$3,671 (incl. GST) plus 0.5% of the cost of work in excess of \$500,000
				Min. Fee excl. GST: \$3,240.00
Construction Certificates for development which is outside of Council's category of accreditation under the provisions of the	Per certificate	Y	Market	Pass on all costs associated with engaging a suitably accredited certifier plus a facilitation fee of \$175 (incl GST) per hour or part thereof
Building Professionals Act 2005				Min. Fee excl. GST: \$163.64

Modification Application - Construction Certificates

Minor internal layout changes only	Per certificate	Y	Market	\$360.00	\$335.45	\$33.55	\$369.00	2.50%
Minor internal/external/set out charges	Per certificate	Y	Market	50% of the original CC fe				
Major change	Per certificate	Y	Market		Fee as per nev	w constructio	on certificate ap	plication above

			Dolloy Code	Year 24/25 Y		Year 25/26		
Name	Per	GST	Policy Code	Fee	Fee	GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	%
Building Certification - Inspections								
As required for development under the Environmental Planning and Assessment Act 1979, Local Government Act 1993 and Plumbing and Drainage Act 2011	Per inspections	Y	Market	\$260.00	\$242.27	\$24.23	\$266.50	2.50%
Re-inspection	Per inspections	Y	Market	\$400.00	\$372.73	\$37.27	\$410.00	2.50%
Inspection where 48 hours' notice not provided ("same day")	Per inspections	Y	Market	\$400.00	\$372.73	\$37.27	\$410.00	2.50%
For development which is outside of Council's category of accreditation under the provisions of the Building Professionals Act 2005	Per inspection	Y	Full Cost		n all costs with en ation fee of \$175.	34 (including (GŚT) per hour	
					n all costs with end ation fee of \$169.4			

Building Certication - Swimming Pools

Swimming Pool Compliance Certificates: Initial inspection		N	Legislative	\$165.00	\$150.00	\$0.00 \$150.00	-9.09%
Swimming Pool Compliance Certificates: Re-inspection (following unsatisfactory inspection)	Per inspection	Ν	Legislative	\$110.00	\$100.00	\$0.00 \$100.00	-9.09%

Building Certification - Occupation Certificates

Class 10 Building	Per certificate	Y	Market	\$250.00	\$232.95	\$23.30 \$256.25	2.50%
Class 1 Building (including combined class 1 and 10 applications)	Per certificate	Y	Market	\$350.00	\$326.13	\$32.61 \$358.75	2.50%
Class 2-9 Building - Total estimated development cost \$300,000 or less	Per certificate	Y	Market	\$450.00	\$419.32	\$41.93 \$461.25	2.50%
Class 2-9 Building - Estimated development cost \$300,001 or greater	Per certificate	Y	Market	\$650.00	\$605.68	\$60.57 \$666.25	2.50%
Final letter of occupation – Transportable Dwelling	Per certificate	Y	Market	\$350.00	\$326.13	\$32.61 \$358.75	2.50%

Name		GST	Policy Code	Year 24/25	24/25 Year 25/26			
	Per			Fee	Fee	GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	%

Building Certification - Occupation Certificates [continued]

Occupation certificates for development which is outside of Council's category of accreditation under the provisions of the Building Professionals Act 2005	Per certificate	Y	Full Cost	Pass on all costs associated with engaging a suitable accredited certifier plus a facilitation fee of \$173.65 (including GST) per hour of part thereof
				Min. Fee excl. GST: \$157.86
				Last year fee Pass on all costs associated with engaging a suitable accredited certifier plus a facilitation fee of \$169.40 (including GST) per hour of part thereof

Pass on all costs associated with engaging a suitable accredited certifier plus a facilitation fee of \$175 (including GST) per hour of part thereof

Development Related Administrative Other Charges

Certified copy of a document, map or plan held by the Council	Each	Ν	Legislative	\$62.00		\$62.00	\$0.00	\$62.00	0.00%
Variation of Restriction on the use of land	Per application	N	Full Cost	\$207 plu	s deve	lopment app		e to be borne b	ssociated legal y the applicant. . GST: \$207.00
				\$200 plu	s deve	lopment app			Last year fee ssociated legal y the applicant.
Outstanding Notices Letter	Each	N	Full Cost	\$102.00		\$104.55	\$0.00	\$104.55	2.50%
Provision of written confirmation of development potential including existing holding and dwelling entitlement searches	Each	Ν	Full Cost	\$408.00		\$418.20	\$0.00	\$418.20	2.50%
Provision of written confirmation of development potential including existing holding and dwelling entitlement searches - Urgency Fee	Each	Ν	Full Cost	\$0.00		\$120.00	\$0.00	\$120.00	00
Flood Study Certificate	Per application	Ν	Full Cost	\$0.00		\$150.00	\$0.00	\$150.00	00
Pre-Purchase Heritage Advice Fee	Per hour	Ν	Full Cost	\$0.00		\$70.00	\$0.00	\$70.00	00

Site Compatibility Certificate - Transport and Infrastructure

Certificate issue	Per certificate	Ν	Legislative	\$310 plus \$265 per hectare or part thereof. Note: Max fee is not to exceed \$626
Site Compatibility Certificate – Housing				
Certificate issue	Per certificate	Ν	Legislative	\$310 plus \$42 per dwelling. Note: Max. fee not to exceed \$626

	Dur off	0.07		Year 24/25		Year 25/26		
Name	Per	GST	Policy Code	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
Site Veritification Certificate - Resources and	Energy							
Certificate Issue	Per Certificate	Ν	Legislative	\$4,375.00	\$4,375.00	\$0.00	\$4,375.00	0.00%
Plumbing and Drainage Diagrams								
Sewer Main Diagram	Per assessment	Ν	Zero	\$64.00	\$65.60	\$0.00	\$65.60	2.50%
Urgency Fee	Per assessment	Ν	Full Cost	\$0.00	\$85.00	\$0.00	\$85.00	00
Sewer Service Diagram	Per allotment	Ν	Zero	\$110.00	\$112.75	\$0.00	\$112.75	2.50%
Planning Certificate								
Certificate issued under section 10.7(1) of the EP&A Act 1979	Per application	N	Legislative	\$69.01	\$69.01	\$0.00	\$69.01	0.00%
Urgency Fee	Per application	N	Full Cost	\$0.00	\$85.00	\$0.00	\$85.00	00
Certificate issued under section 10.7(1) and 10.7(5) of the EP&A Act 1979	Per application	N	Legislative	\$173.65	\$173.65	\$0.00	\$173.65	0.00%
	R							

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	/ear 25/26 GST	Fee (incl. GST)	Increase %
Engineering Works								
Compliance Inspections (Subdivision)								
Fee based on cost of work as estimated by Council								
Stating specified subdivision work has been completed: where subject of a development consent - Other	Per inspection	Ν	Full Cost	\$263.00	\$269.58	\$0.00	\$269.58	2.50%
Stating specified subdivision work has been completed: where subject of a development consent - Fencing Inspection	Per inspection	Y	Full Cost	\$335.50	\$312.63	\$31.26	\$343.89	2.50%
Subdivision Inspection - Compliance with Bushfire Conditions	Per inspection	Y	Full Cost	\$286.00	\$266.50	\$26.65	\$293.15	2.50%
Subdivision Work Certificate (Engineering	g Constructio	on Cer	tificate)					
Fee based on cost of work as estimated by Council – Up to 25,000	Per certificate	Ν	Full Cost	\$583.50	\$666.25	\$0.00	\$666.25	14.18%
Fee based on cost of work as estimated by Council – Between \$25,001 and \$300,000	Per certificate	Y	Full Cost		\$666.25 plus 0.5 \$566.50 plus 0.5		Min. Fee excl	GST: \$605.68 Last year fee
							Min. Fee excl	GST: \$566.50
Fee based on cost of work as estimated by Council – \$300,001 and \$500,000	Per certificate	Y	Full Cost	\$	2,625.03 plus 0.5%		of work in exce Min. Fee excl. (
					\$2,250 plus 0.4%			. ,
							Min. Fee excl. C	
Fee based on cost of work as estimated by Council – \$500,001 or greater	Per certificate	Y	Full Cost	\$	3,762.78 plus 0.5%		of work in exce	

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Min. Fee excl. GST: \$3,420.71

Min. Fee excl. GST: \$3,240.00

Last year fee \$3,240 plus 0.5% of the cost of work in excess of \$500,000

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase 9
Modification Application - Sub-Division W	orks Certificates	s (Engiı	neering Con	struction Ce	ertificates)			
Minor internal layout changes only	Per Certificate	Y	Market	\$0.00	\$335.45	\$33.55	\$369.00	
Minor internal/external/set out charges	Per certificate	Y	Market				50% of the	e original CC fe
Major change	Per certificate	Y	Market		Fee as per n	ew constructio	on certificate a	pplication abov
Compliance Inspections (General)								
Stating specified engineering work has been completed (inspections)	Per Inspection	Ν	Full Cost	\$167.00	\$171.18	\$0.00	\$171.18	2.509
Footpath Construction Costs								
Concrete Footpath	Per Application	Y	Market				Constructio	n Cost plus 15
Gravel Royalties								
Gravel Royalties Fee	m3	N	Full Cost	\$6.50	\$6.66	\$0.00	\$6.66	2.46
Kerb and Gutter Construction Costs								
Full Cost	Per Application	Y	Market				Constructio	n Cost plus 15
Half Cost (Frontage)	Per Application	Y	Market				Constructio	n Cost plus 15
Quarter Cost (Sideage)	Per Application	Y	Market				Constructio	n Cost plus 15
Urban Gutter Crossing Construction (up to 5m long)	Per Application	Y	Market				Constructio	n Cost plus 15 ⁰
Private Works								
Emulsion		Ν	Full Cost					Cost + 45
Undertake works associated with State and Federal Governme Authorities only on public infrastructure	nt Per Application	Y	Market				Constructio	n Cost plus 15 ⁴
Road Opening Permit								
Permit and Inspection Fee	Per Application	Ν	Market					Costs plus 15

				Year 24/25	Y	(ear 25/26		1
Name	Per	GST	Policy Code	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
Road Closure								
Application consideration for road closure of a Council Road	Per Application	Ν	Full Cost	\$2,369.00	\$2,428.23	\$0.00	\$2,428.23	2.50%
Cover the review of application, road status/title review preparation of	f report to Council as	s appropria	ate. No refund is av	ailable if applicati	on is unsuccessfu	ıl		
Formal process of an application for road closure of a Council road once approved by Council	Per Application	Ν	Full Cost	\$9,270.00	\$9,501.75	\$0.00	\$9,501.75	2.50%
Prices does not include the initial consideration and approval process	s by Council (see se	parate cha	rge).					
Charge includes public notification, review of submissions, Council reapplication unsuccessful.	esolution (if objectior	ns received), statutory notifica	tions, survey plar	is, registration of p	plans with LI	RS etc. No refur	ıd available is
Road Leases								
0.5 ha or less	Per annum	Y	Full Cost	\$235.00	\$218.98	\$21.90	\$240.88	2.50%
Greater than 0.5 ha	Per annum	Y	Full Cost			\$	235 plus \$62 p	er ha (pro rata
							Min. Fee excl.	GST: \$214.00
Road Restoration Fee								

Road Restoration Fee

Paved (bitumen or concrete)	Per Application N Market	Construction Cost plus 15%
		Min. Fee excl. GST: \$550.00
Unpaved (gravel, earth, grass)	Per Application N Market	Construction Cost plus 15%
		Min. Fee excl. GST: \$330.00

Road Works Permit

Application to undertake works within the road reserve – Local Roads (excluding road openings) (not applicable to public utility providers)	Per Application	Ν	Full Cost	\$228.00	\$233.70	\$0.00 \$233.70	2.50%
Application to undertake works within the road reserve – Regional and Classified Roads (excluding road openings) (not applicable to public utility providers)	Per Application	Ν	Full Cost	\$288.50	\$295.71	\$0.00 \$295.71	2.50%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Stormwater Improvement Charge								
Yass - occupied residential and business land	Each	Ν	Legislative	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
Traffic Count								
Undertake traffic count/classifying and provide data (requests from consultants to undertake specific traffic counts)	Per Application	Y	Market					Costs plus 15%
Road Directional Sign Costs								
Full Cost	Per application	Y	Market					Cost plus 15%
	R							

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Environmental Services								
Animal Control								
Companion Animals Act'								
Desexed Dog (lifetime fee) (by relevant age)	Per Dog	Ν	Legislative	\$78.00	\$78.00	\$0.00	\$78.00	0.00%
Dog – non desexed (or desexed after 6 months)	Per Dog	Ν	Legislative	\$262.00	\$262.00	\$0.00	\$262.00	0.00%
Dog desexed sold by Council pound/shelter	Per Dog	Ν	Legislative	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Desexed Dog (by relevant age eligible pensioner)	Per Dog	Ν	Legislative	\$34.00	\$34.00	\$0.00	\$34.00	0.00%
Dog not desexed (recognised breeder)	Per dog	Ν	Legislative	\$78.00	\$78.00	\$0.00	\$78.00	0.00%
Dog - Not Desexed (not recommended by vet)	Per Dog	Ν	Legislative	\$78.00	\$78.00	\$0.00	\$78.00	0.009
Animal with written notification from a vet that it should not be de	esexed.							
Dog - Not Desexed (not recommended by vet - pensioner)	Per Dog	N	Legislative	\$34.00	\$34.00	\$0.00	\$34.00	0.009
Animal owned by an eligible pensioner with written notification fr	om a vet that it shoul	d not be dese	ked.					
Assistance Animal	Each	N		\$0.00	\$0.00	\$0.00	\$0.00	0.00
Dog – Working	Each	N	Legislative	\$0.00	\$0.00	\$0.00	\$0.00	0.009
Cat	Per Cat	N	Legislative	\$68.00	\$68.00	\$0.00	\$68.00	0.009
Cat – desexed sold by Council pound/shelter	Per Cat	N	Legislative	\$0.00	\$0.00	\$0.00	\$0.00	0.009
Cat – non desexed (from 12 weeks)	Per Cat	Ν	Legislative	\$68.00	\$68.00	\$0.00	\$68.00	0.009
Cat - (recognised breeder)	Per Cat	Ν	Legislative	\$68.00	\$68.00	\$0.00	\$68.00	0.009
Cat – eligible pensioner	Per Cat	Ν	Legislative	\$34.00	\$34.00	\$0.00	\$34.00	0.009
Cat not desexed (not recommended - pension)	Per Cat	Ν	Legislative	\$34.00	\$34.00	\$0.00	\$34.00	0.009
Animal owned by an eligible pensioner with written notification fr	om a vet that it shoul	d not be dese	ked.					
Form Processing Fee - Companion Animal Register	Each	Ν	Market	\$10.00	\$10.00	\$0.00	\$10.00	0.009
Registration Late Fee	Each	N	Legislative	\$22.00	\$22.55	\$0.00	\$22.55	2.509
Late fee if registration not paid 28 days after the date which the a Late fee if registration not paid 28 days after the date which the a								
Additional Fee	Each	Ν		\$0.00	\$206.00	\$0.00	\$206.00	c
Dogs of a restricted breed or declared to be dangerous	Annually	N	Legislative	\$230.00	\$230.00	\$0.00	\$230.00	0.00%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increas 9
Beizure and Maintenance of Companion Anim	als							
Veterinary Treatment	Cost + 20%	Ν						Cost + 20%
Vet costs for impounded animal Vet costs for impounded animal								
Maintenance Fee for Companion Animal on first day	Each	Ν	Legislative	\$92.80	\$95.12	\$0.00	\$95.12	2.50%
Maintenance Fee for Companion Animal on second day	Each	Ν	Legislative	\$82.20	\$84.26	\$0.00	\$84.26	2.51%
Maintenance Fee for Companion Animal everyday thereafter	Each	Ν	Legislative	\$26.80	\$27.47	\$0.00	\$27.47	2.50%
Other Pound Charges								
Pound Release Fee - First Offence - Companion Animal	Per Animal	Ν		\$0.00	\$75.00	\$0.00	\$75.00	
Release fee for companion animal first offence Companion animla must be registered prior to release Release fee for companion animal first offence Companion animla must be registered prior to release								
Pound Release Fee - Second Offence - Companion Animal	Per animal	N		\$0.00	\$150.00	\$0.00	\$150.00	
Release fee for companion animal 2nd offence within 12 month peroid Companion animla must be registered prior to release Release fee for companion animal 2nd offence within 12 month peroid Companion animla must be registered prior to release								
Pound Release Fee - Three or more offences - Companion Animal	Per animal	Ν		\$0.00	\$225.00	\$0.00	\$225.00	
Release fee for companion animal , 3rd plus offence within 12 month Companion animla must be registered prior to release Release fee for companion animal , 3rd plus offence within 12 month Companion animla must be registered prior to release								
Microchip Dog Fee	Each	Y	Legislative	\$108.00	\$63.27	\$6.33	\$69.60	-35.56%
Surrender of Companion Animal	Each	Ν	Legislative	\$170.00	\$215.50	\$0.00	\$215.50	26.769
Surrender and Euthanasia of Dangerous or Aggressive Dog Involved in Attack	Fee plus Veterinary Costs	Ν		\$0.00	\$300.00	\$0.00	\$300.00	
Veterinary euthanasia costs are in addition to fee. Veterinary euthanasia costs are in addition to fee.								
Compliance Certificate – Dangerous/Restricted Dog Enclosure	Each	Ν	Legislative	\$150.00	\$150.00	\$0.00	\$150.00	0.009
Dangerous Dog Collar	Each	Y	Legislative					Cost plus 209

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Other Pound Charges [continued]								
Dangerous/Restricted Dog Sign	Cost + 20%	Ν						Cost + 20%
Animal Trap Hire - 14 Days	Each	Ν		\$0.00	\$70.00	\$0.00	\$70.00	c
\$20 hire fee plus refundable deposit \$50 14 day hire of Indian Myna and Cat Trap \$20 hire fee- plus refundable doposit \$50 14 day hire of Indian Myna and Cat Trap								
Ranger Services								
Compliance/Ranger Inspection/Attendance Fee per Hour	Per hour	Ν	Full Cost	\$0.00	\$188.50	\$0.00	\$188.50	c
Fee charged per hour for inspections required for alleged unlawful ac	tivity.							
Call Out Fee - After Hours		Ν	Legislative	\$157.00	\$425.00	\$0.00	\$425.00	170.709
Stock Impounding Contractor Stock Impoundment Fee	Cost + 20%	N						Cost + 209
Stock impounding collection fee, impound yard costs, sustenance, an Stock impounding collection fee, impound yard costs, sustenance, an	d maintenance fee by	/ externa						0031 + 205
Impounded Stock - Collection Fees	Per head	N	Legislative					Cost plus 209
Impounded Stock - Release Fee	100	N	Ū	\$0.00	\$100.00	\$0.00	\$100.00	
Destroy or Dispose Injured or Diseased Stock	Cost + 20%	Ν						Cost + 209
Sustenance Charges								
Sustenance - Horses and Cattle	Per head/per day	Ν	Legislative	\$77.45	\$79.39	\$0.00	\$79.39	2.50%
Sustenance - Sheep, pigs and goats	Per head/per day	Ν	Legislative	\$13.40	\$13.74	\$0.00	\$13.74	2.54%
Community Regulation								
Authorise Officer Inspection or Re Inspection	Each	Ν		\$0.00	\$188.50	\$0.00	\$188.50	(
Proffessional Services charge - Inspections Monitoring actions required for any Notice or Order - per inspection								

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Community Regulation [continued]								
After Hours Authorised Officer Fee	Each	Ν		\$0.00	\$425.00	\$0.00	\$425.00	x
After hours fee for authorised officer								
Authorised Officer Administration Charge	Each	Ν	Partial Cost	\$0.00	\$100.00	\$0.00	\$100.00	o
Fee to be charged to cover administration costs of Environmental S Fee to be charged to cover administration costs of Environmental S								
Laboratory Testing and Analysis		Ν	Full Cost					Cost plus 20%
Clean Up / Prevention / Noise Control Notices - POEO		N		\$0.00	\$821.00	\$0.00	\$821.00	c
Improvement Notice (under Food Act 2003)	Each	Ν	Legislative	\$330.00	\$330.00	\$0.00	\$330.00	0.00%
mpounded Articles								
Release Fee - Unattended Property Class 1 (Personal Items)	Each	Ν		\$0.00	\$85.00	\$0.00	\$85.00	c
Small or medium unattended property Public Spaces (Unattended Property) Act 2021 Small or medium unattended property								
Release Fee - Unattended Property Class 2 (Shopping Trolley/ Kayak/Share Bikes)	Each	N		\$0.00	\$110.00	\$0.00	\$110.00	c
Medium and Large unattended property Public Spaces (Unattended Property) Act 2021 Medium and Large unattended property Public Spaces (Unattended Property) Act 2021								
Release Fee - Unattended Property Class 3 (Vehicle)	Each	Ν	Full Cost	\$386.00	\$395.65	\$0.00	\$395.65	2.50%
Storage Fee - Unattended Articles Class 3 (Vehicle)	Per day	Ν	Full Cost	\$38.80	\$39.77	\$0.00	\$39.77	2.50%
Unattended Property Class 3 - Vehicle								
Towing/Recovery Fee - Unattended Articles Class 3 (Vehicle)	Each	Ν	Full Cost					Cost + 209
Towing/Recovery Costs plus 20% Public Spaces (Unattended Property) Act 2021 Cost + 20% Towing/Recovery Costs plus 20% Public Spaces (Unattended Property) Act 2021								

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Impounded Articles [continued]								
Unattended Article Disposal Fee	Each	Ν						Cost + 20%
Small Medium or Large unattended property disposal fee Public Spaces (Unattended Property) Act 2021 Small Medium or Large unattended property disposal fee Public Spaces (Unattended Property) Act 2021								
Food Act and Regulation								
Food Business Registration Fee	Each	Ν	Market	\$50.00	\$51.25	\$0.00	\$51.25	2.50%
Low Risk/Market Stalls/Charities are exempt								
Food Business Annual Administration Charge - 5 FTE or less	280	Ν	Legislative	\$280.00	\$287.00	\$0.00	\$287.00	2.50%
Food Business Annual Administration Charge - 6-50 FTE		N		\$460.00	\$471.50	\$0.00	\$471.50	2.50%
Food Business Annual Administration Charge - > 50 FTE		N		\$1,540.00	\$1,578.50	\$0.00	\$1,578.50	2.50%
Food Business Annual Administration Charge - Mobile Vendor	288.40	N		\$0.00	\$288.40	\$0.00	\$288.40	00
Inspection Fee								
Small Premises (1-5 FTE food handlers)	Per inspection	N	Full Cost	\$163.00	\$167.08	\$0.00	\$167.08	2.50%
Medium Premises (6-50 FTE food handlers)	Per inspection	N	Full Cost	\$255.00	\$261.38	\$0.00	\$261.38	2.50%
Large Premises (50+ FTE food handlers)	Per inspection	N	Full Cost	\$330.00	\$338.25	\$0.00	\$338.25	2.50%
Mobile Food Vendor (Inspection)	Per inspection	Ν	Full Cost	\$92.80	\$95.12	\$0.00	\$95.12	2.50%
Food Business Re-Inspection	Per inspection	Ν		\$0.00	\$92.80	\$0.00	\$92.80	00
Fixed premises and mobile vendors								
Pre-purchase Inspection/Advice	Per inspection	Ν	Full Cost	\$168.00	\$168.00	\$0.00	\$168.00	0.00%
Pre Occupation Inspection (Development Application)	Per inspection	Ν	Full Cost	\$92.80	\$168.00	\$0.00	\$168.00	81.03%
Temporary Food Stalls (community events)	Per inspection	N	Full Cost	\$52.00	\$53.30	\$0.00	\$53.30	2.50%

Local Government Act & Regulations

Caravan Park / Campground approval to operate

Authorised Officer Inspection - Caravan Park/Campground/	180.25	Ν	\$0.00	\$188.50	\$0.00 \$188.50	00
Primitive Campground						

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Caravan Park / Campground approval to oper	rate [continued	[b						
Authorised Officer Re-Inspection - Caravan Park/Campground/ Primitive Campground	95.58	Ν		\$0.00	\$92.80	\$0.00	\$92.80	00
On-Site Sewage Management System								
Inspection fee	Per inspection	Ν	Full Cost	\$180.00	\$188.50	\$0.00	\$188.50	4.72%
Initial Approval to Operate fee - OSSMS	Each	Ν	Market	\$175.00	\$175.00	\$0.00	\$175.00	0.00%
Initial fee for first Approval to Operate under S68 Local Govt Act This fee gets charged at point of installation after final insepction								
Avoid Contact - AWTS green sign	Each	Ν						Cost + 20%
Public Health Act and Regulation Mortuary Mortuary - Inspection	Per inspection	Ν	Full Cost	\$354.00	\$362.85	\$0.00	\$362.85	2.50%
Mortuary - Inspection Skin Penetration Premises	Per inspection	N	Full Cost	\$354.00	\$362.85	\$0.00	\$362.85	2.50%
Skin Penetration - Notification fee	Per notification	N	Legislative	\$100.00	\$105.00	\$0.00	\$105.00	5.00%
Skin Penetration - Inspection	Per inspection	N	Legislative	\$162.23	\$166.29	\$0.00	\$166.29	2.50%
Public Swimming Pool								
Public Swimming - Pool Inspection	Per inspection	Y	Legislative	\$191.50	\$174.09	\$17.41	\$191.50	0.00%
Public Swimming Pool - Notification Fee	Per notification	Y	Legislative	\$100.00	\$95.45	\$9.55	\$105.00	5.00%
Public Swimming Pool - Re-inspection Fee	Per inspection	Y	Legislative	\$110.50	\$100.45	\$10.05	\$110.50	0.00%
Protection of Envirnoment Operations Act	t							
Underground Petroleum Storage Systems								
UPSS - Notification of Site	Per premises	Ν		\$0.00	\$200.00	\$0.00	\$200.00	00

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST Fee (incl. GST)	Increase %
Underground Petroleum Storage System	IS [continued]						
UPSS - Inspection	Per inspection	Ν	Full Cost	\$289.00	\$296.23	\$0.00 \$296.23	2.50%
Biosecurity Act							
Biosecurity (Weeds) - Inspection	Per inspection	Ν		\$0.00	\$188.50	\$0.00 \$188.50	œ
Fee to be charged only when access is restricted or locked af	ter Notice of Entry given.						
Biosecurity (Weeds) - Compliance Re-Inspection	Per inspection	Ν		\$0.00	\$245.65	\$0.00 \$245.65	00
Blosecurity Weeds non-compliance with terms or direction or	undertaking under Biosecu	rity Act 20	15				
Biosecurity (Weeds) - Pre Occupation Inspection	Per inspection	N		\$0.00	\$350.00	\$0.00 \$350.00	00
Request for Pre-purchase written application and current own Pre-purchase written application and current owner consent	er consent						
Weed Certificate	Per certificate	N	Full Cost	\$250.00	\$250.00	\$0.00 \$250.00	0.00%
Subdivision Inspections	Per inspection/ per lot	N	Full Cost	\$182.50	\$187.06	\$0.00 \$187.06	2.50%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST Fee (incl. GST)	Increase %
Library & Tourism							
Library							
General Library Fees							
Temporary borrower	Each	Ν	Partial Cost		\$20.00 for 3 mon	th temparary membership -	non refundable
Replacement library card	Each	Ν	Full Cost	\$4.50	\$4.61	\$0.00 \$4.61	2.44%
Inter Library Loans Min Charge (not refundable admin Charge) – Reciprocal Library	Each	Y	Full Cost	\$7.70	\$7.00	\$0.70 \$7.70	0.00%
Inter Library Loans Min Charge (not refundable admin Charge) – Non-reciprocal Library	Each	Y	Full Cost	\$37.60	\$34.18	\$3.42 \$37.60	0.00%
Library Bags	Each	Y	Full Cost	\$2.30	\$2.14	\$0.21 \$2.36	2.61%
Overdue/Lost/Damaged Books							
Overdue Books	Per week	N	Partial Cost		No fee. Bo	rrowing rights removed until	book returned.
Lost/Damaged Books	Per item	N	Full Cost	Replacen	nent cost as listed	on catalogue record of item	+ \$6 admin fee
Programs and Activities							
Programs and Activities – Mini Music, Lego Club etc.	Per attendee	Y	Market			Nominal fee to be appro	ved by Director
Book Club Membership	Per club	Y	Market	\$110.00	\$102.50	\$10.25 \$112.75	2.50%
Scanning							
Scan to email (Self Serve)	Per scan	Ν	Market	\$1.10	\$1.13	\$0.00 \$1.13	2.73%
Community Space Hire							
Group Study Room (4 PAX) - Non-profit organisations and community groups Per Hour	Per Hour	Ν	Full Cost	\$0.00	\$10.00	\$0.00 \$10.00	œ
Maker Space (12 PAX) - Commercial Per Hour		Ν		\$0.00	\$50.00	\$0.00 \$50.00	00
Maker Space (12 PAX) - Non-profit organisations and community groups Per Hour		Ν	Full Cost	\$0.00	\$30.00	\$0.00 \$30.00	00
Programme Room (35 PAX) - Commercial Per Hour		Ν	Full Cost	\$0.00	\$80.00	\$0.00 \$80.00	∞

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Community Space Hire [continued]								
Programme Room (35 PAX) - Non-profit organisations and community groups Per Hour		Ν	Full Cost	\$0.00	\$40.00	\$0.00	\$40.00	œ
Study Lab (10 PAX) - Commercial Per Hour	Per Hour	Ν	Full Cost	\$0.00	\$50.00	\$0.00	\$50.00	o
Study Lab (10 PAX) - Non-profit organisations and community groups Per Hour		Ν	Full Cost	\$0.00	\$25.00	\$0.00	\$25.00	œ
Tourism Fourism Guide Advertising (based on A4 ge	uide full colou	ur)						
1/12 page	Each	Y	Full Cost	\$276.00	\$257.18	\$25.72	\$282.90	2.50%
1/6 page	Each	Y	Full Cost	\$520.00	\$484.55	\$48.45	\$533.00	2.50%
1/3 page	Each	Y	Full Cost	\$775.00	\$722.16	\$72.22	\$794.38	2.50%
1/2 page	Each	Y	Full Cost	\$1,030.00	\$959.77	\$95.98	\$1,055.75	2.50%
2/3 page	Each	Y	Full Cost	\$1,290.00	\$1,202.05	\$120.20	\$1,322.25	2.50%
Full page	Each	Y	Full Cost	\$1,545.00	\$1,439.66	\$143.97	\$1,583.63	2.50%
Supply of Regional Maps	Each	N	Market	\$0.00	\$80.00	\$0.00	\$80.00	c
*Z-Card Partnership		Y	Market	\$285.00	\$265.57	\$26.56	\$292.12	2.50%
Non-Corporate Community Groups		Y	Partial Cost	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Additional Marketing Opportunities								
Ticketing Charge to Purchaser	Per ticket	Ν		\$0.00	\$2.00	\$0.00	\$2.00	с
Facebook Ad Boosted - Destination		Ν		\$0.00	\$125.00	\$0.00	\$125.00	c
Industry Workshop Ticket	Each	N		\$0.00	\$20.00	\$0.00	\$20.00	c
Social Media Assistance (2 hours)	per booking	N		\$0.00	\$150.00	\$0.00	\$150.00	c
Visit Yass Valley - Website Slider		Ν		\$0.00	\$100.00	\$0.00	\$100.00	c
Event Marketing Campaign								
					+		+	

Community Package	Y	Market	\$52.00	\$55.27	\$5.53 \$60.80	16.92%
Package A	Y	Market	\$155.00	\$144.43	\$14.44 \$158.88	2.50%
Package B	Y	Market	\$310.00	\$288.87	\$28.89 \$317.75	2.50%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Event Marketing Campaign [continued]								
Package C		Y	Market	\$570.00	\$531.13	\$53.11	\$584.25	2.50%
Yass Valley Stall Holders		Y	Partial Cost	\$28.00	\$26.09	\$2.61	\$28.69	2.46%
Non-Yass Valley Stall Holders		Y	Partial Cost	\$38.00	\$35.41	\$3.54	\$38.96	2.53%
Meeting Room Hire (Visitor Information C	entre)							
Meeting room Hire (hr)	Per hour	Y	Full Cost	\$29.00	\$27.02	\$2.70	\$29.72	2.48%
Tea & Coffee - Meeting Room Hire (excess of 10 people)	Per hire	Ν		\$0.00	\$35.00	\$0.00	\$35.00	00
Tea & Coffee - Meeting Room Hire (up to 10 people)	Per hire	Ν	Partial Cost	\$0.00	\$15.00	\$0.00	\$15.00	00
Meeting Room Hire (half day = 3 hours)	Each	Y	Full Cost	\$62.00	\$57.77	\$5.78	\$63.55	2.50%
Meeting Room Hire (day = 6 hours)	Per day	Y	Full Cost	\$100.00	\$93.18	\$9.32	\$102.50	2.50%
Shop Yass Valley Program								
Shop Yass Valley Program		Y	Partial Cost	\$25.00	\$23.30	\$2.33	\$25.63	2.52%
Community Hire								
Bollards or Cones (per each, per 24 hours)		Y	Partial Cost	\$5.70	\$5.31	\$0.53	\$5.84	2.46%
DVD for Inflatable Outdoor Screen (copyright licence)		Y	Partial Cost	\$375.00	\$355.45	\$35.55	\$391.00	4.27%
Inflatable Outdoor Screen Hire (per 24 hours)		Y	Partial Cost	\$170.00	\$158.41	\$15.84	\$174.26	2.51%
Marquee Hire (3x3m)	Per Day	Y	Partial Cost	\$55.00	\$51.25	\$5.13	\$56.38	2.51%
Marquee Hire (4x8m)	Per Day	Y	Partial Cost	\$110.00	\$102.50	\$10.25	\$112.75	2.50%
Security Tape (per event)		Y	Partial Cost	\$22.80	\$21.25	\$2.12	\$23.37	2.50%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Recreation & Facilities								
Caravan Park								
Deposit for Booking								
Caravan Park Accommodation Booking Deposit	Per booking	Y	Market	10% of the tota Balance of the MUST be paid	eposit is the highe I accommodation accommodation c upon check in. er to our Refund F	costs. osts for the bo	ooking / duratio	on of stay
Key Bond								
Key deposit	Per booking	Y	Security Deposit	\$0.00	\$45.45	\$4.55	\$50.00	00
Key replacement - keys not returned/lost	Per key	Ν	Full Cost				Full cost r	ecovery + 20%
Cleaning Fees								
Any evidence of pets inside cabins will incur an additional cleaning fee	Per cabin	Y	Partial Cost	\$0.00	\$136.36	\$13.64	\$150.00	œ
Cleaning fee for evidence of smoking inside cabins	Per cabin	Y	Partial Cost	\$0.00	\$181.82	\$18.18	\$200.00	00
Long Term Stay								
Stay over 27 days		Ν	Full Cost	accommodation reduction in GS	o stay over 27 nigh n fee will apply fro GT rate from 10% t	m 28th day of to 5.5%		result of
				Maximum Park	stay is 3 months.			
Accommodation								
Permanent Caravan Site								

Max 2 people	Per week	Y	Market	\$144.00	\$181.82	\$18.18 \$200.00	38.89%
Each additional person	Per week	Y	Market	\$29.00	\$36.36	\$3.64 \$40.00	37.93%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Powered Site								
Max 2 people - per night	Per night	Y	Market	\$39.80	\$39.09	\$3.91	\$43.00	8.04%
Max 2 people - per week	Per week	Υ	Market	\$0.00	\$229.09	\$22.91	\$252.00	o
Pensioner rate, per night, max 2 people (calculated per night, 7th night free)	Per night	Y	Market	\$35.60	\$34.55	\$3.45	\$38.00	6.74%
Pensioner rate, per week, max 2 people (calculated per night, 7th night free)	Per week	Y	Market	\$0.00	\$207.27	\$20.73	\$228.00	o
Each additional adult (16 years and over)	Per night	Y	Market	\$14.60	\$14.55	\$1.45	\$16.00	9.59%
Under 16 years	Per person/per night	Y	Market	\$6.90	\$9.09	\$0.91	\$10.00	44.93%
Electricity surcharge – applied after 8 continuous days stay	Per day	Y	Market	\$8.10	\$8.18	\$0.82	\$9.00	11.119
Jnpowered Site for Caravans								
Max 2 people	Per night	Y	Market	\$35.60	\$34.55	\$3.45	\$38.00	6.74%
Weekly rate max 2 people (calculated per night, 7th night free)	Per night	Y	Market	\$30.00	\$29.09	\$2.91	\$32.00	6.67%
Each additional adult (16 years and over)	Per person/per night	Y	Market	\$14.60	\$14.55	\$1.45	\$16.00	9.59%
Under 16 years	Per person/per night	Y	Market	\$5.80	\$9.09	\$0.91	\$10.00	72.419
Worker Cabin (ensuite)								
Max 2 people (inc linen)	Per night weekly	Y	Market	\$66.40	\$81.82	\$8.18	\$90.00	35.54%
Weekly rate max 2 people (inc linen & 1 service per/week)	Weekly	Y	Market	\$314.50	\$445.45	\$44.55	\$490.00	55.80%
Norker Cabin (no ensuite)								
2 people (inc linen) (cap 4 people)	Per night	Y	Market	\$55.40	\$72.73	\$7.27	\$80.00	44.40%
Weekly rate 2 people (inc linen & 1 service per/week)	Weekly	Y	Market	\$302.50	\$354.55	\$35.45	\$390.00	28.93%
Each additional person (includes linen and 1 clean p/week) (cap 4 people)	Per night	Y	Market	\$14.60	\$22.73	\$2.27	\$25.00	71.239
Ensuite Cabins – Tourist Cabin								
2 people (inc linen) (cap 4 people)	Per night	Y	Market	\$121.00	\$118.18	\$11.82	\$130.00	7.44%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Ensuite Cabins – Tourist Cabin [continued]								
Each additional adult (16 years and over)	Per night	Y	Market	\$14.60	\$18.18	\$1.82	\$20.00	36.99%
Under 16 years	Per night	Y	Market	\$6.90	\$9.09	\$0.91	\$10.00	44.93%
2 people (inc linen) (7 nights)	Weekly	Y	Market	\$508.50	\$709.09	\$70.91	\$780.00	53.39%
Washing Machines/Dryers/Linen								
Washing Machines	Per load	Y	Market	\$5.80	\$5.45	\$0.55	\$6.00	3.45%
Dryer Hire	Per cycle	Y	Market	\$4.60	\$5.45	\$0.55	\$6.00	30.43%
Linen Hire	Per person/per night	Y	Market	\$20.00	\$22.73	\$2.27	\$25.00	25.00%
Shower (non guests)	Per person	Y	Market	\$0.00	\$4.55	\$0.46	\$5.01	00

Cancellation Policy and Fees

* Refund may be granted on a case by case basis by Council Management and may take up to 14 days to process.

One week prior to check In	Per cancellation	Y	Payment may be transferred to a future booking within 12 months from the original date of booking or a refund offered, less a \$40 adminstration fee Last year fee Payment may be transferred to a future booking within 12 months from the original date of booking or a refund offered, less a \$20 adminstration fee
3 Days prior to check in	Per cancellation	Y	Payment may be transferred to a future booking within 12 months from the original date of booking or a refund offered of 50% of the original deposit paid
Failure to check in	Per booking	Y	Non-arrivals will forfeit all monies paid * Under some special circumstance, refund may be granted on a case by case basis by Council Management and may take up to 14 days to process.
No refunds for early checkout	Per booking	Y	* Under some special circumstances, refund may be granted on a case by case basis by Council Management and may take up to 14 days to process.
Cancellation Administration Fee	Per cancellation	Y	\$22.20 \$36.36 \$3.64 \$40.00 80.18%

				Year 24/25		Year 25/26		
Name	Per	GST	Policy Code	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %
				(()		(
Breach of Yass Caravan Park, Cabin Rules a	nd Regulation	S						
Breach of Cabins Rules and Regulation	Per Breach	Y	Full Cost		ges will be applied 0 administrative c			
					ges will be applied % administrative			
Community Facilities and Halls								
Facilities/Hall Hire (subject to waiver)								
Bond (all facilities/halls)	Per booking	Ν	Partial Cost	\$551.50	\$565.29	\$0.00	\$565.29	2.50%
Includes key & cleaning deposit and garbage collection deposit								
Old Library								
Per Hour		Y	Market	\$0.00	\$15.82	\$1.58	\$17.40	0
Per Day		Y		\$0.00	\$71.82	\$7.18	\$79.00	0
Yass Community Centre								
Non-profit organisations and community groups	Per hour	Y	Partial Cost	\$16.80	\$15.65	\$1.57	\$17.22	2.50%
Non-profit organisations and community groups	Per day	Y	Partial Cost	\$76.60	\$71.38	\$7.14	\$78.52	2.51%
Yass Soldiers Memorial Hall – Hire Fees								
Entire Hall	Per day	Y	Partial Cost	\$220.00	\$205.00	\$20.50	\$225.50	2.50%
Yass Music Club – set up and pack up chairs (additional to hire fee)	Per event	Y	Partial Cost	\$494.50	\$460.79	\$46.08	\$506.87	2.50%
Schools exempt (for all locally organised events)	Per event	Y	Zero					Free
Kitchen Annex and meeting room								
Per hour	Per hour	Y	Partial Cost	\$24.00	\$22.37	\$2.24	\$24.60	2.50%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Kitchen Annex and meeting room [continued]								
Per day	Per day	Y	Partial Cost	\$117.00	\$109.02	\$10.90	\$119.92	2.50%
Upstairs Meeting Room								
Per hour	Per hour	Y	Partial Cost	\$24.40	\$22.73	\$2.27	\$25.01	2.50%
Per day	Per day	Y	Partial Cost	\$122.00	\$113.68	\$11.37	\$125.05	2.50%
Sutton Hall								
Venue Hire – min 1 hour	Hourly	Y	Partial Cost	\$15.80	\$14.72	\$1.47	\$16.19	2.47%
Per day	Per day	Y	Partial Cost	\$148.00	\$137.91	\$13.79	\$151.71	2.51%
Sutton Amenities Facility								
Venue Hire	Daily	Y	Partial Cost	\$43.60	\$40.63	\$4.06	\$44.69	2.50%
Venue Hire – schools exempt for all locally organised events	Daily	Y	Partial Cost					Free
Wee Jasper Hall								
Venue Hire	Per day	Y	Zero		Under co	ontrol of Wee J	lasper Commu	nity Association
Murrumbateman Recreation Reserve Gro	ounds							
Main Hall including kitchen								
Per hour (min of 1 hour)	Per hour	Y	Partial Cost	\$20.80	\$19.38	\$1.94	\$21.32	2.50%
Per day	Per day	Y	Partial Cost	\$104.00	\$96.91	\$9.69	\$106.61	2.51%
Meeting Room								
Per hour (min of 1 hour)	Per hour	Y	Partial Cost	\$14.80	\$13.79	\$1.38	\$15.16	2.43%
Per day	Per day	Y	Partial Cost	\$71.60	\$66.72	\$6.67	\$73.39	2.50%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Whole Hall								
Per hour (min of 1 hour or part thereof)	Per hour	Y	Partial Cost	\$31.20	\$29.07	\$2.91	\$31.98	2.50%
Per day	Per day	Y	Partial Cost	\$155.50	\$144.89	\$14.49	\$159.38	2.50%
All Facilities								
Murrumbateman Markets (up to 26 uses of the village green and pavilion)	Per year	Y	Full Cost	\$1,219.00	\$1,772.73	\$177.27	\$1,950.00	59.97%
Murrumbateman Field Days (up to 20 days)	Per event	Y	Partial Cost	\$3,611.00	\$3,364.80	\$336.48	\$3,701.28	2.50%
Not for Profit Community Group	Per day	Y	Partial Cost	\$371.50	\$395.45	\$39.55	\$435.00	17.09%
Commercial or Private Use	Per day	Y	Full Cost	\$1,136.00	\$1,363.64	\$136.36	\$1,500.00	32.04%
Electricity - per event - special and major events	Per event	Y	Partial Cost	\$0.00	\$79.09	\$7.91	\$87.00	00
Damage to facilities/grounds	Per occurrence	Ν	Full Cost			F	-ull cost reco	very + 10%
Access to sports amenities building	Per day	Y	Partial Cost	\$0.00	\$90.91	\$9.09	\$100.00	00
Facility key replacement - keys not returned/lost	Per key	N	Market				Full cost r	ecovery + 20%
Five Bay Storage Units								
Murrumabeman Little Athletics	Per year	Y	Partial Cost	\$0.00	\$100.00	\$10.00	\$110.00	00
Murrumbateman AFL Club	Per year	Y	Partial Cost	\$0.00	\$100.00	\$10.00	\$110.00	00
Murrumbateman Community Association	Per year	Y	Partial Cost	\$0.00	\$100.00	\$10.00	\$110.00	00
Murrumbateman Cricket Club	Per year	Y	Partial Cost	\$0.00	\$100.00	\$10.00	\$110.00	00
Murrumbateman Lions Club	Per year	Y	Partial Cost	\$0.00	\$100.00	\$10.00	\$110.00	00
Sports Storage Shed Hire Fee (per annum)		Y	Partial Cost	\$100.00	\$100.00	\$10.00	\$110.00	10.00%

Murrumbateman Equestrian Grounds

Sand Arena/Cross Country/Adjoining paddock areas

Murrumbateman Adult Riders	Per year	Y	Partial Cost	\$821.50	\$938.18	\$93.82	\$1,032.00	25.62%
Murrumbateman - Australian Mounted Games Association	Per Year	Y	Partial Cost	\$997.50	\$929.49	\$92.95	\$1,022.44	2.50%
Murrumbateman Pony Club	Per year	Y	Partial Cost	\$936.00	\$938.18	\$93.82	\$1,032.00	10.26%
Damage to facilities/grounds	Per occurrence	Ν	Full Cost				Full cost r	recovery + 10%

				Year 24/25		Year 25/26	
Name	Per	GST	Policy Code	Fee	Fee	GST Fee	Increase
				(incl. GST)	(excl. GST)	(incl. GST)	%
Environtation Area northern nodelectricalides 2							
Equestrian Area northern paddock includes 3	sand arenas						
Ring 1 – 150 x 90							
Hourly (unavailable)	Per hour	Y	Partial Cost				Unavailable
Morning (up until 12pm)	Per Session	Υ	Partial Cost	\$188.50	\$254.55	\$25.45 \$280.00	48.54%
Afternoon (after 12pm)	Per Session	Y	Partial Cost	\$188.50	\$254.55	\$25.45 \$280.00	48.54%
Ring 2 – 100 x 75							
Hourly – weekends on approval only	Per hour	Y	Partial Cost	\$24.40	\$30.91	\$3.09 \$34.00	39.34%
Morning up until 12pm	Per Session	Y	Partial Cost	\$121.00	\$190.91	\$19.09 \$210.00	73.55%
Afternoon after 12pm	Per Session	Y	Partial Cost	\$121.00	\$190.91	\$19.09 \$210.00	73.55%
Ring 3 – 80 x 40							
Hourly – weekends on approval only	Per hour	Y	Partial Cost	\$12.20	\$18.18	\$1.82 \$20.00	63.93%
Morning up until 12pm	Per session	Y	Partial Cost	\$59.60	\$63.64	\$6.36 \$70.00	17.45%
Afternoon after 12pm	Per session	Y	Partial Cost	\$59.60	\$63.64	\$6.36 \$70.00	17.45%

Equestrian Area Southern Side (Sand Arena/Cross Country/Adjoining paddocks)

Hire fee per hour	Per hour	Y	Partial Cost	\$12.20	\$18.18	\$1.82 \$20.00	63.93%
Hire fee – daily	Daily	Y	Partial Cost	\$59.60	\$63.64	\$6.36 \$70.00	17.45%
Event hire per paddock section 2 (see map)	Per day/per section	Y	Partial Cost	\$57.60	\$136.36	\$13.64 \$150.00	160.42%
Event hire per paddock Section 3 (see map)	Per day/per section	Y	Partial Cost	\$57.60	\$136.36	\$13.64 \$150.00	160.42%
Event clean-up maintenance fee if arenas/grounds not left in acceptable state – min 1 hour	Hourly	Y	Partial Cost	\$93.80	\$136.36	\$13.64 \$150.00	59.91%

Open Space – Parks

Hire of open space for community events	Per day	Y	Partial Cost	\$74.00	\$68.95	\$6.90 \$75.85	2.50%
Hire of open space for commercial events	Per day	Y	Partial Cost	\$0.00	\$318.18	\$31.82 \$350.00	00

Name			Policy Code	Year 24/25	Year 25/26		
	Per	GST		Fee	Fee	GST Fee	Increase
				(incl. GST)	(excl. GST)	(incl. GST)	%

Open Space – Parks [continued]

Casual power usage (per site)	Per site/Per 4 hours	Y	Partial Cost	\$11.20	\$10.43	\$1.04	\$11.48	2.50%
Power - access and any usage with 24 hour period	Per 24hr	Y	Partial Cost	\$56.80	\$52.93	\$5.29	\$58.22	2.50%
Damage to parks, gardens and open spaces	Per occurrence	Ν	Full Cost				Full cost r	ecovery + 10%
Damage to amenities including equipment	Per occurrence	Ν	Full Cost				Full cost r	ecovery + 10%
Cost recovery for specific works provided to Community Groups on Council parks and sportsgrounds at request of Community Group	Per works provided	Ν	Full Cost				Full cost r	ecovery + 10%
Supply and installation of memorial seating and plaque	Per application	Ν	Full Cost				Full cost r	ecovery + 10%

Sporting Fields and Ovals

Rates Sporting Organisations/Casual Users

Supply and installation of memorial seating and plaque	Per application	N	Full Cost				Full cost r	ecovery + 10%
Sporting Fields and Ovals								
Rates Sporting Organisations/Casual Users								
Facility key replacement - keys not returned/lost	Per key	Y	Market				Cost + 20%	(Up to \$1,500)
Sportsground Booking Fee – Casual Users (Local Schools exempt)	Per event	Y	Full Cost	\$171.00	\$227.27	\$22.73	\$250.00	46.20%
Casual power usage (per site)	Per site/per 4 hours	Y	Full Cost	\$6.30	\$10.55	\$1.05	\$11.60	84.13%
Line marking - per field	One off	Y	Partial Cost	\$0.00	\$318.18	\$31.82	\$350.00	00
Line marking - Paint supply	Per tin	Y	Partial Cost	\$0.00	\$90.91	\$9.09	\$100.00	00
Sporting Organisations								
Yass United Rugby League	Per year	Y	Partial Cost	\$2,106.00	\$5,488.18	\$548.82	\$6,037.00	186.66%
Australian Rules (Yass)	Per year	Y	Partial Cost	\$2,624.00	\$2,350.91	\$235.09	\$2,586.00	-1.45%
Australian Rules (Murrumbateman)	Per year	Y	Partial Cost	\$2,624.00	\$1,880.91	\$188.09	\$2,069.00	-21.15%
Yass Rams Rugby Union (includes juniors)	Per year	Y	Partial Cost	\$3,046.00	\$5,424.55	\$542.45	\$5,967.00	95.90%
Senior Cricket	Per year	Y	Partial Cost	\$2,854.00	\$5,326.36	\$532.64	\$5,859.00	105.29%
Senior Netball	Per year	Y	Partial Cost	\$1,432.00	\$2,440.91	\$244.09	\$2,685.00	87.50%
Touch Football	Per year	Y	Partial Cost	\$4,392.00	\$7,579.09	\$757.91	\$8,337.00	89.82%
Yass Junior Rugby League	Per year	Y	Partial Cost	\$2,477.00	\$6,533.64	\$653.36	\$7,187.00	190.15%
Binalong RLFC	Per year	Y	Partial Cost	\$645.00	\$2,650.91	\$265.09	\$2,916.00	352.09%
Murrumbateman Little Athletics	Per year	Y	Partial Cost	\$875.00	\$1,665.45	\$166.55	\$1,832.00	109.37%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Sporting Organisations [continued]								
Soccer	Per year	Y	Partial Cost	\$4,256.00	\$5,749.09	\$574.91	\$6,324.00	48.59%
Training/game lights per field per hour	Per hour	Y	Partial Cost	\$11.20	\$10.43	\$1.04	\$11.48	2.50%
Use of sportsground/park without approval/licence, closed or in wet weather, breach of Terms and Conditions of Use - 1st offence (plus full cost recovery of damage following ground assessment)	1st Occurrence (plus full cost recovery of damage following ground assessment)	Y	Full Cost	\$0.00	\$318.18	\$31.82	\$350.00	٥
Use of sportsground/park without approval/licence, closed or in wet weather, breach of Terms and Conditions of Use - 2nd offence (plus full cost recovery of damage following ground assessment)	2nd Occurrence (plus full cost recovery of damage following ground assessment)	Y	Full Cost	\$0.00	\$590.91	\$59.09	\$650.00	60
Use of sportsground/park without approval/licence, closed or in wet weather, breach of Terms and Conditions of Use - 3rd offence (plus full cost recovery of damage following ground assessment)	3rd or following occurrences (plus full cost recovery of damage following ground assessment)	Y	Full Cost	\$0.00	\$1,090.91	\$109.09	\$1,200.00	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
Damage to facilities/grounds	Per occurrence	N	Full Cost				Full cost r	ecovery + 10%
Penalty fee for unapproved works - works on grounds or buildings without an authorised permit to carry out works. All Council recreational venues and open spaces.	Per occurrence	Y	Market	\$0.00	\$1,050.00	\$105.00	\$1,155.00	00
Sutton Tennis Court								
Sutton Tennis Court – Commercial Hire (per court)	Per hour	Y	Partial Cost	\$14.60	\$13.60	\$1.36	\$14.96	2.47%
Swimming Pools								
Yass Pool								
Entrance Fees – Yass								
Adults	Each	Y	Partial Cost	\$5.80	\$5.91	\$0.59	\$6.50	12.07%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Entrance Fees – Yass [continued]								
Children	Each	Y	Partial Cost	\$4.60	\$4.28	\$0.43	\$4.71	2.39%
Aged Pensioners	Each	Y	Partial Cost	\$4.60	\$4.28	\$0.43	\$4.71	2.39%
Pre School children and onlookers admission	Each	Y	Partial Cost	\$1.20	\$1.12	\$0.11	\$1.23	2.50%
School groups per student/Local schools Carnival only entry	Each	Y	Partial Cost	\$1.70	\$2.27	\$0.23	\$2.50	47.06%
Regional Carnivals per student (school & competitive entry)	Each	Y	Partial Cost	\$4.50	\$4.27	\$0.43	\$4.70	4.44%
Disabled Pension Card holder & carer	Each	Y	Partial Cost					Partial Costs
Season Tickets – Yass								
Family	Per season	Y	Partial Cost	\$242.00	\$225.91	\$22.59	\$248.50	2.69%
Adults	Per season	Y	Partial Cost	\$160.50	\$150.00	\$15.00	\$165.00	2.80%
Children	Per season	Y	Partial Cost	\$126.00	\$117.73	\$11.77	\$129.50	2.78%
Aged Pensioners	Per season	Y	Partial Cost	\$126.00	\$117.73	\$11.77	\$129.50	2.78%
Pensioner Family	Per season	Y	Partial Cost	\$185.50	\$173.18	\$17.32	\$190.50	2.70%
Replacement Card	Each	Y	Partial Cost	\$6.90	\$6.45	\$0.65	\$7.10	2.90%
Pool Lane Hire								
Commercial Lane Hire	Per lane/hour	Ý	Full Cost	\$12.20	\$13.64	\$1.36	\$15.00	22.95%
Not for Profit Hire	Per person/day	Y	Full Cost	\$0.70	\$1.36	\$0.14	\$1.50	114.29%
Swimming Lessons/Training								
YVC Swimming (Intermediate/stroke correction) – 1st child	1st child	Y	Market	\$163.50	\$152.73	\$15.27	\$168.00	2.75%
YVC Swimming (Intermediate/stroke correction) – consecutive children	consecutive children	Y	Market	\$140.50	\$131.36	\$13.14	\$144.50	2.85%
YVC Swimming (Competitive training)	Per child	Y	Market	\$293.00	\$273.18	\$27.32	\$300.50	2.56%
Swimming Lessons – 5 lessons (Yass & Binalong Pools)	Each	Ν	Market	\$82.40	\$84.60	\$0.00	\$84.60	2.67%
Aqua Fitness								
Season ticket holder	Each	Y	Market	\$6.30	\$7.73	\$0.77	\$8.50	34.92%
Pensioner including entry	Each	Y	Market	\$6.30	\$7.73	\$0.77	\$8.50	34.92%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Aqua Fitness [continued]								
Non-season ticket holder + entry fee	Each	Y	Market	\$9.80	\$10.91	\$1.09	\$12.00	22.45%
Binalong Pool								
Entrance Fees - Binalong								
Adults	Each	Y	Partial Cost	\$5.80	\$5.91	\$0.59	\$6.50	12.07%
Children	Each	Y	Partial Cost	\$4.60	\$4.36	\$0.44	\$4.80	4.35%
Aged Pensioners	Each	Y	Partial Cost	\$4.60	\$4.36	\$0.44	\$4.80	4.35%
Pre School children and onlookers admission	Each	Y	Partial Cost	\$1.20	\$1.18	\$0.12	\$1.30	8.33%
School groups per student	Each	Y	Partial Cost	\$1.70	\$2.27	\$0.23	\$2.50	47.06%
Season Tickets - Binalong								
Family	Per season	Y	Partial Cost	\$143.00	\$150.00	\$15.00	\$165.00	15.38%
Adults	Per season	Y	Partial Cost	\$90.60	\$84.55	\$8.45	\$93.00	2.65%
Children	Per season	Y	Partial Cost	\$78.40	\$73.09	\$7.31	\$80.40	2.55%
Aged Pensioners	Per season	Y	Partial Cost	\$78.40	\$73.09	\$7.31	\$80.40	2.55%
Pensioner Family	Per season	Y	Partial Cost	\$131.50	\$122.73	\$12.27	\$135.00	2.66%
Pool Inflatable Hire								
Additional lifeguard (groups/events that require a lifeguard above the current service level. Min 2 hours required)	Per hour	Y	Full Cost	\$0.00	\$63.64	\$6.36	\$70.00	∞
Pool Inflatable Hire - Binalong (up to 5 hours)		Y	Partial Cost	\$337.00	\$487.27	\$48.73	\$536.00	59.05%
Pool Inflatable Hire - Yass (up to 5 hours)		Y	Partial Cost	\$337.00	\$487.27	\$48.73	\$536.00	59.05%
Tree Removal								
Tree Removal application and inspection	Per application	Ν	Full Cost	\$135.00	\$150.00	\$0.00	\$150.00	11.11%
Yass Street Stall								
Booking Fee	Per day	Y	Partial Cost	\$8.90	\$27.27	\$2.73	\$30.00	237.08%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Water								
Water Availability Charges								
Yass Water Supply								
Yass/Bowning/Binalong/Murrumbateman & rural lands connected to water main (20 – 32 mm diameter water meters)	Each	Ν	Legislative	\$572.00	\$595.45	\$0.00	\$595.45	4.10%
Yass/Bowning/Binalong/Murrumbateman & rural lands connected to water main (40 mm diameter water meters)	Each	Ν	Legislative	\$894.00	\$930.65	\$0.00	\$930.65	4.10%
Yass/Bowning/Binalong/Murrumbateman & rural lands connected to water main (50 mm diameter water meters)	Each	Ν	Legislative	\$1,396.00	\$1,453.24	\$0.00	\$1,453.24	4.10%
Yass/Bowning/Binalong/Murrumbateman & rural lands connected to water main (80 mm diameter water meters)	Each	Ν	Legislative	\$3,574.00	\$3,720.53	\$0.00	\$3,720.53	4.10%
Yass/Bowning/Binalong/Murrumbateman & rural lands connected to water main (100 mm diameter water meters)	Each	Ν	Legislative	\$5,583.00	\$5,811.90	\$0.00	\$5,811.90	4.10%
Yass/Bowning/Binalong/Murrumbateman & rural lands connected to water main (150 mm diameter water meters)	Each	N	Legislative	\$12,561.00	\$13,076.00	\$0.00	\$13,076.00	4.10%
Churches								
Churches (20 – 32 mm)	Each	N	Partial Cost	\$286.00	\$296.30	\$0.00	\$296.30	3.60%
Water Supply								
S64 Water Headworks Charges								
Yass Town Water Supply per ET	Each	Ν	Full Cost	\$16,739.00	\$17,425.30	\$0.00	\$17,425.30	4.10%
Hamilton Rise Sub Division per ET	Each	Ν	Full Cost	\$26,243.00	\$27,318.96	\$0.00	\$27,318.96	4.10%
Rural Water Supply – Yass, Bowning and Binalong per ET	Each	Ν	Full Cost	\$16,739.00	\$17,425.30	\$0.00	\$17,425.30	4.10%
Rural Water Supply – Murrumbateman per ET	Each	Ν	Full Cost	\$26,679.00	\$27,772.84	\$0.00	\$27,772.84	4.10%
Special Reading								
Special Reading Fee	Each	Ν	Full Cost	\$125.00	\$129.00	\$0.00	\$129.00	3.20%

				Year 24/25	Y	ear 25/26	
Name	Per	GST	Policy Code	Fee (incl. GST)	Fee (excl. GST)	GST Fee (incl. GST)	Increase %
New Water Meter (requested by customer)							
20mm diameter smart water meter	\$	Ν	Full Cost	\$0.00	\$540.00	\$0.00 \$540.00	00
				#0.00	* ~~~~~~	#0.00 #050.00	

				• • • •	• • • • • •		
25mm diameter smart water meter	\$	Ν		\$0.00	\$650.00	\$0.00 \$650.00	00
Long water service - across the road (25 mm diameter)	\$	Ν	Full Cost				By quote
20 mm diameter	Each	Ν	Full Cost	\$330.00	\$350.00	\$0.00 \$350.00	6.06%
25 mm diameter	Each	Ν	Full Cost	\$440.00	\$460.00	\$0.00 \$460.00	4.55%
Short water services (19 mm diameter) (no road crossing)	Each	Ν	Full Cost	\$2,370.00	\$2,590.00	\$0.00 \$2,590.00	9.28%

User Charge per kL (where availability charge is levied)

Water usage rebate - For Binalong Pool		Ν	Full Cost				35%
Water usage rebate - For Council playing fields, Yass Pool, Men's Shed, Community Gardens and Yass Golf Course (non-building infrastructure)		N	Full Cost				35%
Water usage rebate - For churches, nursing homes, Apex Homes, St Vincent de Paul		Ν	Full Cost				35%
Tariff 1	Per kilolitre	N	Full Cost	\$4.12	\$4.29	\$0.00 \$4.29	4.13%
Tariff 2	Per kilolitre	Ν	Full Cost	\$5.46	\$5.68	\$0.00 \$5.68	4.03%
Tariff 2 – trigger	Kilolitres per day	N	Full Cost		Over 5 kilolitre	s per day (averaged on eac	ch billing cycle)

Water Connection Fee (if water main is available, excludes water meter)

Long water service (25 mm diameter) (across the road)	By quote	Ν	Partial Cost				
Water Meter Reading Checking	Each	Ν	Full Cost	\$125.00	\$129.00	\$0.00 \$129.00	3.20%
Water Meter Testing	Each	Ν	Full Cost				Per Quotation
Hydrant Pressure Measurement and Flow Analysis	Each	Ν	Full Cost	\$500.00	\$520.00	\$0.00 \$520.00	4.00%
Installation and removal of flow restrictors	Each	Ν	Full Cost	\$340.00	\$380.00	\$0.00 \$380.00	11.76%
Disconnection or reconnection of water supply (separate fee shall apply for approvals)	Each	Ν	Full Cost	\$510.00	\$550.00	\$0.00 \$550.00	7.84%
Sales							
Draw water from Council stand pipe – Tariff 1 (less than 150kL per month)	Per kilolitre	Ν	Full Cost	\$5.15	\$5.36	\$0.00 \$5.36	4.08%

				Year 24/25		Year 25/26		
Name	Per	GST	Policy Code	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increas
				(intell CCC)				
Sales [continued]								
Tariff 2 (more than 150kL per month)	Per kilolitre	Ν	Full Cost	\$6.20	\$6.45	\$0.00	\$6.45	4.03%
Water stand pipe Avdata Key	Each	Ν	Full Cost	\$94.00	\$96.82	\$0.00	\$96.82	3.00%
Locating Water and Sewer Services	Per hour or part thereof min 1 hour	Ν	Full Cost	\$190.00	\$200.00	\$0.00	\$200.00	5.26%
Exemption from Water Restrictions								
Application Fee	Each	Ν	Full Cost	\$94.00	\$96.82	\$0.00	\$96.82	3.009
	R							

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Sewerage Networks								
Residential Sewerage charges	Per year	Ν	Full Cost	\$838.00	\$872.36	\$0.00	\$872.36	4.10%
Non Residential Sewer Usage Charge	Per kilolitre	Ν	Full Cost	\$3.61	\$3.74	\$0.00	\$3.74	3.60%
Connection								
Connect a private drain or sewer with a public drain or sewer	Each	Ν	Full Cost					At cost
Annual Non Residential Sewerage Charge	.							
Liquid Trade Waste - Annual access charge	\$	Ν	Full Cost	\$0.00	\$260.00	\$0.00	\$260.00	00
Charge – higher charges shall apply for larger water service connection (minimum charge)	Per year	Ν	Full Cost	\$838.00	\$872.36	\$0.00	\$872.36	4.10%
Churches (expand to include all)	Per year	N	Full Cost	\$420.00	\$437.50	\$0.00	\$437.50	4.17%
S64 Sewer Headworks								
Yass per ET	Each	N	Full Cost	\$7,755.00	\$8,073.00	\$0.00	\$8,073.00	4.10%
Hamilton Rise Sub Division per ET	Each	N	Full Cost	\$11,541.00	\$12,014.18	\$0.00	\$12,014.18	4.10%
Murrumbateman per ET	Each	N	Full Cost	\$19,715.00	\$20,523.32	\$0.00	\$20,523.32	4.10%
Re-Inspection Fee								
Re-Inspection	Each	Ν	Full Cost	\$244.00	\$251.32	\$0.00	\$251.32	3.00%
Note: Where re-inspection of work is required due to it being incomp	lete or defective a re	e-inspectior	n fee will apply over	and above the f	ees quoted for tl	ne work.		

Liquid Trade Waste Application Processing fee for Concurrence

Classification A	Per Application	Ν	Full Cost	\$300.00	\$309.00	\$0.00 \$309.00	3.00%
Classification B	Per Application	Ν	Full Cost	\$465.00	\$478.95	\$0.00 \$478.95	3.00%
Classification C	Per Application	Ν	Full Cost	\$695.00	\$715.85	\$0.00 \$715.85	3.00%
Classification S	Per Application	Ν	Full Cost	\$300.00	\$309.00	\$0.00 \$309.00	3.00%

				Year 24/25		Year 25/26		
Name	Per	GST	Policy Code	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increas
					, ý			
Annual Trade Waste Fee								
Water usage < 1,000 kL	Per year	Ν	Legislative	\$120.00	\$124.92	\$0.00	\$124.92	4.109
Water usage 1,001 – 2,000 kL	Per year	Ν	Legislative	\$224.00	\$233.18	\$0.00	\$233.18	4.10
Water usage 2,001 – 3,000 kL	Per year	Ν	Legislative	\$372.00	\$387.25	\$0.00	\$387.25	4.10
Water usage 3,001 – 4,000 kL	Per year	Ν	Legislative	\$520.00	\$541.32	\$0.00	\$541.32	4.10
Water usage 4,001 – 5,000 kL	Per year	Ν	Legislative	\$671.00	\$698.51	\$0.00	\$698.51	4.10
Water usage > 5,000 kL	Per year	Ν	Legislative	\$931.00	\$969.17	\$0.00	\$969.17	4.10
Frade Waste Usage Charge								
Tade Waste Osage Charge								
Pollutant load charges- Ammonia (as N)	\$/kg	N	Partial Cost	\$0.00	\$2.98	\$0.00	\$2.98	
Pollutant load charges- Biochemical oxygen Demand (BOD)	\$/kg	Ν		\$0.00	\$1.01	\$0.00	\$1.01	
Pollutant load charges- Cadmium	\$/kg	N		\$0.00	\$33.34	\$0.00	\$33.34	
Pollutant load charges- Chromium	\$/kg	N	Full Cost	\$0.00	\$33.34	\$0.00	\$33.34	
Pollutant load charges- Copper	\$/kg	N		\$0.00	\$20.48	\$0.00	\$20.48	
Pollutant load charges- Cyanide	\$/kg	N	Full Cost	\$0.00	\$101.21	\$0.00	\$101.21	
Pollutant load charges- Fluoride	\$/kg	N	Full Cost	\$0.00	\$5.00	\$0.00	\$5.00	
Pollutant load charges- Lead	\$/kg	Ν	Full Cost	\$0.00	\$50.01	\$0.00	\$50.01	
Pollutant load charges- Methylene blue active substances (MBAS)	\$/kg	N	Full Cost	\$0.00	\$1.01	\$0.00	\$1.01	
Pollutant load charges- Nickel		Ν	Full Cost	\$0.00	\$33.34	\$0.00	\$33.34	
Pollutant load charges- Nitrogen (Total Kjeldahl Nitrogen less Ammonia) as N	\$/kg	Ν	Full Cost	\$0.00	\$1.01	\$0.00	\$1.01	
Pollutant load charges- Oil and Grease (Total O&G)	\$/kg	Ν	Full Cost	\$0.00	\$1.84	\$0.00	\$1.84	
Pollutant load charges- Petroleum hydrocarbons	\$/kg	N		\$0.00	\$3.39	\$0.00	\$3.39	
Pollutant load charges- Phosphorous (Total P)	\$/kg	Ν	Full Cost	\$0.00	\$2.08	\$0.00	\$2.08	
Pollutant load charges- Sulphate (SO4)	\$/kg	N	Full Cost	\$0.00	\$0.47	\$0.00	\$0.47	
Pollutant load charges- Suspended Solids (SS)	\$/kg	Ν		\$0.00	\$1.31	\$0.00	\$1.31	
Pollutant load charges- Total Dissolved Solids (TDS)	\$/kg	N	Full Cost	\$0.00	\$0.30	\$0.00	\$0.30	
Pollutant load charges- Zinc	\$/kg	N		\$0.00	\$20.48	\$0.00	\$20.48	
With appropriate pre treatment	Per kilolitre	N	Legislative	\$2.51	\$2.61	\$0.00	\$2.61	3.98
Without pre treatment	Per kilolitre	Ν	Legislative	\$24.00	\$24.98		\$24.98	4.08

				Year 24/25	Year 24/25 Year 25/26				
Name	Per	GST	Policy Code	Fee	Fee	GST Fee	Increase		
				(incl. GST)	(excl. GST)	(incl. GST)	%		

Septic Tanks, Effluent Disposal

Septic Waste Disposal

Business Hours – Minimum Charge	Each	Ν	Full Cost	\$225.00	\$250.00	\$0.00 \$250.00	11.11%	
After Hours – Minimum Charge	Each	N	Full Cost	\$450.00	\$500.00	\$0.00 \$500.00	11.11%	
Sentia waste must be generated within the LCA. Evidence (dedicate) must be produced with each delivery. Maximum Of 10 kl according to a day								

Septic waste must be generated within the LGA. Evidence (dockets) must be produced with each delivery. Maxiumum 0f 10 kl accepted in a day.

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Waste Management Charges								
Collection (domestic and business)								
Collection (included in Rates Notice)								
140Lt grey garbage bin – weekly collection 240Lt green recycling bin – fortnightly collection	Per year	Ν	Legislative	\$515.00	\$527.88	\$0.00	\$527.88	2.50%
Additional Services								
140Lt grey garbage bin – weekly collection	Per year	Ν	Legislative	\$301.00	\$308.53	\$0.00	\$308.53	2.50%
240Lt green recycling – fortnightly collection	Per year	Ν	Legislative	\$214.50	\$219.86	\$0.00	\$219.86	2.50%
Supply of Replacement Bins								
240 litre bin – Recycling Bin	Each	N	Full Cost	\$92.80	\$100.00	\$0.00	\$100.00	7.76%
140 litre bin – Garbage Bin	Each	N	Full Cost	\$77.40	\$80.00	\$0.00	\$80.00	3.36%
Unoccupied Land Charge								
Domestic Waste Management unoccupied land charge	Each	N	Legislative	\$31.00	\$31.00	\$0.00	\$31.00	0.00%
Contaminated Recycling Bin Collection Fees								
1st offence – Warning Notice	Each	Ν	Zero					Warning Notice
2nd offence – if requested to empty contaminated bin	Each	Ν	Full Cost	\$48.80	\$50.00	\$0.00	\$50.00	2.46%
3rd offence – if requested to empty contaminated bin	Each	Ν	Full Cost	\$110.50	\$115.00	\$0.00	\$115.00	4.07%
Waste Management Environmental Charge								
Waste Management Environmental Charge (on all Rateable Properties)	Each	Ν	Legislative	\$276.50	\$276.50	\$0.00	\$276.50	0.00%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Skip Bin Charge								
Skip Bin Account Set up (660 litre bins)	Per Account Setup and Includes Bin	N	Zero	\$500.00	\$500.00	\$0.00	\$500.00	0.00%
240 Litre Account Set up (240 litre bins)		Ν	Full Cost	\$0.00	\$300.00	\$0.00	\$300.00	00
Skip Bin Account Set up (1,100 litre bins)	Per Account Setup and Includes Bin	N	Zero	\$700.00	\$700.00	\$0.00	\$700.00	0.00%
Skip Bin / Per pickup (1,100 litre bin)	Per collection	N	Full Cost	\$53.60	\$56.40	\$0.00	\$56.40	5.22%
Return of Skip Bin After Removal	Per Delivery	Ν	Market	\$0.00	\$80.00	\$0.00	\$80.00	00
Skip Bin / Per pickup (660 litre bin)	Per collection	Ν	Full Cost	\$41.20	\$43.40	\$0.00	\$43.40	5.34%
240 litre bins / Per pickup	Per collection	Ν	Full Cost	\$19.60	\$20.60	\$0.00	\$20.60	5.10%
Waste Services Transfer Station Charges								
Household Waste								
Wheelie Bin 240L General Waste	Each	Y	Market	\$0.00	\$23.36	\$2.34	\$25.70	œ
Wheelie Bin General Waste < 140 L	Each	Y	Full Cost	\$9.30	\$13.64	\$1.36	\$15.00	61.29%
Small (up to sedan boot)	Each	Y	Full Cost	\$18.80	\$27.27	\$2.73	\$30.00	59.57%

Wheelie Bin 240L General Waste	Each	Y	Market	\$0.00	\$23.36	\$2.34	\$25.70	∞
Wheelie Bin General Waste < 140 L	Each	Y	Full Cost	\$9.30	\$13.64	\$1.36	\$15.00	61.29%
Small (up to sedan boot)	Each	Y	Full Cost	\$18.80	\$27.27	\$2.73	\$30.00	59.57%
Medium (Small trailer, twin cab ute)	Each	Y	Full Cost	\$31.20	\$45.45	\$4.55	\$50.00	60.26%
Large (Ute & trailer max height 450mm)	Each	Y	Full Cost	\$56.00	\$81.45	\$8.15	\$89.60	60.00%
Small Truck side boards up to 300mm sideboard	Each	Y	Full Cost	\$84.80	\$123.64	\$12.36	\$136.00	60.38%
Small Truck side boards up to 600mm sideboard	Each	Y	Full Cost	\$169.50	\$246.82	\$24.68	\$271.50	60.18%
Small Truck side boards up to 900mm sideboard	Each	Y	Full Cost	\$255.50	\$371.82	\$37.18	\$409.00	60.08%

Mixed Waste (All loads must be sorted)

Commercial/Industrial and Building Waste (non hazardous) (Yass & Murrumbateman TS up to 4m3, not accepted at Village TS)	m3	Y	Full Cost	\$165.00	\$240.00	\$24.00	\$264.00	60.00%
Commercial Compacted (accepted by pre-agreement only, with fees calculated and locked per vehicle)	m3	Y	Full Cost	\$196.00	\$168.91	\$16.89	\$185.81	-5.20%

Name	Per	GST	Policy Code	Year 24/25 Fee	Fee	Year 25/26 GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	%
Separated Materials								
Minimum Waste Item (less than 5L)	Each	Y	Partial Cost	\$5.50	\$8.00	\$0.80	\$8.80	60.00%
Mattresses (single	Each	Y	Full Cost	\$36.40	\$33.09	\$3.31	\$36.40	0.00%
Mattress (double and Queen)	Each	Y	Full Cost	\$0.00	\$40.91	\$4.09	\$45.00	00
Mattresses (King)	Each	Y	Full Cost	\$0.00	\$50.00	\$5.00	\$55.00	00
Mattress Bases	Each	Y	Full Cost	\$0.00	\$22.73	\$2.27	\$25.00	00
Couches and Sofas	Each	Y	Full Cost	\$0.00	\$40.91	\$4.09	\$45.00	00
Minimum charge for monthly business waste accounts	Each	Y	Full Cost	\$23.40	\$34.18	\$3.42	\$37.60	60.68%
Green Waste all charges are based on per M3	m3	Y	Full Cost	\$0.00	\$21.54	\$2.15	\$23.69	00
Minimum Green Waste Charge (1/2 a Cubic Metre)	1/2 m3	Y	Full Cost	\$0.00	\$10.77	\$1.08	\$11.85	00
Whitegoods/Electrical (Microwaves)	Each	Y	Full Cost	\$7.80	\$7.27	\$0.73	\$8.00	2.56%
Whitegoods/Electrical (oven, washing machines & dryers)	Each	Y		\$0.00	\$10.91	\$1.09	\$12.00	00
Fridge/Freezer (de-gas cert)	Each	Y	Full Cost	\$8.90	\$10.91	\$1.09	\$12.00	34.83%
Fridge/Freezer (non de-gassed)	Each	Y	Full Cost	\$33.20	\$33.64	\$3.36	\$37.00	11.45%
Computers & TVs	Each	Y	Full Cost	\$0.00	\$9.09	\$0.91	\$10.00	00
Other E-waste	Each	Y	Full Cost	\$11.20	\$10.18	\$1.02	\$11.20	0.00%
Car Body	Each	Y	Full Cost	\$35.60	\$45.45	\$4.55	\$50.00	40.45%
Caravan Body	Each	Ý		\$0.00	\$72.73	\$7.27	\$80.00	00
Scrap Metal (1/2 m3 minimum charge)	m3	Y	Full Cost	\$13.40	\$13.64	\$1.36	\$15.00	11.94%
Sorted building Timber Waste, timber furniture, partial board (1/2 m3 minimum charge)	m3	Y	Full Cost	\$78.00	\$74.55	\$7.45	\$82.00	5.13%
Tree branches > 300mm	m3	Y	Full Cost	\$58.20	\$55.64	\$5.56	\$61.20	5.15%
Tree Stumps	m3	Y	Full Cost	\$87.00	\$83.09	\$8.31	\$91.40	5.06%
Concrete/Brick/Tiles – No steel reo in small blocks (1/2 m3 minimum charge)	m3	Y	Full Cost	\$124.00	\$118.18	\$11.82	\$130.00	4.84%
Concrete – small blocks including steel reinforcement (1/2 m3 minimum charge)	m3	Y	Full Cost	\$175.50	\$167.73	\$16.77	\$184.50	5.13%
Bulk Demolition Unsorted	m3	Y		\$0.00	\$322.73	\$32.27	\$355.00	∞
Mulch	m3	Y	Zero					No Charge

Name	Per	GST	Policy Code	Year 24/25 Fee	Fee	Year 25/26 GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	9
Tyres								
Car	Each	Y	Full Cost	\$17.80	\$18.18	\$1.82	\$20.00	12.36%
Light Truck	Each	Y	Full Cost	\$24.40	\$23.64	\$2.36	\$26.00	6.56%
Truck Tyre	Each	Y	Full Cost	\$0.00	\$58.64	\$5.86	\$64.50	(
Truck Tyres with Rim	Each	Y	Full Cost	\$0.00	\$65.00	\$6.50	\$71.50	c
Medium Truck/Tractor	Each	Y	Full Cost	\$36.60	\$36.36	\$3.64	\$40.00	9.29%
Tractor Tyre up to 1.5 Diameter	Each	Y		\$0.00	\$89.54	\$8.95	\$98.49	c
Tractor Tyres 1.5m diameter with rim	Each	Y		\$0.00	\$103.18	\$10.32	\$113.50	
Tractor Tyre with rim over 1.5m diameter	Each	Y	Full Cost	\$0.00	\$176.82	\$17.68	\$194.50	
Tractor Tyre over 1.5 diameter	Each	Y	Full Cost	\$0.00	\$166.82	\$16.68	\$183.50	
Earth Moving Tyres	Each	Y	Full Cost	\$154.50	\$145.45	\$14.55	\$160.00	3.569
Earth Moving Tyre 1.5m diameter with rim	Each	Y	Full Cost	\$0.00	\$316.82	\$31.68	\$348.50	
Large Earth Moving Tyres	Each	Y	Full Cost	\$287.00	\$318.18	\$31.82	\$350.00	21.95
Earth Moving Tyre over 2m diameter with rim	Each	Y	Full Cost	\$0.00	\$487.27	\$48.73	\$536.00	
Animal Carcases and Offal								
Small (Cat or Small Dog)	Each	Y	Full Cost	\$6.70	\$9.09	\$0.91	\$10.00	49.259
Medium (Sheep/alpaca/Dog)	Each	Y	Full Cost	\$17.80	\$18.18	\$1.82	\$20.00	12.360
Paper/Cardboard/Glass Collection								
240 Litre Bin/Collection	Each	Y	Full Cost	\$14.80	\$18.18	\$1.82	\$20.00	35.14
660 Litre Bin/Collection	Each	Y	Full Cost	\$20.80	\$26.55	\$2.65	\$29.20	40.389
1,100 Litre Bin/Collection	Each	Y	Full Cost	\$29.20	\$37.27	\$3.73	\$41.00	40.41
Recyclable material at transfer station	Each	Y	Full Cost					No Charg

Community & Special Event Charges (all sporting/community venues)

Bin hire – 240L bins available includes delivery, collection and waste disposal (10 bins)	For 10 bins	Y	Full Cost	\$15.60	\$363.64	\$36.36 \$400.00	2,464.10%
Bin Hire - 240 bins per additional hire	Each	Y	Full Cost	\$0.00	\$14.18	\$1.42 \$15.60	00
Additional emptying of bins (4 Hour Minimum Charge)	Hourly rate	Y	Full Cost	\$207.00	\$263.64	\$26.36 \$290.00	40.10%

				Year 24/25	Year 24/25 Year 25/26				
Name	Per	GST	Policy Code	Fee	Fee	GST	Fee	Increase	
				(incl. GST)	(excl. GST)		(incl. GST)	%	

Community & Special Event Charges (all sporting/community venues) [continued]

1,100 Litre skip bin	Per bin	Y	Full Cost	\$54.00	\$51.09	\$5.11 \$56.20	4.07%

				Year 24/25	Y	′ear 25/26		
Name	Per	GST	Policy Code	Fee	Fee	GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	%

Cemeteries

Right of Internment (ROI)

Administration Fee	Each	Ν	Full Cost	\$0.00	\$65.00	\$0.00 \$65.00	00
Cemetery ROI Transfer - Out of LGA	Each	Ν	Full Cost		At Need	- Right of Interment and diggin Pre Need - Right of Inter	
Interment Service Levy - Burial	Each	N	Full Cost	\$0.00	\$156.00	\$0.00 \$156.00	00
Record Search Fee	Each	N	Full Cost	\$0.00	\$95.00	\$0.00 \$95.00	00
Right of Interment Transfer	Each	N	Full Cost	\$0.00	\$110.00	\$0.00 \$110.00	00
Right of Interment Fee/Plot, perpetual maintenance (ROI)	Each	Y	Full Cost	\$1,472.00	\$1,807.27	\$180.73 \$1,988.00	35.05%

Columbarium/Memorial Gardens Right of Internment (ROI)

Interment Service Levy - Ash Interment	Each	N	Full Cost	\$0.00	\$63.00	\$0.00	\$63.00	00
Columbarium/Memorial Gardens Plot Right of Interment	Each	Y	Market	\$232.00	\$285.00	\$28.50	\$313.50	35.13%
Grave Digging Charges								
Ash Interment - Digging - Gardens Only	Each	Y	Full Cost	\$0.00	\$285.00	\$28.50	\$313.50	00
Ash Interment - Into existing Burial Plot	Each	Y	Full Cost	\$0.00	\$545.45	\$54.55	\$600.00	00
Graves Exceeding Size/ Digging Cost		N	Full Cost	\$0.00	\$400.00	\$0.00	\$400.00	00
Grave Digging or reopening of plot ROI issued prior to 1/7/2018	Each	Y	Market	\$2,220.00	\$2,724.55	\$272.45	\$2,997.00	35.00%
Grave Digging or reopening of plot where ROI issued post 1/7/2018	Each	Y	Market	\$1,442.00	\$1,770.00	\$177.00	\$1,947.00	35.02%
Grave digging – children (up to 5 years of age)	Each	Y	Market	\$494.50	\$607.27	\$60.73	\$668.00	35.09%
Double depth digging	Each	Y	Market	\$221.50	\$272.27	\$27.23	\$299.50	35.21%
After hours burials by arrangement only	Each	Y	Market	\$706.00	\$866.82	\$86.68	\$953.50	35.06%
Monument Erection								
Monument Erection Application Fee (non refundable)	Each	Ν	Market	\$57.60	\$130.00	\$0.00	\$130.00	125.69%

				Year 24/25	Y	Year 25/26		
Name	Per	GST	Policy Code	Fee	Fee	GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	%

Government Information Public Access (GIPAA) (fees set by IPC/GIPA)

Formal Access Application (Not personal Information of Applicant)

Formal Access Request	Per application	Ν	Legislative	\$30.00	\$30.00	\$0.00 \$30.00	0.00%
Processing Charge	Per hour	Ν	Legislative	\$30.00	\$30.00	\$0.00 \$30.00	0.00%

Formal Access Application (Personal Information of Applicant)

Copies of documents - where document is to be the basis of a commercial product, associated fees are subject to negotiation and approval of Director

Application Fee	Per application	Ν	Legislative	\$30.00	\$30.00	\$0.00 \$3	30.00	0.00%
First 20 hours	Per application	Ν	Legislative	\$0.00	\$0.00	\$0.00 \$0	00.0	0.00%
Processing Charge after the first 20 hours	Per hour	Ν	Legislative	\$30.00	\$30.00	\$0.00 \$3	30.00	0.00%
Internal Review								
Application Fee	Per application	N	Legislative	\$45.00	\$40.00	\$0.00 \$4	40.00	-11.11%
Discounts on Applications								
An applicant is entitled to 50% reduction of processing charge	Per application	N	Legislative	If Council is sati	sfied that the appli there			nardship and/or public generally
If Council is satisfied that the applicant is suffering financial hardshi	p and/or there is a s	pecial benef	it to the public ge	enerally				
Informal GIPPA Requests								
Informal GIPA (for DA Information pre 1 Jul 2010)		Ν	Partial Cost	\$150.00	\$200.00	\$0.00 \$2	200.00	33.33%
For Development Application information pre 1 July 2010								

For Development Application Information pre 1 July 2010							
Digitisation (other than of files) at cost to Council	Per application	Ν	Legislative				Market fee
Digitisation of files (per folder)	Per file	Ν	Legislative	\$26.00	\$26.00	\$0.00 \$26.00	0.00%

				Year 24/25	Year 25/26			
Name	Per	GST	Policy Code	Fee	Fee	GST	Fee	Increase
				(incl. GST)	(excl. GST)		(incl. GST)	%

Administration/Staff Fees

Map/Plan Sales (Aerial Photography, Contour Maps, Topographic Maps)

	 -			-				
Application Fee	Per application	Ν	Full Cost	\$77.40	\$79.34	\$0.00	\$79.34	2.51%
Processing Fee	Per application	Ν	Full Cost					Full costs
Consumables								
A0	Each	Ν	Market	\$18.80	\$19.27	\$0.00	\$19.27	2.50%
A1	Each	Ν	Market	\$12.20	\$12.51	\$0.00	\$12.51	2.54%
A2	Each	Ν	Market	\$7.80	\$8.00	\$0.00	\$8.00	2.56%
A3	Each	Ν	Market	\$5.60	\$5.74	\$0.00	\$5.74	2.50%
A4	Each	N	Market	\$3.40	\$3.49	\$0.00	\$3.49	2.65%
16GB USB	Each	N	Market	\$16.80	\$17.22	\$0.00	\$17.22	2.50%
LGA Road Maps								
A0	Each	Ν	Full Cost	\$181.50	\$186.04	\$0.00	\$186.04	2.50%
A2	Each	N	Full Cost	\$183.50	\$188.09	\$0.00	\$188.09	2.50%
Plan Copying								
A0	Each	Ν	Market	\$31.00	\$31.78	\$0.00	\$31.78	2.52%
A1	Each	Ν	Market	\$24.20	\$25.00	\$0.00	\$25.00	3.31%
A2	Each	Ν	Market	\$19.60	\$20.20	\$0.00	\$20.20	3.06%
A3	Each	Ν	Market	\$18.20	\$18.80	\$0.00	\$18.80	3.30%
Photocopying and printing								
A4 Page Double Side	Double Side	Y	Market	\$0.00	\$1.00	\$0.10	\$1.10	∞
A4 Page Single Side	Single Side	Y	Market	\$1.20	\$0.64	\$0.06	\$0.70	-41.67%
A4 Page Colour Double Side	Double Side	Y	Market	\$0.00	\$2.00	\$0.20	\$2.20	∞
A4 page Colour Single Side	Per page	Y	Market	\$2.20	\$1.50	\$0.15	\$1.65	-25.00%

Name	Per	GST	Policy Code	Year 24/25 Fee (incl. GST)	Fee (excl. GST)	Year 25/26 GST	Fee (incl. GST)	Increase %
Photocopying and printing [continued]								
A3 Page Double Side	Double Side	Y	Market	\$0.00	\$1.90	\$0.19	\$2.09	∞
A3 Page Single Side	Single Page	Y	Market	\$1.80	\$1.36	\$0.14	\$1.50	-16.67%
A3 Page Colour Double Side	Double Side	Y	Market	\$0.00	\$2.50	\$0.25	\$2.75	00
A3 Page Colour Single Side	Per page	Y	Market	\$4.40	\$1.91	\$0.19	\$2.10	-52.27%
Laminating								
A4 Sized Items	Per item	Y	Market	\$3.40	\$3.17	\$0.32	\$3.48	2.35%
A3 Sized Items	Per item	Y	Market	\$5.60	\$5.22	\$0.52	\$5.74	2.50%
Other Fees and Charges	Per Hour	N					ut i stissu tissu (
Subpoenas & Summons	Per Hour	N			ncil Officer is rea n his/her capacit		I employee and	
Subpoenas & Summons	Per Hour	N			per hour. Where a or Summons (
							Min. Fee excl.	GST: \$105.00
Administration – Non-Online Bookings								
Processing administration fee for non-online bookings	Per booking	Y	Partial Cost	\$39.80	\$37.09	\$3.71	\$40.80	2.51%
Planning Administration								
Assistance to lodge application on NSW Planning Portal	Per hour	Y	Full Cost	\$39.80	\$40.91	¢4.00	\$45.00	13.07%

				Year 24/25	Y	′ear 25/26		
Name	Per	GST	Policy Code	Fee (incl. GST)	Fee (excl. GST)		Fee (incl. GST)	Increase %
Rates and Financial Administration Interest Charges								
Interest on Overdue Rates and Charges (interest charged on daily basis on overdue amount)	Percent (%)	Ν	Legislative	the maximum r	ee with section 566 ate of interest pay period 1 July 2025	able on over	due rates and	charges for the
Rates Certificate								
Section 603 Certificate	Each	Ν	Legislative	amount (if a parcel of land.	tion 603 of the Act ny) of rates, charg Section 603(2) st oved fee. In accord approved	es, etc. due ates the appl dance with th	or payable to the tot in the tot in the test of te	ne council for a e accompanied ethodology, the
Payment Related Fees								
Fee for dishonoured cheque	Each	N	Full Cost	\$15.60	\$15.60	\$0.00	\$15.60	0.00%
Fee for electronic dishonour	Each	N	Full Cost	\$15.60	\$15.60	\$0.00	\$15.60	0.00%
Fee for refunding credit balances or overpayments on accounts	Each	N	Full Cost	\$15.60	\$15.60	\$0.00	¢1E 60	0.00%

Transaction Reporting and/or Copies of Statements

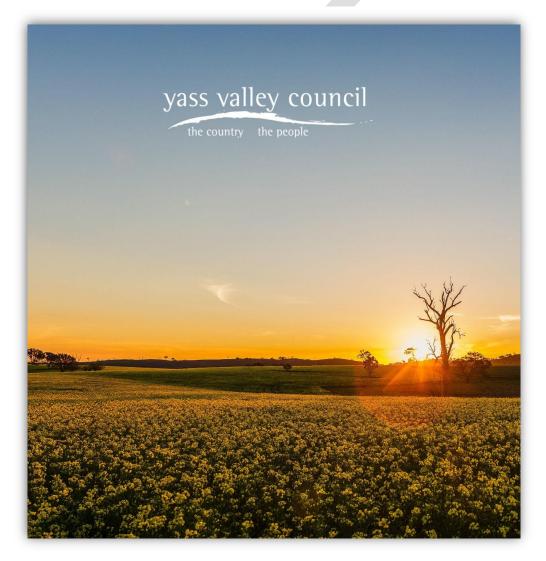
Land Title Request searches	N	Partial Cost	\$31.00	\$31.78	\$0.00 \$31.78	2.52%
Transaction listings, reports, reprints or copies of Statements	N	Partial Cost	\$15.00 pe	r 15 minute interval	l plus the associated fee for copying as per the Fee Min. Fee exc	J I U
\$15.00 per 15 min intervals plus the reported copying fee included el	sewhere in Fees and Charge	s				

\$15.00 per 15 min intervals plus the reported copying fee included elsewhere in Fees and Charges \$15.00 per 15minute intervals plus the reported copying or printing fee as included within these fees and charges.



the country the people

Budget (DRAFT) 2025-2026



2025/26 Budget

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Executive Summary

Yass Valley is a thriving rural region, much-loved for its strong sense of community, spectacular natural scenery, innovative local producers, and simple country lifestyle. Popular with tourists for its rich history, heritage, thriving arts and fantastic food and wine.

The 2025-26 Budget has been developed to support Yass Valley's Community Strategic Plan, with a focus on key priorities outlined. With Financial Sustainability as one of the key priorities, in formulating the budget 2025/26 budget and the Long Term Financial Plan it is very clear that Council has a financial sustainability challenge.

Financial Statement

As part of the suite of Integrated Planning and Reporting documents prepared by Council a breakdown of Council's finances helps to give context to the planned projects and activities outlined in the Operational Plan and Delivery Program. The 2025/2026 budget aims to achieve the objectives and strategies set out in the community strategic plan, with a projected Operating Result of a \$1.8 million deficit and a capital works budget of \$38 million.

The 2025/2026 budget has been developed considering Council's Delivery Program, changes to the economic climate, including rate peg increases, a review of fees and charges, balanced against inflationary and revenue pressures. Council has improved the projected 'Operating result before grants and contributions for Capital Purposes' for the 2025/26 financial year. The consolidated income statement, in Table A, shows the projected result for 2025/2026 compared to projections for 2025/26 as presented in the "2024-34 Long Term Financial Plan" last year.

2025/26 Budget

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Income from Continuing Operations	2025-26 Budget (Previously reported)	2025-26 Budget (For Adoption)
Rates and Annual Charges	\$23,210,366	\$24,038,021
User charges and fees	\$6,407,255	\$6,417,739
Grants and contributions provided for operating purposes ¹	\$11,133,768	\$12,853,310
Grants and contributions provided for capital purposes ²	\$14,387,558	\$4,895,757
Interest and Investment Income ³	\$592,002	\$1,318,989
Other Revenues	\$340,283	\$463,690
Other Income ⁴	\$362,871	\$751,627
Net gain/loss from the disposal of assets	\$0	\$1,000,000
Total Income from Continuing Operations	\$56,434,103	\$51,739,133

Table A – Consolidated Income Statement

Expenses from Continuing Operations	2025-2026 Budget (Previously reported)	2025-2026 Budget (For Adoption)
Employee benefits and on-costs	\$15,213,443	\$15,586,624
Materials and services	\$20,723,634	\$18,190,643
Depreciation, amortisation and impairment of non-financial assets	\$10,047,399	\$10,812,132
Borrowing costs	\$2,952,060	\$3,030,322
Other Expenses	\$1,002,654	\$1,066,847
Total Expenses from Continuing Operations	\$49,939,190	\$48,686,569
Operating result from Continuing Operations	\$6,494,913	\$3,052,564
Operating result before grants and Contributions for Capital Purposes	-\$7,892,645	-\$1,843,192

The 'Operating result before grants and contributions for Capital Purposes' for the 2025/26 financial year is showing a \$1.8 million deficit.

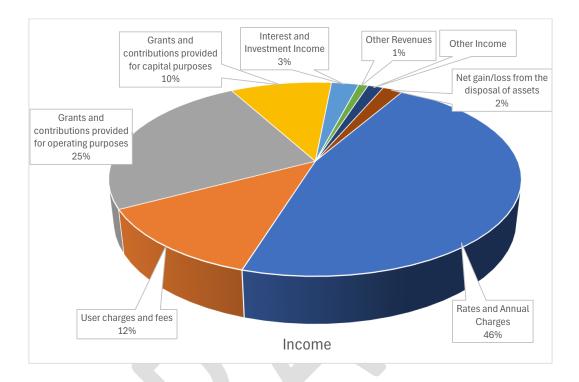
- 1) Some income received as 'Grants and Contributions provided for operating purposes" can be used by Council for capital purposes. In this respect, the projected deficit may be higher.
- 2) Grants and contributions provided for capital purposes as previously projected for 2025-26 included a level of grant funding of over \$10 million for capital works for bridges and low-level crossings. These works are planned to be completed during 2024-25 resulting in a reduced capital works program in 2025-26.
- 3) Interest and investment income is higher in the proposed budget for adoption due to the management of cashflow for short and long-term purposes with the level of funds being invested in 2025/26 being approximately \$10 million higher than the projections for 2025/26 outlined in the 2024-2034 Long Term Financial Plan.
- 4) The variation in other income is due to estimated changes in the valuation of assets.

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Income Sources

The total income projected for 2025/2026 is \$51 million.



Assumptions used in projecting this income are:

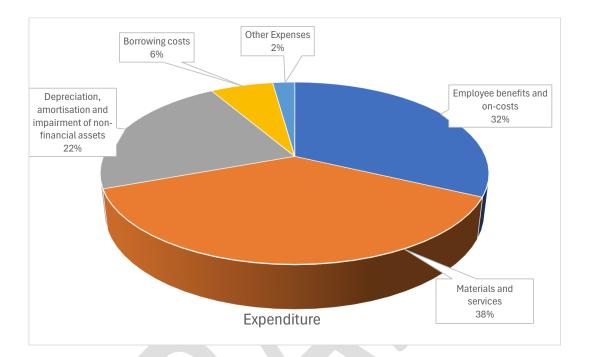
- The rate pegging increase for Yass Valley Council of 4.1%
- A review of Councils Fees and Charges. Where the majority of Council's Fees and Charges that are not determined by legislation have increased by a minimum of 2.5%, the CPI figure from January 2024 to January 2025.
- Water and Sewer charges have increased by 4.1%
- When non-legislative fees and charges have increased higher than CPI a market based review has been undertaken.
- Grant and Contributions income for operating purposes is expected to be \$12.8 million
- Interest Income on Investments of \$1.3 million at an average interest rate of 4.8%. Noting this, Council anticipates current investment rates may reduce during the 2025/26 Financial Year and will reassess any movements during the required quarterly budget reviews.

2025/26 Budget

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Expenditure

The total expenditure for 2025/2026 is \$49m.



Assumptions in projecting this expenditure are:

- The award increase of 3% for Employee wages and salaries
- The increase of the Superannuation Guarantee Charge from 11.5% to 12%
- Inflation of 2.5% based on the January 2024 to January 2025 Consumer Price Index
- Borrowing costs based on the anticipated increase in the value of Council's borrowings due primarily to drawing the full value of the Crago Mill loan facility of up to \$50 million, as the Crago Mill Precinct project is due for completion mid-2026.

2025/26 Budget

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Income from Continuing Operations	General Fund	Sewer	Water	Domestic waste management	Stormwater Management	Total
Rates and Annual Charges	\$16,552,996	\$2,875,956	\$2,273,068	\$2,276,000	\$60,000	\$24,038,021
User charges and fees	\$3,536,917	\$144,000	\$2,736,822	\$0	\$0	\$6,417,739
Grants and contributions provided for operating purposes	\$12,853,310	\$0	\$0	\$0	\$0	\$12,853,310
Grants and contributions provided for capital purposes	\$2,575,000	\$257,988	\$2,062,769	\$0	\$0	\$4,895,757
Interest and Investment Income	\$884,911	\$198,676	\$235,402	\$0	\$0	\$1,318,989
Other Revenues	\$463,690	\$0	\$0	\$0	\$0	\$463,690
Other Income	\$739,627	\$0	\$12,000	\$0	\$0	\$751,627
Net gain/loss from the disposal of assets	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
Total Income from Continuing Operations	\$38,606,452	\$3,476,620	\$7,320,061	\$2,276,000	\$60,000	\$51,739,133

Operating Result by Fund

Expenses from Continuing Operations	General Fund	Sewer	Water	Domestic waste management	Stormwater Management	Total
Employee benefits and on-costs	\$12,973,349	\$648,219	\$883,961	\$905,390	\$175,706	\$15,586,624
Materials and services	\$12,803,310	\$1,012,213	\$2,441,502	\$1,883,618	\$50,000	\$18,190,643
Depreciation, amortisation and impairment of non-financial assets	\$7,826,508	\$927,552	\$1,715,784	\$108,180	\$234,108	\$10,812,132
Borrowing costs	\$2,454,567	\$143,770	\$431,985	\$0	\$0	\$3,030,322
Other Expenses	\$1,066,847	\$0	\$0	\$0	\$0	\$1,066,847
Total Expenses from Continuing Operations	\$37,124,581	\$2,731,754	\$5,473,232	\$2,897,188	\$459,814	\$48,686,569

Operating result from Continuing Operations	\$1,481,872	\$744,866	\$1,846,829	-\$621,188	-\$399,814	\$3,052,564
Operating result before grants and Contributions for Capital Purposes	-\$1,093,128	\$486,878	-\$215,940	-\$621,188	-\$399,814	-\$1,843,192

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Income from Continuing Operations	Corporate & Community	Infrastructure & Asset	Planning & Environment	Total	
Rates and Annual Charges	\$14,194,614	\$9,843,406	\$0	\$24,038,021	
User charges and fees	\$176,480	\$4,700,653	\$1,540,606	\$6,417,739	
Grants and contributions provided for operating purposes	\$2,911,311	\$9,778,500	\$163,500	\$12,853,310	
Grants and contributions provided for capital purposes	\$0	\$3,163,757	\$1,732,000	\$4,895,757	
Interest and Investment Income	\$884,911	\$434,078	\$0	\$1,318,989	
Other Revenues	\$58,247	\$353,443	\$52,000	\$463,690	
Other Income	\$0	\$751,627	\$0	\$751,627	
Net gain/loss from the disposal of assets	-\$240,000	\$1,240,000	\$0	\$1,000,000	
Total Income from Continuing Operations	\$17,985,563	\$30,265,464	\$3,488,106	\$51,739,133	

Operating Result by Service Area

Expenses from Continuing Operations	Corporate & Community	Infrastructure & Asset	Planning & Environment	Total	
Employee benefits and on-costs	\$4,324,213	\$8,302,330	\$2,960,080	\$15,586,624	
Materials and services	\$4,674,846	\$12,285,123	\$1,230,674	\$18,190,643	
Depreciation, amortisation and impairment of non-financial assets	\$8,168,796	\$2,643,336	\$0	\$10,812,132	
Borrowing costs	\$2,454,567	\$575,756	\$0	\$3,030,322	
Other Expenses	\$207,647	\$840,000	\$19,200	\$1,066,847	
Total Expenses from Continuing Operations	\$19,830,070	\$24,646,545	\$4,209,954	\$48,686,569	
Operating result from Continuing Operations	-\$1,844,507	\$5,618,919	-\$721,849	\$3,052,564	
Operating result before grants and Contributions for Capital Purposes	-\$1,844,507	\$2,455,163	-\$2,453,849	-\$1,843,192	

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Income from Continuing Operations	Customer Services	ІСТ	Community & Economic Development	Library	Organisation Development	Corporate, Governance & Risk	Finance
Rates and Annual Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$14,194,614
User charges and fees	\$0	\$0	\$164,220	\$12,260	\$0	\$0	\$0
Grants and contributions provided for operating purposes	\$0	\$0	\$212,647	\$110,121	\$0	\$0	\$2,588,543
Grants and contributions provided for capital purposes	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest and Investment Income	\$0	\$0	\$0	\$0	\$0	\$0	\$884,911
Other Revenues	\$0	\$0	\$0	\$0	\$16,000	\$42,247	\$0
Other Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net gain/loss from the disposal of assets	\$0	\$0	\$0	\$0	\$0	\$0	-\$240,000
Total Income from Continuing Operations	\$0	\$0	\$376,867	\$122,381	\$16,000	\$42,247	\$17,428,068

Operating Result by Service Area – Corporate & Community

Expenses from Continuing Operations	Customer Services	ICT	Community & Economic Development	Library	Organisation Development	Governance & Risk	Finance
Employee benefits and on-costs	\$446,391	\$402,970	\$518,624	\$357,688	\$421,391	\$1,335,352	\$841,797
Materials and services	\$378,024	\$990,700	\$242,360	\$115,379	\$578,745	\$1,519,139	\$850,500
Depreciation, amortisation and impairment of non- financial assets	\$0	\$0	\$0	\$0	\$0	\$0	\$8,168,796
Borrowing costs	\$0	\$0	\$0	\$0	\$0	\$0	\$2,454,567
Other Expenses	\$0	\$0	\$142,647	\$0	\$0	\$0	\$65,000
Total Expenses from Continuing Operations	\$824,415	\$1,393,670	\$903,631	\$473,067	\$1,000,136	\$2,854,491	\$12,380,660
Operating result from Continuing Operations	-\$824,415	-\$1,393,670	-\$526,764	-\$350,686	-\$984,136	-\$2,812,244	\$5,047,409
Operating result before grants and Contributions for Capital Purposes	-\$824,415	-\$1,393,670	-\$526,764	-\$350,686	-\$984,136	-\$2,812,244	\$5,047,409

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Income from Continuing Operations	Facility & Waste Assets	Water & Wastewater	Maintenance Delivery	Engineering Services	Roads Delivery
Rates and Annual Charges	\$4,634,382	\$5,149,024	\$0	\$0	\$60,000
User charges and fees	\$1,033,331	\$2,880,822	\$726,500	\$60,000	\$0
Grants and contributions provided for operating purposes	\$0	\$0	\$0	\$50,461	\$9,728,039
Grants and contributions provided for capital purposes	\$0	\$2,320,757	\$0	\$0	\$843,000
Interest and Investment Income	\$0	\$434,078	\$0	\$0	\$0
Other Revenues	\$328,443	\$0	\$0	\$25,000	\$0
Other Income	\$739,627	\$12,000	\$0	\$0	\$0
Net gain/loss from the disposal of assets	\$1,240,000	\$0	\$0	\$0	\$0
Total Income from Continuing Operations	\$7,975,784	\$10,796,681	\$726,500	\$135,461	\$10,631,039

Operating Result by Service Area – Infrastructure & Asset

Expenses from Continuing Operations	Facility & Waste Assets	Water & Wastewater	Maintenance Delivery	Engineering Services	Roads Delivery
Employee benefits and on-costs	\$1,735,512	\$1,532,180	\$1,754,931	\$1,014,750	\$2,264,958
Materials and services	\$2,279,487	\$3,453,715	\$2,015,350	\$71,250	\$4,465,320
Depreciation, amortisation and impairment of non-financial assets	\$927,552	\$1,715,784	\$0	\$0	\$0
Borrowing costs	\$0	\$575,756	\$0	\$0	\$0
Other Expenses	\$840,000	\$0	\$0	\$0	\$0
Total Expenses from Continuing Operations	\$5,782,552	\$7,277,434	\$3,770,281	\$1,086,000	\$6,730,278
Operating result from Continuing Operations	\$2,193,232	\$3,519,247	-\$3,043,781	-\$950,539	\$3,900,761
Operating result before grants and Contributions for Capital Purposes	\$2,193,232	\$1,198,490	-\$3,043,781	-\$950,539	\$3,057,761

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Income from Continuing Operations	Development Control	Environmental Services	Strategy Planning	Recreation Asset	
Rates and Annual Charges	\$0	\$0	\$0	\$0.00	
User charges and fees	\$1,061,806	\$322,800	\$156,000	\$0.00	
Grants and contributions provided for operating purposes	\$0	\$113,500	\$50,000	\$0.00	
Grants and contributions provided for capital purposes	\$0	\$0	\$1,512,000	\$220,000	
Interest and Investment Income	\$0	\$0	\$0	\$0.00	
Other Revenues	\$0	\$52,000	\$0	\$0.00	
Other Income	\$0	\$0	\$0	\$0.00	
Net gain/loss from the disposal of assets	\$0	\$0	\$0	\$0.00	
Total Income from Continuing Operations	\$1,061,806	\$488,300	\$1,718,000	\$220,000.00	

Operating Result by Service Area – Planning & Environment

Expenses from Continuing Operations	Development Control	Environmental Services	Strategy Planning	Recreation Asset	
Employee benefits and on-costs	\$1,395,030	\$990,453	\$276,864	\$297,733	
Materials and services	\$105,950	\$169,224	\$745,500	\$210,000	
Depreciation, amortisation and impairment of non-financial assets	\$0	\$0	\$0	\$0	
Borrowing costs	\$0	\$0	\$0	\$0	
Other Expenses	\$0	\$19,200	\$0	\$0	
Total Expenses from Continuing Operations	\$1,500,980	\$1,178,877	\$1,022,364	\$507,733	
Operating result from Continuing Operations	-\$439,175	-\$690,577	\$695,636	-\$287,733	
Operating result before grants and Contributions for Capital Purposes	-\$439,175	-\$690,577	-\$816,364	-\$507,733	

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Capital Works - \$38.6m

(\$'000)	Total Cost	Grant & Contribution	External Restricted Reserve	Internal Restricted Reserve	Borrowings	Operating Grants	Net costs to Council
308 - Recreational Assets	941.1	-220.0	-	-	-	-	721.1
Murrumbateman Adventure Playground	594.5	-150.0	-	-	-	-	444.5
Murrumbateman Sports Field Irrigation Installation SCCF 0232	-	-30.0	-	-	-	-	-30.0
Signage Replacement - Sporting Facilities & Park Reserves	5.0	-	-	-	-	-	5.0
Sporting Facilities Internal Road Network Upgrades	200.0	-	-	-	-	-	200.0
Stage 1 'Signage as remote Supervision'	10.0	-	-	-	-	-	10.0
Wee Jasper Reserve Carpark Upgrade Recreational Assets	131.6	-40.0	-	-	-	-	91.6
310 - Local Roads	2,135.6		-	-	-	-1,725.6	410.0
5020122 - 2025-26 NSW LGRG Grant	410.0	-	-	-	-	-	410.0
5020126 - 2025-26 RTR Grant Program	999.1		-	-	-	-999.1	-
RERRF Local Road Programme	726.5	-	-	-	-	-726.5	-
311 - Local Roads Capital	843.0	-843.0	-	-	-	-	-
Petit/Shaw Street pathways	843.0	-843.0	-	-	-	-	-
320 - Regional Roads	1,767.1	-	-	-	-	-1,767.1	-
5021032 - 2025-26 RTR Grant Program	591.6	-	-	-	-	-591.6	-
5021035 - BLOCK Grant Capital Works FY 25-26	632.8	-	-	-	-	-632.8	-
RERRF Regional Road Program	542.7	-	-	-	-	-542.7	-
342 - Caravan Park	30.0						30.0
4 Cabin Replacements (32,34,3,4)	30.0	-	-	-	-	-	30.0

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(\$'000)	Total Cost	Grant & Contribution	External Restricted Reserve	Internal Restricted Reserve	Borrowings	Operating Grants	Net costs to Council
345 - Cemeteries	65.0	-	-	-	-	-	65.0
Yass Lawn Cemetery Improvement and Expansion works	65.0	-	-	-	-	-	65.0
350 - Property Management	22,826.6		-	-	-22,098.7	-	727.8
Annual Fire Safety Statements	50.0	-	-	-	-	-	50.0
Crago Mill Precinct*	22,098.7	-	-	-	-22,098.7	-	-
Old Gas Works EPA monitoring as per VMP & 2 extra wells	150.0	-	-	-	-	-	150.0
Old sale yard remediation	250.0	-	-	-	-	-	250.0
Yass Valley Community Centre Upgrade SCCF5 0232 Buildings	277.8	-	-	-	-	-	277.8
370 – Plant & Equipment	1,500.0	-	-	-1,500.0	-	-	-
Plant Acquisition – Renew & Replace Assets	1,500.0		-	-1,500.0	-	-	-
374 – Council Emergency Task / special Event	1,602.9	-	-	-	-	-1,602.9	-
Flood event Oct 22 Emergency Task or Special Events	1,602.9		-	-	-	-1,602.9	-
500 – Sewer Network	920.0	-250.0	-360.0	-	-	-	310.0
Integrated Water Cycle Management Plan – Sewer (Capital)	10.0	-	-10.0	-	-	-	-
Laidlaw Street SPS – decommissioning	310.0	-	-	-	-	-	310.0
Sewer Main Upgrade Program (Capital)	150.0	-	-150.0	-	-	-	-
Wastewater Pump Station Upgrade Program (Capital)	100.0	-	-100.0	-	-	-	-
Wastewater Treatment Plant Upgrade Program (Capital)	100.0	-	-100.0	-	-	-	-
Yass STP Augmentation (Capital)	250.0	-250.0	-	-	-	-	-

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(\$'000)	Total Cost	Grant & Contribution	External Restricted Reserve	Internal Restricted Reserve	Borrowings	Operating Grants	Net costs to Council
400 – Water Supply Network	5,647.0	-2,045.5	-2,385.0	-	-	-	1,216.5
Developer Servicing Plan (DSP) (Capital)	30.0	-	-	-	-	-	30.0
Integrated Water Cycle Management Plan – Water (Capital)	-	-75.5	-	-	-	-	-75.5
Morton Low Level Reservoir Repair**	2,180.0	-	-2,180.0	-	-	-	-
Telemetry System Upgrade Upgrade – Water (Capital)	140.0	-	-	-	-	-	140.0
Telemetry Upgrade Sewer (Capital)	145.0	-	-145.0	-	-	-	-
Village Water Main Extensions (Capital)	2.0		-	-	-	-	2.0
Water Pump Station Upgrade Program (Capital)	210.0	-	-	-	-	-	210.0
Water Reservoir Upgrade Program (Capital)	60.0	-	-60.0	-	-	-	-
Water Reticulation Upgrade Program (Capital)	1,000.0	_	-	-	-	-	1,000.0
Water Reticulation Upgrade-Election Fund (capital)	850.0	-1,040.0	-	-	-	-	-190.0
WTP Improvement (Capital)***	100.0	-	-	-	-	-	100.0
WTP Upgrade Pre-Design and Tender Management	930.0	-930.0	-	-	-	-	-
601 – General Waste Management	304.5		-	-	-	-	304.5
Landfill Closure	50.0	-	-	-	-	-	50.0
Murrumbateman Landfill Closure Stage 2	104.5	-	-	-	-	-	104.5
Transfer Station Improvements Yass and Murrumbateman	150.0	-	-	-	-	-	150.0
Sub – Total	38,582.7	-3,358.5	-2,745.0	-1,500.0	-22,098.7	-5,095.6	3,784.9
		4 5 4 2 0	4 5 4 2 0				
Developer Contribution Plan – S7.12 & S7.11	-	-1,512.0	1,512.0	-	-	-	-
400171181 – Water Supply Network – s64 Contributions	-	-17.2	17.2	-	-	-	-
500171181 – Sewer Network – s64 Contributions	-	-8.0	8.0	-	-	-	-
Total	38,582.7	-4,895.8	-1,207.8	-1,500.0	-22,098.7	-5,095.6	3,784.9

* Cargo Mill Precinct project is multi-year project. Total project cost is approximately \$50 million

** Morton Low Level Reservoir is a multi-year project. Total project cost is approximately \$7.9 million

*** WTP Improvement is a multi-year project. Total project cost is approximately \$38 million

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Cash Reserves

Council forecasts a cash reserve balance of \$29 million at the end of the 2025/26 financial year. Cash reserves are broken into external restrictions, internal restrictions and unrestricted.

External restrictions are for a specific use by Council due to a restriction placed by legislation or third party contractual agreement i.e. Grants, Section 64 Contributions. Internal restrictions are not subject to external restrictions and are generally reserved for future commitments i.e. asset renewal funds, employment leave entitlements.

Unrestricted cash is used for the immediate cashflow requirements of Council's operating revenues and expenditure.

Cash Reserves	Estimated Balance at 30 June 2025	Movement	Estimated Balance at 30 June 2026
Cash, Cash Equivalents & Investments	34,119,135	-5,099,333	29,019,802
Representing:			
External Restrictions	30,466,805	-1,979,762	28,487,043
Internal Restrictions	9,350,000	0	9,350,000
Unrestricted	-5,697,670	-3,119,571	-8,817,241

Cash reserves identify unrestricted cash to be negative meaning Internal Restrictions are being accessed to provide cashflow for Council's operating expenses.

Noting this and references to Financial Sustainability in the Long Term Financial Plan, council needs to undertake a review of cost attribution across all funds. This work will result in true costs being attributed from Externally Restricted Funds to the General Fund that will improve the unrestricted cash position.

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Financial Sustainability

Financial sustainability is a key area of focus for Council, outlined in the Community Strategic Plan and Delivery Program.

Council is measured against the performance measures and benchmarks set by the Office of Local Government. Long term financial plans also ensures that Council is monitoring and planning for the 10 years and can maintain long term financial sustainability.

The Key Performance Indicators, presented in this document, are an extract of the position and projections outlined in Council's "2025-35 Long Term Financial Plan". A position that is not sustainable in the longer term.

The "2025-35 Long Term Financial Plan" outlines the need for the development of a "Financial Sustainability Strategy" and a number of measures to be contained within this strategy.

Operating Performance Ratio

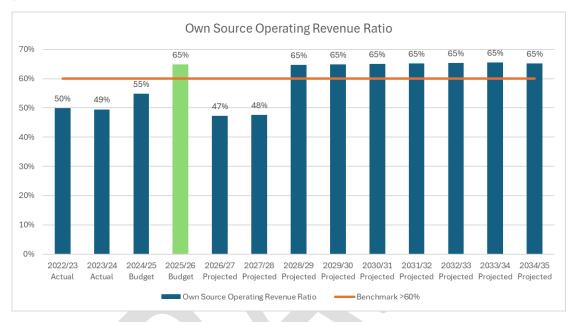
The operating performance ratio measures how well Council contains its expenditure within its operating revenue. The benchmark set by OLG is greater than zero per cent. Council does not meet this benchmark for the 2025/26.



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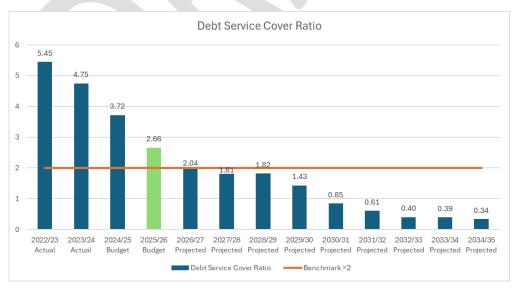
Own Source Revenue

The own source revenue ration measures Council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent. Council meets this benchmark for the 2025/26 budget year.



Debt Service Ratio

The purpose of this ratio is to measure the availability of operating cash to service debt including interest and principal repayment. Council is above the benchmark for the 2025/26 budget year.

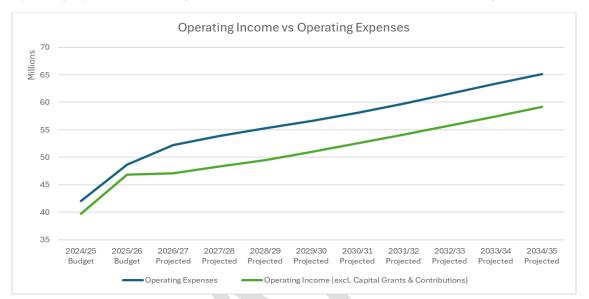


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Long Term Operating Result

Over the 10-year long term financial plan, Council can't maintain its Operating Income to its Operating Expenditure, showing that Council will not be financial sustainable in the long term.



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